



GOVERNMENT OF THE DISTRICT OF COLUMBIA

# FY 2009 PROPOSED BUDGET AND FINANCIAL PLAN

FY 2009 - FY 2014 Capital Appendices

**JUNE 9, 2008**

SUBMITTED TO THE COUNCIL OF THE DISTRICT OF COLUMBIA

BY ADRIAN M. FENTY, MAYOR



## GETTING THE JOB DONE

Government of the District of Columbia  
FY 2009 Proposed Budget  
and Financial Plan

*Getting the Job  
Done*

Volume 6

*FY 2009 - FY 2014 Capital  
Appendices*

Submitted  
to the  
**Congress of the United States**

by the

Government of the District of Columbia

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**District of Columbia Government**

For the Fiscal Year Beginning

**October 1, 2007**

Handwritten signature of Charles S. Cox in cursive.

President

Handwritten signature of Jeffrey R. Emswiler in cursive.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the District of Columbia for its annual and capital budget for the fiscal year beginning October 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria of a policy document, a financial plan, an operational guide and a communications device.

The award is the eighth in the history of the District of Columbia. The Office of Budget and Planning will submit this FY 2009 Budget and Financial Plan for consideration by GFOA, and believes the FY 2009 Proposed Budget and Financial Plan continues to conform to the GFOA's requirements.

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Human Support Services

**Mohamed Mohamed**

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# **Transmittal Letter**



ADRIAN M. FENTY  
MAYOR

June 9, 2008

The Honorable George W. Bush  
President of the United States  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Dear Mr. President:

On behalf of the residents of the District of Columbia, I submit to you the District's Fiscal Year 2009 Budget and Financial Plan, entitled *Getting the Job Done*.

This \$8.6 billion spending plan, including \$6.5 billion in General Fund resources, is the District of Columbia's thirteenth consecutive balanced budget. The budget remains balanced despite the fact that revenue growth has slowed considerably as a result of the increasing weaknesses in the national economy. This budget positions the District to meet immediate and long term fiscal challenges by eliminating hundreds of unnecessary positions and slowing the growth of other cost drivers. The budget provides modest tax relief for businesses and low-income residents. This budget will also strengthen critical services in the areas of education, public safety, healthcare and human services, infrastructure and the environment, economic development and affordable housing, and government operations and financing.

### Education

Improving public education is the District's highest priority. The budget for the District of Columbia Public Schools (DCPS) focuses resources on the classroom, with a comprehensive staffing model for every school. Consolidating resources in fully-functioning schools, rather than many underused buildings, will enable the school system to hire more art, music, and physical education teachers, more social workers and psychologists, and more literacy and math coaches.

This budget will also support movement towards universal pre-Kindergarten, a shared policy goal of the District's legislative and executive branches. DCPS will expand its services to more 3- and 4-year-old children, and plans to phase-in a quality early childhood program at every elementary school. To bring this about, DCPS will institute rigorous professional development standards and an assessment and intervention model.



## **Public Safety**

A safer city requires investing in personnel and technology. The budget includes salaries, benefits and equipment funding for the Metropolitan Police Department to move towards a goal of 4,200 sworn officers, while civilianizing evidence technician positions. This will put more officers on the street and begin building a professional staff for the new Consolidated Forensic Laboratory, scheduled to begin construction in 2009.

Investments in police technology will help the department to focus more effectively on its core mission. This will provide easier access to information for officers and command staff and reduce the amount of time it takes to complete reports.

Enhanced funding for the Fire and Emergency Medical Services Department will support the recommendations of the Mayor's Task Force on Emergency Medical Services, including the Street Calls program. This initiative connects repeat 911 callers with effective medical treatment on site preventing costly transportation to local emergency rooms. This frees personnel and equipment to respond to legitimate emergencies. A new paramedic training curriculum is also planned.

Finally, we are proposing \$1.5 million to create 96 units of supportive housing for victims of domestic violence. This collaborative project among the DC Superior Court, the Department of Housing and Community Development, and non-profit providers will provide stable housing and services to victims, replacing the current practice of providing only hotel rooms.

## **Healthcare and Human Services**

The Department of Health plans new investments to combat HIV/AIDS, childhood obesity, substance abuse and diabetes. The Department will also implement the SafeRX program to provide public information on prescription drug choices.

Our Child and Family Services Agency plans to spend \$4.5 million on kinship care, to help eligible relatives (including grandparents) meet the needs of children for whom they provide—while keeping them out of the foster care system. The agency will also expand access to mental health services.

This fiscal year, we plan to make the District Government more accessible to people with disabilities. We will provide sign language interpreters and real time captioning for meetings with people who are deaf, Braille materials for people who are blind, and assistive technology for employees with various disabilities. By centralizing this funding, DC agencies will be encouraged to hire people with disabilities and include people with disabilities in all programs. The Office of Disability Rights will also implement an accessible taxi service pilot in the District.

Additional funding of \$5.2 million will enable the Department of Disability Services to continue moving people with developmental disabilities from highly restrictive settings into homes of their own, receiving supportive services funded through the Medicaid waiver.

The new Department of Health Care Finance will institute intensive medical case management for high-risk patients who currently can only receive this care in institutional settings. This will allow an estimated 1,000 seniors to take advantage of timely care while remaining in their homes, while saving taxpayer dollars. This budget also increases Medicaid fee-for-service rates for primary and specialty care.

With capital investments, the Department of Mental Health will make critical infrastructure improvements at St. Elizabeth's Hospital. The department also plans to increase acute care admissions by 15 per month, expand mobile crisis services, and expand school-based mental health care.

### **Infrastructure and Environment**

The budget invests in infrastructure maintenance and improvements while also recognizing the importance of our environment, parks, and recreation facilities. The Department of the Environment will lead the District's efforts to prevent lead poisoning by eliminating lead exposure hazards in the District's housing stock and the enforcing the District's lead laws. DDOE also plans to enhance its support for the Green Building Act, its emergency response capacity, and incentives for home and business owners to reduce their stormwater runoff.

The Department of Public Works will build on its success in converting all District Government heavy vehicles to ultra-low-sulfur diesel fuel in 2007 by mixing this fuel with 20 percent vegetable oil. This will reduce fleet emissions and improve air quality. The Department also plans to add 40 year-round positions for employees with commercial driver's licenses. They will assist in the spring cleaning program, nuisance abatement, trash collection, mowing, alley cleaning and street sweeping, as well as litter control in hot spots and Fix-It areas.

The Department of Transportation will improve pedestrian safety by increasing the number of traffic control officers for deployment at high-hazard or congested intersections. DDOT will station crossing guards at all public elementary schools and expand the program to serve public charter schools. DDOT also plans a new Metro Extra bus route on 16<sup>th</sup> Street and expanded service on H Street, NE.

The Department of Motor Vehicles will offer District residents the option of SmarTrip technology in their driver's licenses and ID cards, making the Metro system even more convenient. The Department will also install automated kiosks at locations throughout the District, reducing the need for visits to service centers.

### **Affordable Housing and Economic Development**

The budget will preserve and expand affordable housing initiatives, despite the downturn in the regional housing market. A key piece of our strategy is the Home Purchase Assistance Program, which offers down payment and closing-cost assistance to first-time homebuyers. We anticipate 500 more residents will achieve their dreams of owning a home in FY 09 due to an infusion of \$19 million in local funds.

The District will create a Housing First Fund to provide vulnerable homeless residents with supportive services and housing assistance. This Fund will enable the District to embrace a "housing first" approach to addressing homelessness by immediately aligning resources essential to simultaneously meet the service and housing needs of the homeless.

The Department of Housing and Community Development will resurrect the Land Acquisition for Housing Development Opportunities program in FY 09 after more than 10 years of dormancy. This program provides long-term lease-back or low-interest loans on District-owned land to help developers buy land for low- to moderate-income housing.

Last summer, I unveiled the redesigned permit center at the Department of Consumer and Regulatory Affairs (DCRA). We have brought the many District agencies involved in permitting and licensing into

one room with a logical flow and intuitive signage. This year, we plan to add \$500,000 to DCRA's budget to standardize and extend the exchange of information with other agencies.

Last summer was one the most successful for the District's Summer Youth Employment Program. We plan to build on that success by investing \$6.9 million to allow the Department of Employment Services (DOES) to hire 15-20,000 youths and expand the program from 6 to 10 weeks. DOES will also eliminate the waiting list for its Transitional Employment Program, which provides high-quality job training.

### **Government Operations and Finances**

This budget includes a number of improvements in the way the District Government will operate in FY 09. The Office of the Chief Technology Officer (OCTO) plans dramatic cuts in the amount of paper documents used across the government, reducing our impact on the environment and the need for storage. OCTO will create a centralized scanning center with the goal of digitizing 40 million documents by the end of the fiscal year. A total of \$7.4 million will be available for this effort.

The Office of the Attorney General (OAG) will establish a rulemaking unit to assist the largest agencies that have the most urgent needs or largest backlogs in rulemaking. This will be done with a \$16,000 annual investment and existing staff. OAG also plans to enhance its support of the Poverty Lawyer Loan Assistance Fund and Access to Justice initiatives, which provide access to legal services, language assistance and law school loan repayment assistance.

The Office of Property Management will assume responsibility for maintaining the buildings affected by the upcoming DCPS school consolidation. Many of these buildings will be immediately put to alternative use, some as District Government offices. This action will reduce the District's reliance on leased property, locate our employees closer to the neighborhoods and residents they serve, and preserve the option of converting the buildings back to schools if future enrollment requires their use.

Finally, the current retirement system for District Government employees is restrictive for vesting, and many employees set aside nothing for their retirement. This budget includes \$10 million to begin implementation of an enhanced retirement plan, including an employer contribution, for post-1987 District general employees.

This budget proposal is the product of exhaustive analysis of every District Government agency and vigorous Council oversight. We believe it is possible to deliver the services our residents expect and deserve, while protecting their investment our city.

I look forward to Federal approval of this budget.

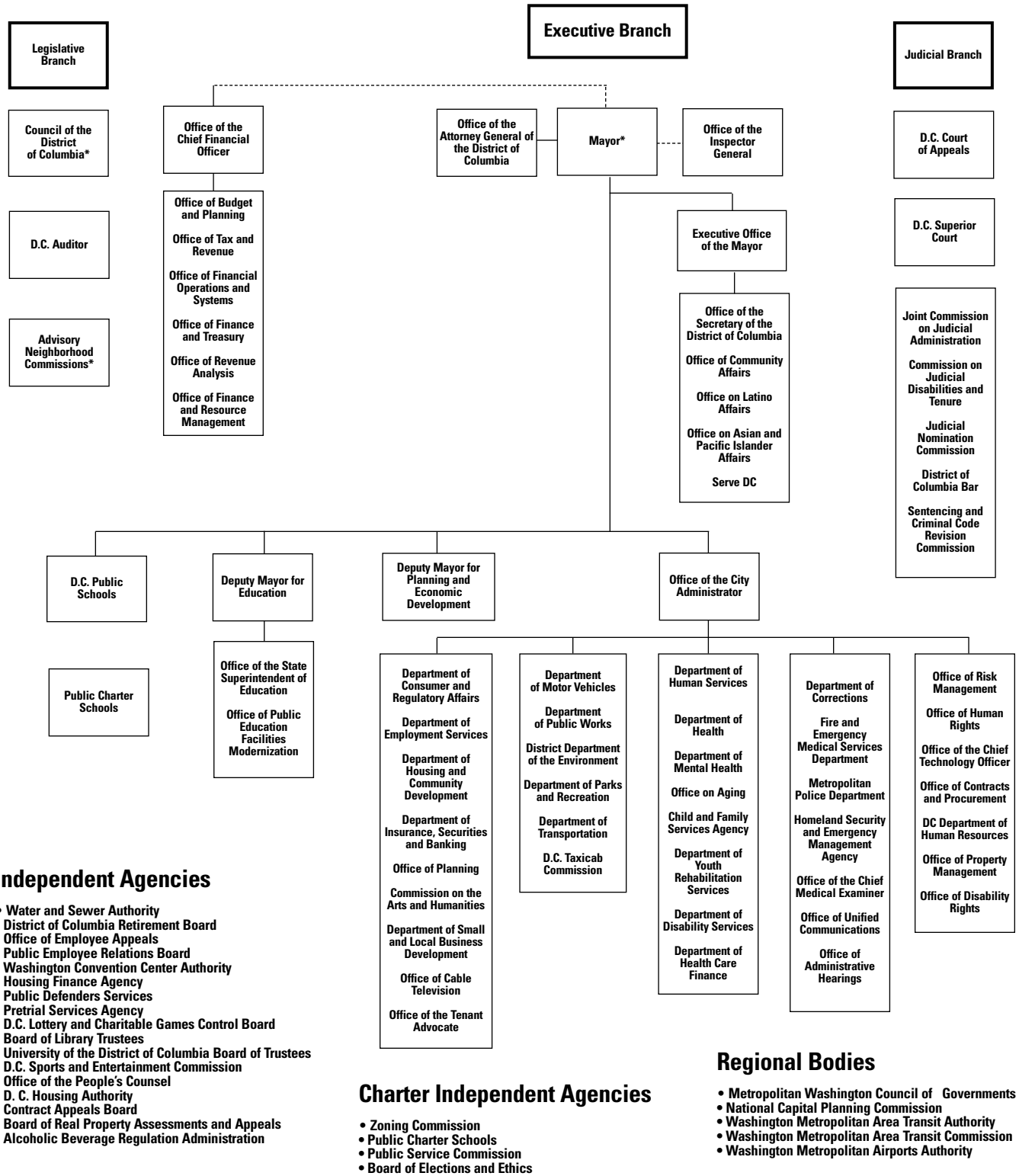
Sincerely,

A handwritten signature in black ink, appearing to read "Adrian M. Fenty", written in a cursive style.

Adrian M. Fenty

# **District of Columbia - Organization Chart**

# Government of the District of Columbia



\*Elected officials

FY 2009 Proposed Budget and Financial Plan  
Volume 6

**FY 2009 - FY 2014 Capital Appendices**

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Volume 4 - FY 2009 Proposed Budget and Financial Plan - *Operating Appendices - Part I*

Volume 5 - FY 2009 Proposed Budget and Financial Plan - *Operating Appendices - Part II*

Volume 7 - FY 2009 - FY 2014 Highway Trust Fund

# FY 2009 - FY 2014 Capital Improvements Plan

## Introduction

The District's proposed capital budget for FY 2009 – FY 2014 calls for financing \$752 million of general capital expenditures in FY 2009. Highlights include:

- Fulfilling the commitments to schools made since FY 2006;
- Making major investments in new neighborhoods, parks and recreation centers, libraries and other areas;
- Building a new consolidated forensics laboratory;
- Completing construction of a new mental health hospital; and
- Investing in mass transit.

The proposed capital budget calls for financing of general capital expenditures in FY 2009 from the following sources:

- \$396 million of General Obligation (G.O.) bonds;
- \$145 million of pay-as-you-go (Paygo) capital financing, which is a transfer of funds from the General Fund to the General Capital Improvements Fund; and
- \$61 million through the master equipment lease/purchase program.

In addition, several large-scale capital projects are continuing in FY 2009 and FY 2010, including the Government Centers projects and the construction of a consolidated forensics laboratory.

The FY 2009 Paygo total of \$145 million consists primarily of the third year's installment of the plan for schools modernization for the D.C. Public Schools (DCPS), as implemented by the Office of Public Education Facilities Modernization (OPEFM). The plan calls for operating budget revenue to be transferred each year to OPEFM. This financing will supplement G.O. bond-financed capital projects, for which OPEFM is already scheduled to receive budget authority.

This overview chapter summarizes:

- The proposed FY 2009 - FY 2014 capital budget and planned expenditures,
- Details on the District's sources of funds for capital expenditures,
- Progress made on reducing the shortfall in the District's capital fund,
- An outline of this capital budget document,
- The District's policies and procedures on its capital budget and debt, and
- The Water and Sewer Authority's capital program.

Table CA-1

## Overview

(Dollars in thousands)\*

Total number of projects receiving funding	186
Number of ongoing projects receiving funding	150
Number of new projects receiving funding	36
FY 2009 new budget allotments	\$601,836
Total FY 2009 to FY 2014 planned funding	\$3,444,794
Total FY 2009 to FY 2014 planned expenditures	\$3,444,794
FY 2009 Appropriated Budget Authority Request**	\$1,092,029
FY 2009 Planned Debt Service (G.O. Bond)	\$468,340
FY 2009-FY 2012 Planned Debt Service (G.O. Bond)	\$2,052,414

\* Local funds only; excludes projects financed through Local Streets Maintenance Fund, Highway Trust Fund, or one-time borrowing, except where noted.

\*\* From all funds.



## The Proposed FY 2009 - FY 2014 Capital Budget and Planned Expenditures

The District budgets for capital using a six-year Capital Improvements Plan (CIP), which is updated annually. The CIP consists of:

- The appropriated budget authority request for the upcoming fiscal year, and
- An expenditure plan and projected funding for the next 5 years.

Each year's CIP includes many of the projects from the previous year's CIP, but some projects are proposed to receive different levels of funding than in the previous year, and new projects are added each year as well.

The CIP is used as the basis for formulating the District's annual capital budget. The Council and the Congress adopt the budget as part of the District's overall six-year CIP. Following approval of the capital budget, bond acts and bond resolutions are adopted to authorize financing for the majority of projects identified in the capital budget. Inclusion of a project in a congressionally adopted capital budget and approval of requisite financing gives the District the authority to spend funds for each project. The remaining five years of the program show the official plan for making improvements to District-owned facilities in future years.

The District uses two terms in describing budgets for capital projects:

- *Budget authority* is given to a project at its outset in the amount of its planned lifetime budget; it can later be increased or decreased during the course of implementing the project. The District's appropriation request consists of changes to budget authority for all projects in the CIP.
- *Allotments* are planned expenditure amounts on an annual basis. A multi-year project receives full budget authority in its first year but only receives an allotment in the amount that is projected to be spent in that first year. In later years, additional allotments are given annually. If a year's allotment would increase the total allotments above the lifetime budget amount, an increase in budget authority is required to cover the difference.

Agencies may obligate funds up to the limit of (lifetime) budget authority for a project but cannot spend more than the total of allotments the project has received to date.

The FY 2009 - FY 2014 CIP proposes a net increase in budget authority of \$1.092 billion during the next six fiscal years (an increase of \$1.483 billion of new budget authority offset by \$391 million of rescissions).

Planned capital expenditures from local sources in FY 2009 total \$752 million, of which \$541 million is to be funded by G.O. bonds and Paygo financing (transfers from the District's General Fund). To finance this \$541 million of expenditures, the District plans to borrow \$396 million in new G.O. bonds and fund the remaining \$145 million using Paygo financing.

As in FY 2007 and FY 2008, the plan anticipates borrowing \$50 million more in FY 2009 than it budgets in new allotments. Actual G.O. bond borrowing will be \$446 million, excluding special financings, although only \$396 million will be made available for FY 2009 capital expenditures. The other \$50 million will go toward deficit reduction for the capital fund (see the section "Fund Balance of the Capital Fund" below).

The District is considering using Income Tax (I.T.) bonds, starting in FY 2009, to finance some or all of its capital projects currently financed by G.O. bonds. Where this chapter refers to G.O. bond financing for capital projects, the District might ultimately substitute I.T. bond financing.

In recent years, the District has increased its capital expenditures to reinvest in its infrastructure. The District is limited by funding constraints as well as multiple competing demands on capital, and is not able to fund all identified capital needs. As a result of these demands, the District has taken action to meet its priorities while also maintaining a fiscally sound CIP. This has been accomplished by prioritizing capital projects and rescinding budget authority from projects deemed less important, and reallocating budget to existing and new high priority projects to meet the most pressing infrastructure needs.

Figure CA-1 illustrates FY 2009 capital budget allotments by major agency. Funding for OPEFM, which manages modernization projects for DCPS, constitutes the largest share of the planned expenditures. OPEFM and DCPS will have a total of \$228 million available from multiple sources of capital project financing in FY 2009:

- New G.O. bond allotments (\$117 million),
- Paygo transfer from sales tax revenue (\$106 million), and
- Master equipment lease/purchase (\$5 million).

In addition, as with all agencies, unspent capital budget allotments from prior years will be available to be spent in FY 2009.

Figure CA-1

### FY 2009 Capital Allotments, by Major Agency

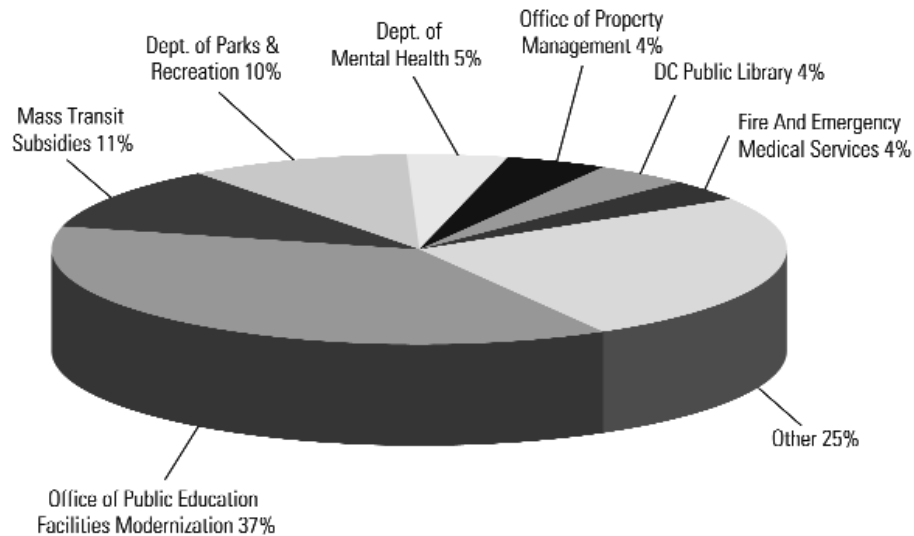


Table CA-2

### Proposed FY 2009 Expenditures and FY 2009-FY 2014 Capital Budget Authority

(Dollars in thousands)

Source	Proposed FY 2009 Expenditures	Proposed FY 2009-FY 2014 Budget Authority
G.O. Bonds	\$396,378	
Paygo capital funding (transfer from the General Fund)	144,637	
Master Equipment Lease/Purchase financing	60,822	
<b>Subtotal</b>	<b>\$601,836</b>	<b>\$718,287</b>
Additional G.O. bond borrowing:		
Capital fund deficit reduction	50,000	50,000
Government Centers buildings	75,000	
East Washington Traffic Initiative	50,000	
Consolidated Forensics Laboratory	75,000	
<b>Subtotal, Including Additional Borrowing and Financing</b>	<b>\$851,837</b>	<b>\$768,287</b>
Local Street Maintenance Fund:		
Rights-of-way funds	38,500	45,849
Parking tax revenue	24,445	24,445
Highway Trust Fund:		
Federal Highway Administration grants	192,741	192,741
Local match (from motor fuel tax and other sources)	60,707	60,707
<b>Total, District of Columbia</b>	<b>\$1,168,229</b>	<b>\$1,092,029</b>

Table CA-3

**Capital Fund Pro Forma**

(Dollars in thousands; excludes Highway Trust and Local Maintenance Funds)

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Total, FY 2009- FY 2014	Percent of FY 2009
<b>Sources:</b>								
G.O. Bonds	396,378	399,490	395,194	396,049	397,408	396,996	2,381,515	
Pay-As-You-Go (Paygo)	144,637	113,859	120,602	131,779	150,947	159,914	821,737	
Master Equipment Lease	60,822	39,261	33,902	39,685	36,953	30,918	241,541	
<b>Subtotal, Sources</b>	<b>601,836</b>	<b>552,611</b>	<b>549,698</b>	<b>567,513</b>	<b>585,308</b>	<b>587,828</b>	<b>3,444,794</b>	
Additional G.O. Bonds - Large-Scale Financings	150,000	50,000	0	0	0	0	200,000	
<b>Total, Sources</b>	<b>751,836</b>	<b>602,611</b>	<b>549,698</b>	<b>567,513</b>	<b>585,308</b>	<b>587,828</b>	<b>3,644,794</b>	
<b>Uses:</b>								
Office of Public Education Facilities Modernization	223,450	236,435	250,202	268,825	288,886	306,198	1,573,996	37.1%
Mass Transit Subsidies	65,500	77,700	83,700	84,800	88,800	91,200	491,700	10.9%
Department of Parks and Recreation	58,200	51,500	42,520	41,520	38,520	40,000	272,260	9.7%
Department of Mental Health	27,800	5,000	0	0	0	0	32,800	4.6%
Office of Property Management	26,890	25,260	25,260	27,980	38,050	62,620	206,060	4.5%
DC Public Library	25,163	22,475	36,600	42,277	26,002	18,662	171,179	4.2%
Fire and Emergency Medical Services	21,714	29,290	26,506	22,376	29,516	17,076	146,478	3.6%
Office of the Chief Technology Officer	16,194	11,649	9,914	14,508	18,077	12,565	82,907	2.7%
Department of Public Works	15,920	9,075	8,635	8,800	8,800	7,800	59,030	2.6%
Office of the Chief Financial Officer	15,200	6,200	6,200	3,200	0	0	30,800	2.5%
Metropolitan Police Department	14,950	10,200	11,558	10,200	10,200	5,200	62,308	2.5%
Deputy Mayor for Planning and Economic Development	14,660	0	0	0	0	0	14,660	2.4%
University of the District of Columbia	14,130	8,540	8,015	5,520	4,150	2,700	43,055	2.3%
State Superintendent of Education (OSSE)	10,583	10,800	3,700	3,000	0	0	28,083	1.8%
Department of Transportation	10,000	10,600	9,200	9,000	9,000	9,000	56,800	1.7%
Dept. of Housing and Comm. Development	8,450	7,750	6,550	5,950	10,500	5,000	44,200	1.4%
Dept. of Consumer and Regulatory Affairs	7,750	7,750	7,750	7,750	5,000	0	36,000	1.3%
Office of Unified Communications	6,700	7,000	5,000	5,000	5,000	5,000	33,700	1.1%
District of Columbia Public Schools	5,000	0	0	0	0	0	5,000	0.8%
Department of Human Services	4,500	5,500	0	0	0	0	10,000	0.7%
Office of Planning	2,621	3,436	2,106	2,106	2,106	2,106	14,484	0.4%
Commission on Arts & Humanities	2,500	2,700	2,700	2,700	2,700	2,700	16,000	0.4%
Office on Aging	1,950	0	0	0	0	0	1,950	0.3%
Department of Health	990	0	0	0	0	0	990	0.2%
Department of Corrections	579	3,750	3,582	2,000	0	0	9,911	0.1%
Office of Zoning	442	0	0	0	0	0	442	0.1%
<b>Subtotal, Uses</b>	<b>601,836</b>	<b>552,611</b>	<b>549,698</b>	<b>567,513</b>	<b>585,308</b>	<b>587,828</b>	<b>3,444,794</b>	<b>100.0%</b>
Large-Scale Financings (Office of Property Management)								
Consolidated Forensics Laboratory	75,000	50,000	0	0	0	0	125,000	
Government Centers	75,000	0	0	0	0	0	75,000	
<b>Total, Uses</b>	<b>751,836</b>	<b>602,611</b>	<b>549,698</b>	<b>567,513</b>	<b>585,308</b>	<b>587,828</b>	<b>3,644,794</b>	

Note: Details may not sum to totals due to rounding.

Large shares of funding also go toward the Washington Metropolitan Area Transit Authority, the Department of Parks and Recreation, the Department of Mental Health, and the Fire and Emergency Medical Services Department.

Table CA-2 summarizes planned expenditure amounts for FY 2009 and budget authority requests for FY 2009 - FY 2014. It includes local funds (G.O. bonds, Paygo, and master equipment lease/purchase), federal grants, and special financings that are discussed in greater detail later in this chapter.

The capital fund pro forma, table CA-3, summa-

rizes sources and uses in the District's CIP. The Project Description Forms that constitute the detail of this capital budget document include projects receiving new allotments in FY 2009 through FY 2014 as included in the pro forma, totaling \$752 million in FY 2009.

### **FY 2009 Operating Budget Impact**

In general, each \$15 million in borrowing has approximately a \$1 million impact on the operating budget for annual debt service. The capital budget's primary impact on the operating budget is the debt service cost, paid from local revenue in the operating budget, associ-

Table CA-4

### **FY 2009-FY 2012 Debt Service Expenditure Estimates**

	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>
<b>Existing General Obligation (G.O.) Bonds Debt Service (Agency DS0)</b>	<b>\$444,876,477</b>	<b>\$456,740,283</b>	<b>\$398,028,848</b>	<b>\$390,629,818</b>
<b>Prospective G.O. Bonds Debt Service</b>				
- FY 2009 (2008B) GO Bonds (\$355.7M)	\$14,850,313	\$25,457,500	\$25,457,750	\$25,453,250
- FY 2009 GO Bonds (\$356.7M)		\$25,513,375	\$25,510,500	\$25,510,000
- FY 2010 GO Bonds (\$580.5M)		\$20,807,500	\$41,615,250	\$41,615,000
- FY 2011 GO Bonds (\$433.6M)			\$11,923,175	\$32,966,350
- FY 2012 GO Bonds (\$400M)				\$11,000,000
<b>Total G.O. Bonds Debt Service (Agency DS0)</b>	<b>\$459,726,789</b>	<b>\$528,518,658</b>	<b>\$502,535,523</b>	<b>\$527,174,418</b>
<b>Schools Modernization G.O. Bonds Debt Service (Agency SM0):</b>				
2007 Issuance (\$60M)	\$2,781,425	\$2,781,425	\$2,781,425	\$2,781,425
2008 Issuance (\$90M)	\$5,831,738	\$5,830,338	\$5,831,538	\$5,839,288
<b>School Modernization Fund Subtotal (Agency SM0)</b>	<b>\$8,613,163</b>	<b>\$8,611,763</b>	<b>\$8,612,963</b>	<b>\$8,620,713</b>
<b>Payments on Certificates of Participation (COPs) (Agency CP0)**</b>				
	\$32,790,850	\$33,039,831	\$33,044,575	\$33,033,738
<b>Payments on Revenue Bonds for Housing</b>				
<b>Production Trust Fund (Agency DT0)</b>	\$6,000,000	\$12,000,000	\$16,000,000	\$16,000,000
<b>Total Long-term Debt Service</b>	<b>\$507,130,802</b>	<b>\$582,170,251</b>	<b>\$560,193,060</b>	<b>\$584,828,868</b>

\* Does not include debt service on G.O. bonds issued to finance water and sewer-related projects, which is paid by the D.C. Water and Sewer Authority (WASA).

\*\* Includes debt service on the One Judiciary Square, Unified Communications Center (UCC)/D.C. Net, and New Mental Health Hospital/DMV Building Certificates of Participation (COPs) financings. Each year's figure for CP0 includes an estimated amount for property taxes on these properties payable by the District (as Lessee) to the Trustee (as Owner and Lessor), and by the Trustee to the District (as taxing jurisdiction). In effect, the District is paying itself, so there will be tax revenue to offset this expenditure line item.

Table CA-5  
**Outstanding GO Bonds Debt Service**

<b>Fiscal Year</b>	<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Fiscal Year Debt Service</b>
FY Ending 9/30/2009	12/1/2008		\$93,091,465	\$93,091,465	
	6/1/2009	\$226,955,000	\$101,047,668	\$328,002,668	\$421,094,133
FY Ending 9/30/2010	12/1/2009		\$95,856,485	\$95,856,485	
	6/1/2010	\$242,930,000	\$95,205,478	\$338,135,478	\$433,991,963
FY Ending 9/30/2011	12/1/2010		\$88,682,488	\$88,682,488	
	6/1/2011	\$197,220,000	\$88,535,136	\$285,755,136	\$374,437,624
FY Ending 9/30/2012	12/1/2011		\$83,324,207	\$83,324,207	
	6/1/2012	\$176,288,004	\$103,938,776	\$280,226,780	\$363,550,988
FY Ending 9/30/2013	12/1/2012	\$4,445,000	\$78,950,031	\$83,395,031	
	6/1/2013	\$168,569,885	\$100,949,914	\$269,519,799	\$352,914,830
FY Ending 9/30/2014	12/1/2013	\$12,570,000	\$74,793,543	\$87,363,543	
	6/1/2014	\$188,424,845	\$90,812,394	\$279,237,239	\$366,600,782
FY Ending 9/30/2015	12/1/2014	\$1,455,000	\$70,356,266	\$71,811,266	
	6/1/2015	\$137,510,000	\$70,122,161	\$207,632,161	\$279,443,427
FY Ending 9/30/2016	12/1/2015		\$67,002,291	\$67,002,291	
	6/1/2016	\$143,065,000	\$67,053,517	\$210,118,517	\$277,120,808
FY Ending 9/30/2017	12/1/2016		\$64,305,496	\$64,305,496	
	6/1/2017	\$147,610,000	\$63,524,386	\$211,134,386	\$275,439,882
FY Ending 9/30/2018	12/1/2017		\$60,029,591	\$60,029,591	
	6/1/2018	\$137,210,000	\$60,016,618	\$197,226,618	\$257,256,209
FY Ending 9/30/2019	12/1/2018		\$56,756,786	\$56,756,786	
	6/1/2019	\$144,175,000	\$57,396,929	\$201,571,929	\$258,328,715
FY Ending 9/30/2020	12/1/2019		\$53,458,585	\$53,458,585	
	6/1/2020	\$149,635,000	\$53,384,101	\$203,019,101	\$256,477,686
FY Ending 9/30/2021	12/1/2020		\$49,854,850	\$49,854,850	
	6/1/2021	\$156,685,000	\$50,190,556	\$206,875,556	\$256,730,406
FY Ending 9/30/2022	12/1/2021		\$46,398,484	\$46,398,484	
	6/1/2022	\$164,485,000	\$46,128,994	\$210,613,994	\$257,012,478
FY Ending 9/30/2023	12/1/2022		\$42,350,281	\$42,350,281	
	6/1/2023	\$172,295,000	\$42,378,000	\$214,673,000	\$257,023,281
FY Ending 9/30/2024	12/1/2023		\$38,841,323	\$38,841,323	
	6/1/2024	\$180,155,000	\$38,435,831	\$218,590,831	\$257,432,154
FY Ending 9/30/2025	12/1/2024		\$34,328,843	\$34,328,843	
	6/1/2025	\$188,690,000	\$34,329,660	\$223,019,660	\$257,348,503
FY Ending 9/30/2026	12/1/2025		\$30,142,654	\$30,142,654	
	6/1/2026	\$197,480,000	\$30,221,244	\$227,701,244	\$257,843,898

Table CA-5 , continued

**Outstanding GO Bonds Debt Service**

FY Ending 9/30/2027	12/1/2026		\$25,583,441	\$25,583,441	
	6/1/2027	\$166,140,000	\$25,594,175	\$191,734,175	\$217,317,616
FY Ending 9/30/2028	12/1/2027		\$21,846,219	\$21,846,219	
	6/1/2028	\$107,825,000	\$21,963,240	\$129,788,240	\$151,634,458
FY Ending 9/30/2029	12/1/2028		\$19,337,879	\$19,337,879	
	6/1/2029	\$72,575,000	\$19,348,358	\$91,923,358	\$111,261,238
FY Ending 9/30/2030	12/1/2029		\$17,724,634	\$17,724,634	
	6/1/2030	\$75,795,000	\$17,748,602	\$93,543,602	\$111,268,236
FY Ending 9/30/2031	12/1/2030		\$16,343,293	\$16,343,293	
	6/1/2031	\$98,735,000	\$16,243,866	\$114,978,866	\$131,322,159
FY Ending 9/30/2032	12/1/2031		\$13,954,429	\$13,954,429	
	6/1/2032	\$103,275,000	\$13,984,534	\$117,259,534	\$131,213,963
FY Ending 9/30/2033	12/1/2032		\$11,638,142	\$11,638,142	
	6/1/2033	\$108,075,000	\$11,561,694	\$119,636,694	\$131,274,836
FY Ending 9/30/2034	12/1/2033		\$9,046,847	\$9,046,847	
	6/1/2034	\$90,960,000	\$9,067,138	\$100,027,138	\$109,073,985
FY Ending 9/30/2035	12/1/2034		\$6,973,175	\$6,973,175	
	6/1/2035	\$95,110,000	\$6,973,175	\$102,083,175	\$109,056,350
FY Ending 9/30/2036	12/1/2035		\$4,714,313	\$4,714,313	
	6/1/2036	\$99,630,000	\$4,714,313	\$104,344,313	\$109,058,625
FY Ending 9/30/2037	12/1/2036		\$2,348,100	\$2,348,100	
	6/1/2037	\$104,360,000	\$2,348,100	\$106,708,100	\$109,056,200
<b>Total Outstanding GO Bonds Debt Service</b>		<b>\$4,260,332,735</b>	<b>\$2,621,252,697</b>	<b>\$6,881,585,432</b>	<b>\$6,881,585,432</b>

ated with issuing G.O. bonds to finance the CIP. Table CA-4 shows the overall debt service funded in the FY 2009 operating budget and financial plan, while table CA-5 shows the total outstanding G.O. bonds debt service.

A secondary impact on the operating budget is the cost of operating and maintaining newly completed capital projects. For example, the replacement of a building's roof, windows and mechanical systems may decrease the cost of utilities, which would effectively lower the owner agency's operating costs. Conversely, the construction of a new recreation center is likely to increase the owner agency's operating costs for staffing the facility and operating programs there. Similarly, completed information technology projects will likely entail additional operating costs as upgrades, license renewals, or training of staff to operate new systems are required. OBP and the Office of the City Administrator are working to improve the descriptions of operating impact of projects currently found in the Project Description Forms.

### Capital-Funded Positions

Designing and implementing capital projects can require specialized labor. In many instances, the personal services costs associated with these positions are charged to the General Fund. However, there are certain circumstances that allow agencies to charge positions against capital projects. For example, the

Department of Transportation may hire specific types of construction engineers and project managers to work on a Highway Trust Fund road project and charge them against a capital project. Funding for these types of positions is permissible, as long as the position contributes directly to completion of the project.

The number of capital-funded positions rose slightly in FY 2007 compared to FY 2006. Figure CA-2 shows that the District reduced the total number of capital-funded positions between 1993 and 1999. Capital funded FTEs have increased since then but have not reached the level of the early 1990s.

### Details on the District's Sources of Funds for Capital Expenditures

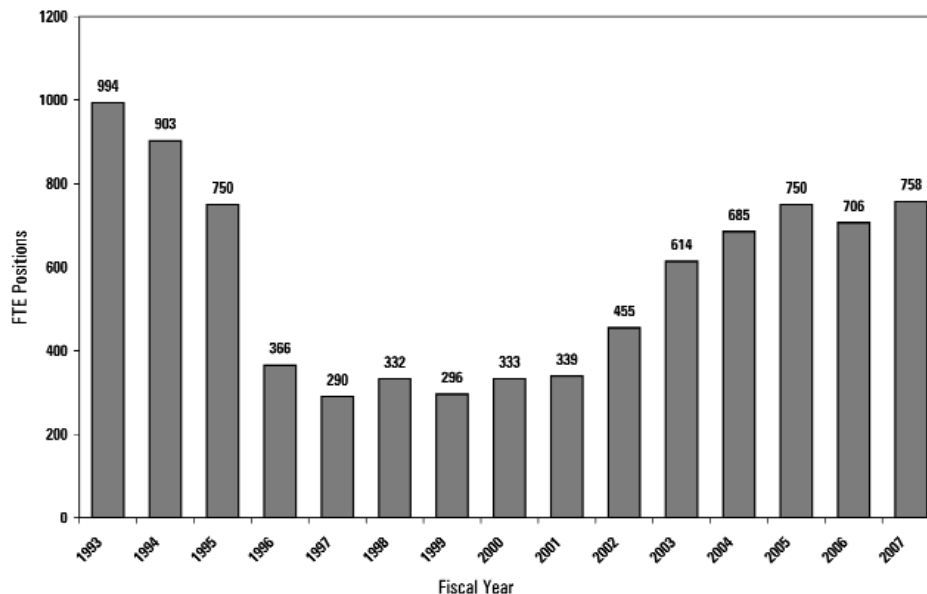
The District's proposed FY 2009 – FY 2014 capital budget includes a number of funding sources. The District uses the following sources to fund capital budget authority across a large number of agencies that have capital programs:

- G.O. bonds,
- Paygo capital funding,
- Master Equipment Lease/Purchase financing, and
- Sale of Assets.

Projects funded by these sources are detailed in the Project Description Forms (PDFs) in this budget document. Additional G.O. Bond borrowing of \$50 million annually is proposed for deficit reduction in the capital

Figure CA-2

### Number of Capital-Funded FTE Positions From FY 1993 to FY 2007



fund. The District also proposes to use additional G.O. bond borrowing, revenue bonds, and a one-time borrowing to finance specific projects:

**Government Center Buildings:** The proposed budget includes the final budget allotment for two Government Center buildings — the Anacostia Gateway Building and the Minnesota/Benning Center. These centers will house the District's Departments of Transportation and Employment Services. In the FY 2006 budget, the District received \$200 million of budget authority to complete these projects. Since that time, the scope of the project has narrowed. The original plan included moving the Department of Human Services (DHS) to one of the buildings, but the current plan is to move DHS to another location, allowing a somewhat smaller Government Centers construction project.

**New Communities:** The District issued \$34 million of revenue bonds in FY 2007 for a major investment in the Northwest One community, which includes the Sursum Corda public housing development and surrounding areas, as part of the New Communities initiative. To pay the debt service on these bonds, funds will be transferred from the Housing Production Trust Fund (HPTF), which is funded by dedicated revenue (from deed recordation and deed transfer taxes). As of FY 2008, the District has budgeted a total of \$150 million of capital budget authority for the New Communities project, which will include several additional communities. In FY 2008, \$6 million of HPTF revenue is budgeted for debt service in the proposed operating budget, which will allow additional borrowing in FY 2008 beyond the \$34 million already borrowed.

**Baseball Stadium:** The District completed construction of the baseball stadium in the Spring of 2008. For

additional information, see the Special Study chapter on Baseball in the District of Columbia.

**East Washington traffic initiative:** In the FY 2006 budget, the District received \$230 million of budget authority for this project, the major component of which is the rebuilding of the 11th Street SE bridge. Parking tax revenue (50 percent of the revenue) supports this project, and federal funds are also anticipated to support this project. Borrowing began in FY 2008 and will continue in FY 2009 and FY 2010, with debt service to be paid by the parking tax revenue stream.

**Consolidated Forensics Laboratory:** The District is building a new consolidated laboratory that will be used by the Metropolitan Police Department, the Office of the Chief Medical Examiner, and other agencies. Both the District and the federal government have begun financing this project, and planning is well under way. In FY 2008, Congress approved \$9 million of federal funds, and the District will begin borrowing G.O. bonds for this project. The District will continue to seek additional federal funding in future fiscal years.

**Neighborhood Branch Libraries:** In FY 2008, a federal payment of \$9 million was approved by the Congress for 3 branch libraries, including Washington Highlands, Francis Gregory, and Petworth.

Table CA-6 shows expected G.O. bond borrowing amounts for FY 2008 through FY 2011 for general capital needs and specific projects. It excludes the New Communities project, which is funded by revenue bonds.

Finally, the District's Department of Transportation uses the following sources to fund its capital projects:

- Rights-of-way funds, parking tax revenue, and Paygo capital, for Local Street Maintenance Fund projects;

Table CA-6

## Proposed G.O. Bond Borrowing, FY 2008 Through FY 2011

(Dollars in thousands)

Source	FY 2008	FY 2009	FY 2010	FY 2011
G.O. bonds, general, including deficit reduction	\$450,754	\$446,378	\$449,490	\$445,194
G.O. bonds for Schools Modernization (FY 2006 additional authorization)	90,000	0	0	0
G.O. bonds for Government Center buildings	100,000	75,000	0	0
G.O. bonds for East Washington traffic initiative (debt service backed by parking tax revenue)	12,500	50,000	87,500	50,000
G.O. bonds for Consolidated Laboratory Facility	25,000	75,000	50,000	0
New Central Library (debt service backed by funds from lease or sale)	0	TBD	TBD	TBD

Note:

All amounts and methods of borrowing are subject to change depending on status of projects and market conditions.



- Federal Highway Administration grants, for Highway Trust Fund projects; and
- Dedicated motor fuel tax revenues, and several new sources, for Highway Trust Fund projects (these provide the local match for the Federal Highway Administration grants).

Projects financed by these sources are detailed in Volume 7 of these budget documents.

### Fund Balance of the Capital Fund

From FY 2001 through FY 2005, the District's Comprehensive Annual Financial Report (CAFR) showed a deficit in the General Capital Improvements fund (the "capital fund"), but the FY 2006 CAFR showed a surplus, which grew in FY 2007 (see table CA-7). The shortfall at the end of FY 2005 meant that capital expenditures had exceeded financing sources by that amount on a cumulative basis, and the District's General Fund had advanced funds to the capital fund to cover the expenditures. Because of several large financings in FY 2006 and FY 2007, from which very little was spent, the accumulated deficit has become an accumulated surplus. As District agencies spend these proceeds in coming years, this portion of the surplus will disappear. The Chief Financial Officer's management goal is to balance the capital fund on a long-term basis.

Until a few years ago, agencies had been slow to spend capital dollars, resulting in the District's paying interest on borrowed funds that then sat idle earning lower interest rates in District bank accounts. The

District instituted a policy to delay borrowing until funds were needed for expenditures, and borrowing less than the full amount budgeted and/or allotted. At the same time, agencies were pressured to begin spending budgeted capital dollars. Eventually, this resulted in a situation in which total agency spending (of existing capital budget authority and prior allotments) exceeded the amount of funds borrowed, producing a deficit in the capital fund. The General Fund paid for these capital expenditures, essentially as a loan to the capital fund. It was necessary to cure this shortfall in order to bring the capital fund and General Fund back into balance and also to prevent cash flow problems in the General Fund.

In FY 2006, the District borrowed \$196.9 million through COPs for a new mental health hospital and a new building for the Department of Motor Vehicles, and it securitized \$245.3 million of future tobacco revenues to pay for health care needs in the District, primarily through capital expenditures. Little was spent against these two financings in FY 2006, so they had a large positive net effect on the capital fund balance. Similarly, in FY 2007, there were several large sources of revenues with minimal FY 2007 spending. For example, the District transferred \$100 million of Paygo revenue to the capital fund for schools construction and also borrowed \$60 million in the first installment of the additional FY 2006 bond funds for schools. However, D.C. Public Schools did not have access to the budget for these funds until April of 2007 because of legislative restrictions, and little was spent by the end of FY 2007.

Table CA-7

### Fund Balance in the General Capital Improvements Fund, FY 1998-FY 2007

(Dollars in millions)

Fiscal Year	Positive / (Negative) Fund Balance
1998	\$224.0
1999	387.5
2000	458.4
2001	(57.9)
2002	(389.5)
2003	(141.8)
2004	(250.2)
2005	(246.4)
2006	396.8
2007	703.8

The District also borrowed \$64 million against future bus shelter advertising revenues for the Great Streets programs. Thus, about \$536 million of the FY 2007 year-end capital fund balance is the unspent proceeds of FY 2006 COPs and tobacco bonds and FY 2007 school modernization and Great Streets financing. Most of these balances are likely to be spent within the next several fiscal years, which will rapidly reduce the capital fund balance. Thus, the District must still keep a close watch on the underlying status of the capital fund, notwithstanding the current surplus. The long-term solution to the capital fund shortfall includes development of, and monitoring against, agency spending plans for their capital projects that manage each year's overall expenditures against that year's revenues. The District will also continue to borrow \$50 million per year above each year's new capital budget allotments to gradually repay the General Fund for advances it made to the capital fund.

## Outline of this Capital Budget Document

The remainder of this overview chapter includes the District's policies on capital budget and debt and a summary of the capital program of the Water and Sewer Authority. The following sections then make up the rest

of this capital budget document. Projects in all of these sections are grouped by the owner (rather than the implementing) agency,<sup>1</sup> except where noted.

- **Project Description Forms (PDFs):** Provide details on capital projects funded by G.O. bonds and other sources. *Ongoing projects with no new allotments scheduled for FY 2009 – FY 2014 are not included in these pages.* The expenditure schedules shown in these pages display the planned allotments (1-year spending authority) by year for FY 2009 through FY 2014.
- **Appendix A, FY 2009 Appropriated Budget Authority Request:** Summarizes the new budget authority the District proposes. Budget authority is established as the budget for a project's lifetime, so these requests are only for new projects or for changes in lifetime budgets for ongoing projects. Because budget authority is given to the implementing agency, projects are grouped by implementing agency in this appendix.
- **Appendix B, FY 2009 – FY 2014 Planned Expenditures From New Allotments:** Shows new allotments for ongoing and new projects for all six years of the CIP.

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## About the Project Description Forms in this Budget Volume

Elements in this budget volume include:

- **Photos.** Photos are included for many projects.
- **Project balances.** Each project that has received past budget allotments shows the allotment balance, calculated as allotments received to date less all obligations (the sum of expenditures, encumbrances, intra-District advances and pre-encumbrances). Agencies are allowed to encumber and pre-encumber funds up to the limit of a capital project's budget authority, which might be higher than allotments received to date. For this reason, *a negative balance on a project sheet does not indicate overspending or an anti-deficiency violation.* A negative balance is permitted in this calculation of remaining allotment authority.
- **Narrative fields.** Narrative fields provide a project description, project status, and anticipated operating budget impact. In future budget books, more detailed information will be provided regarding the anticipated operating budget impact.

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<sup>1</sup> A capital project has both an owner and an implementing agency. The implementing agency performs the work on the project, while the owner agency eventually benefits from the completed project. Although many District agencies implement their own capital projects, several central agencies, such as the Office of Property Management and the Office of the Chief Technology Officer, implement projects on behalf of many other agencies.

- **Appendix C, *FY 2009 – FY 2014 Planned Funding Sources***: Shows the source of financing for the projects displayed in appendix B.
- **Appendix D, *Balance of Capital Budget Authority, All Projects***: Shows expenditures, obligations, and remaining budget authority for all ongoing capital projects. Because this report comes from budgets in the financial system, projects are grouped by implementing rather than owner agency.
- **Appendix E, *Capital Project Cost Estimate Variances***: Shows the variance between original budget estimate and current approved budget for all capital projects with proposed FY 2009 – FY 2014 allotments.

## **District of Columbia Policies and Procedures: Capital Budget and Debt**

The District of Columbia's Capital Improvements Program (the "Capital Program") comprises the finance, acquisition, development, and implementation of permanent improvement projects for the District's fixed assets. Such assets generally have a useful life of more than three years and cost more than \$250,000.

The text of the CIP is an important planning and management resource. It analyzes the relationship of projects in the capital budget to other developments in the District. It also describes the programmatic goals of the various District agencies and how those goals impact the need for new, rehabilitated, or modernized facilities. Finally, it details the financial impact and requirements of the all the District's capital expenditures.

The CIP is flexible, allowing project expenditure plans to be amended from one year to the next to reflect actual expenditures and revised expenditure plans. However, consistent with rigorous strategic planning, substantial changes in the program are discouraged. The CIP is updated each year by adding a planning year, reflecting any necessary changes in projected expenditure schedules, proposed projects and District priorities.

The District's legal authority to initiate capital improvements began in 1790 when Congress enacted a law establishing the District of Columbia as the permanent seat of the federal government and authorized the design of the District and appropriate local facilities. The initial roads, bridges, sewers and water systems in the District were installed to serve the needs of the federal government and were designed, paid for, and built by Congress. During the 1800s, the population and private economy of the federal District expanded sharply, and the local territorial government undertook a vigorous campaign to meet new demands for basic transportation, water, and sewer systems.

From 1874 to 1968, commissioners appointed by the President and confirmed by Congress managed the District. One commissioner, from the Corps of Engineers, was responsible for coordinating the maintenance and construction of all local public works, in accordance with annual budgets approved by the President and the Congress.

Legislation passed in the 1950s gave the District broader powers to incur debt and borrow from the United States Treasury. However, this authority was principally used for bridges, freeways, and water and sewer improvements. In 1967, the need for significant improvements in District public facilities was acknowledged. This awareness led to the adoption of a \$1.5 billion capital improvement program to build new schools, libraries, recreation facilities, and police and fire stations.

A 1984 amendment to the Home Rule Act gave the District the authority to sell general obligation bonds to finance improvements to its physical infrastructure. The District has more than \$3.5 billion of general obligation bonds outstanding, which were issued to finance capital infrastructure improvements.

In September 1997, the President signed the National Capital Revitalization Act (the "Revitalization Act"). The act relieved the District of its operations at Lorton Correctional Facility. It also transferred responsibility for funding the maintenance and operation of the D.C. Courts system to the Office of Management and Budget (OMB). The District will therefore not incur the significant capital expenditures required at these facilities. In return, the District will no longer receive a federal payment in lieu of taxes for these functions.

In addition, the Revitalization Act raised the allowable percent of annual debt service payable from 14 percent to 17 percent of anticipated revenues to compensate the District for the loss of the federal payment and broadened the District's debt financing authority. The primary impact of this aspect of the Revitalization Act was to increase the District's flexibility to finance capital requirements.

### **Legal Authority and Statutory Basis**

The legal authority for the District's Capital Program comes from the District of Columbia Home Rule Act, P.L. 93-198, §444, 87 Stat. 800. The Mayor is directed to prepare a multi-year Capital Improvements Plan (CIP) for the District. This plan shall be based upon the approved current fiscal year budget. It shall include the status, estimated period of usefulness, and total cost of each capital project on a full funding basis for which any appropriation is requested or any expenditure will be made in the forthcoming fiscal year and at least four fiscal years thereafter.

Table CA-8

**Debt Ratios: Comparison with Other U.S. Cities**

<b>Debt Measures</b>	<b>District of Columbia</b>	<b>Baltimore MD</b>	<b>Boston MA</b>	<b>Chicago IL</b>	<b>Memphis TN</b>	<b>New York NY</b>	<b>San Antonio TX</b>
Overall Tax-Supported Debt to Full Value	4.2%	3.2%	1.1%	5.03%	6.2%	9.1%	2.91%
Overall Tax-Supported Debt per Capita	\$8,883	\$1,168	\$1,789	\$4,549	\$3,546	\$6,668	\$1,250
Debt Service as % of General Fund Expenditures (1)	8.91%	9.3%	5.5%	16.37%	17.3%	10.6%	20.04%

Sources: FY 2007 unaudited data for District of Columbia; FY 2007 CAFRs for Baltimore, Boston, Memphis, and New York; FY 2006 CAFRs for Chicago and San Antonio.

(1) Debt service from general fund or designated debt service fund.

Table CA-9

**Summary of Rating Agency Credit Ratings for Long-Term Debt**

<b>Investment Attributes</b>	<b>Fitch</b>	<b>Moody's</b>	<b>Standard &amp; Poor's</b>
Highest Quality	AAA	Aaa	AAA
High Quality	AA	Aa	AA
Favorable Attributes	A	A	A
Medium Quality/Adequate	BBB	Baa	BBB
Speculative Elements	BB	Ba	BB
Predominantly Speculative	B	B	B
Poor Standing	CCC	Caa	CCC
Highly Speculative	CC	Ca	CC
Lowest Rating	C	C	C

Source: Public Finance Criteria for Fitch, Moody's, and Standard & Poor's.

Table CA-10

**Rating Agency Credit Ratings for Long-Term Debt, Various Cities**

<b>Municipalities</b>	<b>Fitch Ratings</b>	<b>Moody's</b>	<b>Standard &amp; Poor's</b>
District of Columbia	A+	A1	A+
Baltimore	A+	Aa3	AA-
New York	AA-	Aa3	AA
San Antonio	AA+	Aa1	AA+
Chicago	AA	Aa3	AA-
Detroit	BBB	Baa2	BBB
Philadelphia	BBB+	Baa1	BBB

Source: Public Finance Criteria for Fitch, Moody's, and Standard & Poor's.

Along with this statutory requirement, Mayor's Order 84-87 supplements the legal authority and assigns additional responsibility for the District's Capital Program. This Order creates within the Office of Budget and Planning a Capital Program coordinating office to provide central oversight, direction, and coordination of the District's capital improvements program, planning, budgeting, and monitoring. The administrative order requires the Office of Budget and Planning to develop a CIP that identifies the current fiscal year budget and includes status, estimated period of usefulness, and total cost of each capital project on a fully funded basis for which any appropriation is requested or any expenditure will be made over the next six years. The CIP includes:

- An analysis of the CIP, including its relationship to other programs, proposals, or other governmental initiatives.
- An analysis of each capital project, and an explanation of a project's total cost variance of greater than five percent.
- Identification of the years and amounts in which bonds would have to be issued, loans made, and costs actually incurred on each capital project. Projects are identified by applicable maps, graphics, or other media.

### **Why A Capital Improvements Program?**

A Capital Improvements Program that coordinates planning, financing and infrastructure and facilities improvements is essential to meet the needs of a jurisdiction uniquely situated as the Nation's Capital. As mentioned previously, capital improvements are those that, because of expected long-term useful lives and high costs, require large amounts of capital funding. These funds are spent over a multi-year period and result in a fixed asset.

The primary funding source for capital projects is tax-exempt bonds. These bonds are issued as general obligations of the District. Debt service on these bonds (the repayment of principal and the payment of interest over the lifetime of the bonds) becomes expenditures in the annual operating budget.

The Home Rule Act sets certain limits on the total amount of debt that can be incurred. Maximum annual debt service cannot exceed 17 percent of general fund revenues to maintain fiscal stability and good credit ratings. As a result, it is critical that the CIP balance funding and expenditures over the six-year period to minimize the fiscal impact on the annual operating budget.

### **Principles of the Capital Program**

Several budgetary and programmatic principles are invested in the CIP. These are:

- To build facilities supporting the District stakeholders' objectives.
- To support the physical development objectives incorporated in approved plans, especially the Comprehensive Plan.
- To assure the availability of public improvements.
- To provide site opportunities to accommodate and attract private development consistent with approved development objectives.
- To improve financial planning by comparing needs with resources, estimating future bond issues plus debt service and other current revenue needs, thus identifying future operating budget and tax rate implications.
- To establish priorities among projects so that limited resources are used to the best advantage.
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements among others.
- To provide a concise, central source of information on all planned rehabilitation of public facilities for citizens, agencies, and other stakeholders in the District.
- To provide a basis for effective public participation in decisions related to public facilities and other physical improvements.

It is the responsibility of the Capital Program to ensure that these principles are followed.

### **Program Policies**

The overall goal of the Capital Program is to preserve the District's capital infrastructure. Pursuant to this goal, projects included in the FY 2009 to FY 2014 CIP and FY 2009 Capital Budget support the following programmatic policies:

- Provide for the health, safety and welfare needs of District residents.
- Provide and continually improve public educational facilities for District residents.
- Provide adequate improvement of public facilities.
- Continually improve the District's public transportation system.
- Support District economic and revitalization efforts generally and in targeted neighborhoods.
- Provide infrastructure and other public improvements that retain and expand business and industry.

- Increase employment opportunities for District residents.
- Promote mutual regional cooperation on area-wide issues, such as the Washington Area Metropolitan Transit Authority, Water and Sewer Authority, and solid-waste removal.
- Provide and continually improve public housing and shelters for the homeless.

## **Fiscal Policies**

### **Project Eligibility for Inclusion in the Capital Improvements Plan (CIP)**

Capital expenditures included as projects in the CIP must:

- Be carefully planned, generally as part of the District-wide Facility Condition Assessment Study in concert with the Comprehensive Plan. This planning provides decision-makers with the ability to evaluate projects based on a full disclosure of information.
- Have a useful life of at least five years or add to the physical infrastructure and capital fixed assets.
- Exceed a dollar threshold of \$250,000.
- Enhance the productivity or efficiency capacity of District services.
- Have a defined beginning and a defined ending.
- Be related to current or future projects. For example, feasibility studies and planning efforts not related to a specific project should be funded with current revenues rather than with capital funds.

### **Policy on Debt Financing**

With a few exceptions (e.g. Paygo capital and Highway Trust Fund projects), the CIP is primarily funded with general obligation bonds or equipment lease/purchase obligations. Capital improvement projects usually have a long useful life and will serve taxpayers in the future as well as those paying taxes currently. It would be an unreasonable burden on current taxpayers to pay for the entire project upfront. General obligation bonds, retired over a 20 to 30-year period, allow the cost of capital projects to be shared by current and future taxpayers, which is reasonable and fair. Capital improvement projects eligible for debt financing must:

- Have a combined average useful life at least as long as average life of the debt with which they are financed.
- Not be able to be funded entirely from other potential revenue sources, such as Federal aid or private contributions.

### **Policy on Capital Debt Issuance**

In formalizing a financing strategy for the District's Capital Improvements Plan, the District adheres to the following guidelines in deciding how much additional debt, both general obligation and revenue bonds, may be issued during the six-year CIP planning period:

- **STATUTORY REQUIREMENTS:** The issuance of general obligation indebtedness cannot cause maximum annual debt service to exceed 17 percent of general fund revenues as stipulated in the Home Rule Act.
- **AFFORDABILITY:** The level of annual operating budget resources used to pay debt service should not impair the District's ability to fund ongoing operating expenditures and maintain operating liquidity.
- **FINANCING SOURCES:** The District evaluates various financing sources and structures to maximize capital project financing capacity at the lowest cost available, while maintaining future financing flexibility.
- **CREDIT RATINGS:** Issuance of additional debt should not negatively impact the District's ability to maintain and strengthen current credit ratings, which involves the evaluation of the impact of additional debt on the District's debt burden. This includes having certain criteria and ceilings regarding the issuance of new debt and debt ratios such as debt to full property value and debt service to general fund expenditures.

### **Policy on Terms for Long-Term Borrowing**

To mitigate the interest costs associated with borrowing, the District seeks to identify sources other than bond proceeds to fund its CIP, such as grants, Highway Trust Fund money, and Paygo capital. Furthermore, the District issues its bonds annually based on anticipated spending for the fiscal year, not on a project-by-project basis. The District has issued only general obligation bonds to finance its CIP in the past, but will continue to analyze the potential benefits associated with the issuance of revenue bonds for general capital purposes in the future. The pledge of a specific revenue source for the issuance of revenue bonds must not have a negative impact on the District's general fund or general obligation bond ratings, and must provide favorable interest rates.

To match the debt obligations with the useful life of the projects being financed, the District issues short to intermediate-term financing for those projects that may not fit the criteria for long-term financing. The District amortizes bonds over a 25 to 30-year period for those projects with an average 30-year useful life.

Bonds may be issued by independent agencies or instrumentalities of the District as authorized by law. Payment of the debt service on these bonds is solely from the revenue of the independent entity or the project being financed.

#### **Policy on Terms for Short-Term (Interim) Borrowings**

The District may issue other forms of debt as appropriate and authorized by law, such as bond anticipation notes (BANs) and commercial paper. The use of BANs or commercial paper provides a means of interim financing for capital projects in anticipation of a future bond offering or other revenue takeout. Furthermore, use of these types of interim financing tools would allow the District to benefit from lower interest costs by including short-term financing of capital expenditures in the initial financing structure. The use of BANs and/or commercial paper is intended at such times that it is financially feasible.

#### **Policy on the use of the Master Equipment Lease/Purchase Program**

The purpose of the Master Equipment Lease/Purchase Program is to provide District agencies with access to low-cost tax-exempt financing for equipment purchases, as an alternative to outright purchases, which would have a higher cost in the current year's budget, or other more expensive leasing or financing arrangements. Furthermore, the program assists the District in its asset/liability management by matching the useful life of the asset being financed with the amortization of the liability.

The program terms and conditions are established under an umbrella contract. Since the terms and conditions are established upfront, there is no need to negotiate a new lease contract each time equipment is to be financed, as long as the master lease agreement is in effect.

For equipment to be eligible, it must have a useful life of at least five years. The repayment (amortization) will not exceed the useful life of the equipment being financed. The maximum financing term that may be requested is 10 years.

Rolling stock such as automobiles, trucks, and public safety vehicles are eligible, as are computer hardware and software, with certain limitations.

#### **Policy on the Use of Paygo Financing**

"Pay-as-you-go" (Paygo) financing is obtained from current revenues authorized by the annual operating budget

and approved by the Council and the Congress in a public law to pay for certain projects. No debt is incurred with this financing mechanism. Operating funds are transferred to the capital fund and allocated to the appropriate project. The District has the following policies on the use of paygo financing:

- Paygo should be used for any CIP project not eligible for debt financing by virtue of its limited useful life.
- Paygo should be used for CIP projects consisting of short-lived equipment replacement (not eligible for the Master Equipment Lease/Purchase Program), and for limited renovations of facilities.
- Paygo may be used when the requirements or demands for capital expenditures press the limits of prudent bonding capacity.

#### **Congressional Appropriations**

Notwithstanding any other provisions in the law, the Mayor of the District of Columbia is bound by the following sections of the 2000 D.C. Appropriations Act, included in P.L. 105-277 of the Omnibus Consolidated and Emergency Supplemental Appropriations for Fiscal Year 2000. These sections were mandated by the 105th Congress to be enacted for the fiscal year beginning October 1, 2000.

- 113 - At the start of the fiscal year, the Mayor shall develop an annual plan, by quarter and by project, for capital outlay borrowings: Provided, that within a reasonable time after the close of each quarter, the Mayor shall report to the Council of the District of Columbia and to the Congress the actual borrowings and spending progress compared with projections.
- 114 - The Mayor shall not borrow any funds for capital projects unless the Mayor has obtained prior approval from the Council of the District of Columbia, by resolution, identifying the projects and amounts to be financed with such borrowings.
- 115 - The Mayor shall not expend any monies borrowed for capital projects for the operating expenses of the District of Columbia government.

#### **Trends Affecting Fiscal Planning**

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the operating budget and for their impact on fiscal policy as applied to the Capital Improvements Plan. These trends and indicators include:

- **INFLATION:** Important as an indicator of future project costs or the costs of delaying capital expenditures.
- **POPULATION GROWTH/DECLINE:** Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements.
- **DEMOGRAPHIC CHANGES:** Changes in the number and/or locations within the District of specific age groups or other special groups, which provides an indication of requirements and costs of specific public facilities (e.g., senior wellness and recreation centers).
- **PERSONAL INCOME:** The principal basis for projecting income tax revenues as one of the District's major revenue sources.
- **IMPLEMENTATION RATES:** Measured through the actual expenditures within programmed and authorized levels. Implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP. As a result, implementation rates are a primary determinant of required annual bond issuance.

### **Spending Affordability**

One of the most important factors in the CIP development process is determining spending affordability. Spending affordability is determined by the amount of debt service and Paygo capital funds that can be reasonably afforded by the operating budget, given the District's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the capital program is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for capital expenditures. Realizing that maintenance and improvement in the infrastructure is important to the overall health and revitalization of the District, policymakers have worked diligently over the past several years to increase the levels of capital funding and expenditures. Debt and debt service reduction efforts on the part of District policymakers and financial leadership have served to increase the affordability of such additional capital spending. There is the on-going need, however, to balance the infrastructure needs with spending affordability constraints.

### **Master Facilities and Program Coordination Plan**

The fiscal realities that continue to face the District of Columbia require a new level of scrutiny of all government costs. The capital budget, a critical area of the annual budget, is now in need of intensive review and further rationalization. Prompting this deeper analysis and decision-making is the reality that the borrowing capacity for capital projects has become severely constrained. To ensure continued good standing on Wall Street, the District must limit its annual capital borrowing to approximately \$400 million. With this amount of funding, the District must not only cover its baseline capital costs (maintenance of existing facilities), it must provide funding for whatever new construction of schools, libraries, wellness centers, transportation systems, and other facilities.

Making tough decisions on what facilities to fund also requires a deeper understanding of the opportunities to coordinate and possibly merge community services. Strategically planning for programmatic ventures will be a critical factor in driving what facilities are truly needed and where.

For these reasons the District developed a Master Facilities and Program Coordination Plan, which provides an updated facility inventory and conditions assessment, and reflects detailed analysis on community and program needs. With this information, future capital fund allocations will be more effectively targeted to meet community and governmental priorities with the most efficient use of resources. This planning effort requires intensive data collection, analysis and strategic planning on both public facility and programmatic components. This initial work, therefore, incorporates establishing interim protocols for making informed decisions during the larger planning effort. The three primary challenges that must be addressed as part of this undertaking are:

***Data limitations:*** Although the District currently maintains a facility inventory for approximately 2,400 properties under its control, the database still lacks specific details and updated information on the condition and needs of each facility. Understanding these details is now even more critical as it will determine the baseline capital costs (which consist of the asset and the basis of its value as well as the maintenance and renovation of the current inventory of property).

This plan will begin with a preliminary assessment of the existing facility inventory, identification of agencies' current facility plans, understanding the capacity of



agencies to plan for future needs, and evaluation of all these items within the context of the District's comprehensive planning policies. This is a prerequisite for preparation of a workable scope of work for the Public Facilities Master Plan.

**Borrowing constraints:** The District's capital budget and Master Lease Program faces a widening gap between the District's constrained capital resources and the cost of maintaining its current inventory -- let alone the funds needed to support new projects.

**Program coordination:** Over the past few years, District agencies have stepped up efforts to coordinate and consolidate programs to save resources and create "synergy" in neighborhoods. Current examples include the "wrap-around services" provided at some schools. Recognizing the critical shortage in capital funding, fostering creative cooperation among and between service providers will be even more fundamental. To that end, strategic planning on public programs and operations will be necessary to determine where there are gaps in service, overlaps in service, and opportunities to leverage multiple services into one facility. These initial discoveries will help drive whether existing facilities need to be upgraded (and where) and whether new facilities are in fact necessary.

The City Administrator leads this planning effort, and the Office of Planning will provide a coordinating role to ensure that this shorter-term planning process remains consistent and integrated with the development of the Comprehensive Plan. The Office of Property Management, Office of Budget and Planning, and other offices will lead specific tasks as appropriate. All staff work will be performed by District employees, except for areas where specific expertise must be contracted due to the unique nature of the work or to maximize efficiency in the use of time.

### **Financial Management Targets**

The District has established certain financial management targets that are consistent with maintaining a healthy debt management program to finance its capital needs. Key targets include the following:

- 1) Reduction or containment of increase of outstanding debt and debt service.
- 2) Debt ratios that are prudent relative to industry standards.
- 3) Achieving further increases in bond ratings from all three major rating agencies (to the AA level).

### **Financial Management Target: Reduction or Containment of Increase of Outstanding Debt and Debt Service**

Historically, the District amortized most of its bond issues over 20 years. In addition to this amortization structure, the District financed an operating deficit in 1991 with an intermediate term (12-year) repayment structure. Within the last 10 years the District began to amortize its bonds over 25 to 30 years to better match the useful life of the assets being financed. The former amortization structures caused the District's debt service to be heavily front-loaded, creating a strain on the District's operating budget.

In FY 1999, the District restructured its debt to adjust this heavily front-loaded debt amortization. This restructuring, which moved some of the near-term debt service out to future years, produced debt service and operating budget relief through FY 2006.

From FY 2000 through FY 2005, the District issued a total of \$626 million of unhedged variable-rate bonds to fund approved capital projects. Variable-rate bonds typically provide a lower cost of capital than fixed-rate bonds. For this reason, despite the inherent fluctuation in the debt service on them, it is desirable to have some portion of the District's debt portfolio as variable-rate. The District's target percentage range for variable-rate debt is 15 to 20 percent of the total debt portfolio. The current amount of unhedged variable-rate debt outstanding equals approximately 14 percent of the total.

In FY 2001, the District significantly reduced its outstanding general obligation debt by securitizing the revenues that it is due to receive over the next 25 years the national settlement with the manufacturers of tobacco products (the Master Settlement Agreement). The District established a separate instrumentality, the Tobacco Settlement Financing Corporation (the corporation), which issued bonds backed by the District's future tobacco settlement revenues (TSRs). This transaction represents the District selling its rights to these TSRs (to the corporation) in exchange for an upfront lump-sum payment (represented by the proceeds of the bond sale). These bonds are revenue bonds payable solely from TSRs to be received by the corporation. The bonds represent a debt of the corporation and not a debt of the District. Through this transaction, the District transferred the risk associated with non-receipt of TSRs in the future. The bond proceeds from transaction were used to pay off outstanding debt of the District. Specifically, the District reduced its outstanding debt by \$482 million by applying these bond proceeds to pay off

outstanding general obligation bonds. This resulted in debt service savings totaling approximately \$684 million over 14 years, for an average of roughly \$50 million of debt service savings per year.

In addition, in accordance with a Congressional requirement, the District used \$35 million of its fund balance in FY 2000 to pay off outstanding general obligation bonds.

Through the transactions described above, the District significantly reduced and restructured its outstanding debt and the associated debt service payments to be made from the District's operating budget. Additional borrowing to fund on-going capital improvements over the past several years have naturally increased the outstanding debt and debt service, and the current CIP will result in further increases. However, these increasing levels will be continually monitored and contained within certain policy limits in the process of managing the debt burden and the debt service affordability.

#### **Financial Management Target: Debt Ratios Comparable with Industry Standards and Within Debt Management Policy Parameters**

Three debt ratios that are typically used as measures of a jurisdiction's debt burden are Debt-to-Full Value (property value), Debt Service-to-General Fund Expenditures, and Debt-Per-Capita. As the preceding table CA-8 indicates, the District's debt ratios are generally comparable with those of other major municipalities, and in some cases substantially better. However, the District's debt-per-capita is quite high compared to most other jurisdiction. One of the reasons for this high debt-per-capita is that for years the District has funded capital projects that are typically funded by states. Notwithstanding this fact, the District intends to continually monitor its debt ratios with the goal of having them be comparable or favorable in relation to other major municipalities and rating agency benchmarks. Moreover, the District has established certain debt management policy parameters for its debt ratios to effectively manage its debt burden over the long term. These parameters provide that the District should target a debt service-to-total General Fund expenditures ratio of 10 percent but not exceed a firm cap of 12 percent, and target a debt-to-full property value ratio of 6 percent, but not exceed a firm cap of 8 percent. In addition, the amount of debt issued in any given fiscal year should not exceed 15 percent of the total current outstanding debt as of the end of the previous fiscal year.

#### **Financial Management Target: Improving Bond Ratings from All Three Major Rating Agencies**

Credit ratings evaluate the credit worthiness of a jurisdiction and the credit quality of the notes and bonds that the jurisdiction issues. Specifically, credit ratings are intended to measure the probability of the timely repayment of principal and interest on notes and bonds issued. Potential investors utilize credit ratings to assess their repayment risk in loaning the District funds for capital and short-term operating needs.

There are three major agencies that rate the District's debt: Fitch Ratings, Moody's Investors Service, and Standard & Poor's Ratings Services. A summary of agency credit ratings categories for long-term debt is provided in the preceding table CA-9.

During FY 1995, the District's general obligation debt was downgraded by all three rating agencies to below-investment-grade or junk bond levels. Since 1998, each rating agency has issued a series of upgrades to the District's bond rating. The upgrades that occurred in 1999 raised the District's ratings back to investment-grade levels, and the upgrades in 2004 and 2005 as well as the recent upgrades to the A1 and A+ categories by Moody's and Fitch represent a significant milestone in the District's financial recovery. The District's current ratings are A1, A+, and A+ by Moody's, Standard & Poor's and Fitch Ratings, respectively, which represent the highest bond ratings the District has ever had. The upgrades in the bond ratings by these agencies have made the District's bonds more marketable, hence resulting in a lower cost of capital to the District. One of the District's intermediate-to-long-term targets is to have its general obligation bond ratings raised to the AA level by these rating agencies.

The rating agencies currently rate the District's long-term general obligation bonds, and other major cities' bonds, (see table CA-10 for rates of other major cities) by the following information:

- Economic base
- Financial performance
- Management structure and performance
- Demographics
- Debt burden

Credit ratings are very important to the Capital Program. They affect the District's cost of capital as well as represent an assessment of the District's financial condition. The cost of capital also plays a role in determining spending affordability. Higher costs for capital financing diminish the ability of the Capital Program to

proceed with programmatic objectives. In short, higher costs for capital results in fewer bridges rehabilitated, roofs repaired and facilities renovated. On the other hand, lower costs of capital increase the affordability of such projects.

## **FY 2009 Capital Budget Planning**

### **Major Assumptions**

A number of assumptions must be established to develop a comprehensive Capital Improvement Plan budget. Due to the unique and changing nature of the District's organizational structure and financial position, it is difficult to precisely forecast revenues, expenditure patterns, costs, and other key financial indicators. Nonetheless, the following primary assumptions were used to develop this CIP:

- The capital expenditure target for the FY 2009 to FY 2014 CIP is based on the assumption that the District can meet its FY 2009 budget's current and future expenditure targets as established by the CIP.
- The FY 2009 operating budget will be sufficient to provide for:
  - Lease payments for the District's Master Lease Program used to finance certain equipment projects.
  - Debt service on long-term bond financings.

### **Capital Improvements Plan Development Process**

The Capital Program, as mandated by Public Law 93-198 - the Home Rule Act, has the annual responsibility of formulating the District's Six-Year Capital Improvements Plan. Each District agency is responsible for the initial preparation and presentation of an agency specific plan. Under the program, projects should complement the planning of other District agencies and must constitute a coordinated, long-term program to improve and effectively use the capital facilities and agency infrastructure. Specifically, the CIP should substantially conform to the Office of Planning's Comprehensive Plan, the District of Columbia Municipal Regulations Title 10 Planning and Development (Chapters 1 to 11).

### **Program Participants**

The development and implementation of the CIP is a coordinated effort among the District's programmatic, executive, and legislative/oversight bodies.

### **Implementing Agencies (Programmatic)**

Implementing agencies manage actual construction and installation of a capital facility or supporting infrastructure. The implementing agencies are responsible for the execution of projects. This task includes the appointment of a Capital Financial Officer, who monitors the progress of the projects, and ensures:

- The original intent of the project is fulfilled as Congressionally approved.
- The highest priority projects established by the user agency are implemented first.
- Financing is scheduled for required expenditures.

While many District agencies implement their own capital projects, several central agencies, such as the Office of Property Management and the Office of the Chief Technology Officer, implement projects on behalf of many other agencies.

### **Office of Budget and Planning (Executive)**

The Office of Budget and Planning (OBP) is responsible for issuing budget call instructions to District agencies. OBP provides technical direction to agencies for preparing expenditures plans, project/subproject justifications, priority ranking factors, operating budget impacts, cost estimates, milestone data and performance measures. The budget call allows for updates to ongoing projects and requests for additional financing and appropriated budget authority for ongoing and new projects. OBP coordinates project evaluations to determine agency needs through careful analysis of budget request data, review of current available and future financing requirements, and comparison of project financial needs with the current bond sales and general fund subsidies anticipated to be available for CIP purposes.

### **Technical Review Team (Executive)**

The Technical Review Team (TRT) is led by the Office of the City Administrator and includes representatives from the Office of Property Management and the Office of Budget and Planning. The TRT reports its findings to the Budget Review Team (BRT) and makes recommendations regarding which non-IT projects should be included in the CIP.

### **Budget Review Team (Executive)**

The City Administrator chairs the Budget Review Team (BRT) with representatives from the Office of the City Administrator, Chief Financial Officer, Deputy CFO for Budget and Planning and Deputy CFO for Finance and

Treasury. The advisors to the team are the Directors of the Office of Property Management, Office of Planning, and the Office of the Chief Technology Officer. OBP provides analysis and all staff support to the BRT. The BRT evaluates agency requests using criteria developed by the Office of Budget and Planning.

### **Mayor (Executive)**

The BRT recommendation is then submitted to the Mayor for review, approval and transmittal to the Council. There are two levels of legislative/oversight review. They are as follows:

- The Council of the District of Columbia
- The U.S. Congress

Each body reviews and approves the capital budget and the six-year plan.

### **Authorizing Projects in the CIP**

OBP, the TRT, and the BRT review and analyze the CIP. The CIP is developed in the four-step process described below :

#### **Step 1: Budget Call**

In the fall of the current fiscal year, District agencies are requested to provide OBP with updated information regarding ongoing projects (increases or decreases in funding or planned expenditures), as well as requests for new projects. The instructions call for agencies to provide detailed information on a project's expenditure requirements, physical attributes, implementation time-frame, feasibility, and community impact. In addition, agencies provide project milestones, estimated costs, expenditure plans, operating budget impacts and a prioritized list of potential capital projects. The agency requests are disseminated to all members of the TRT and BRT for review.

#### **Step 2: Budget Analysis**

Project requests submitted in Step 1 undergo a thorough analysis to determine if an agency requests merits inclusion in the CIP. This analysis is divided into the following three primary functions:

*Function 1 - Project Justification:* Each project request is evaluated by the BRT to determine its relationship with the agency's overall mission, whether the project is duplicative of efforts of another agency's ongoing project, whether the project is in concurrence with the District's Comprehensive Plan, and whether the planned expenditure is an operating rather than capital expense.

In addition, project requests are reviewed based on priority criteria and must meet one or more of the factors below :

- Health/Safety
- Legal Compliance
- Efficiency Improvement
- Facility Improvement
- Revenue Initiative
- Economic Development
- Project Close-out

*Function 2 - Cost Analysis:* An important factor in the evaluation of a project request is the overall cost. Cost estimates are developed in conjunction with the Department of Public Works and the Office of Property Management to validate the project costs proposed in the agency submissions. Furthermore, future operating costs are estimated to provide supplementary information regarding out-year liabilities once the project is implemented (Operating Budget Impacts).

*Function 3 - Financing Analysis:* The Office of the Chief Financial Officer is committed to finance capital projects in a manner in which:

- Funding is committed for the entire CIP
- The District receives the lowest cost of funding available
- The useful life of capital projects matches and does not exceed the average maturity of the liability used to finance the assets

As such, OBP reviews the useful life of each project and presents this information to the Office of Finance and Treasury (OFT). OFT develops a strategy to match the underlying assets with an appropriate means of financing.

#### **Step 3: TRT and BRT Recommendations**

The TRT conducts a two-step review of all non-IT capital projects. The first step is a purely technical review of the project scope, budget, and schedule. Based on this review, the TRT may recommend changes to a project to increase its viability. The second step is an assessment of the programmatic goals of a project and relevance to administration policy. The TRT reports its findings to the BRT and makes recommendations regarding which non-IT projects should be included in the CIP. The BRT reviews the recommendations of the TRT and formulates the draft CIP. The BRT's recommendation is then submitted to the Mayor for review, approval and transmittal to the Council.

#### **Step 4: Approval**

After reviewing all capital project requests with regard to scope of work, projected cost, and financing alternatives, the BRT evaluates the projects based on their physical attributes, implementing feasibility, and physical/economic impact on the community. The BRT then formulates a recommendation in the form of a CIP. The proposed Capital Improvements Plan is then submitted to the Mayor for approval and inclusion in the proposed budget with subsequent submission to the Council. The Council may make changes, and after Council approval and the Mayor's signature, the CIP is transmitted to Congress for final approval.

#### **Phases of a Capital Project**

Capital projects are actually the sum of a series of phases, each of which groups types of tasks necessary to accomplish the project's goal. Other than Information Technology (IT) projects, each project in the CIP is approved and budgeted for five phases. However, in some instances, projects need funding for planned expenditures only in one particular phase, such as major equipment acquisition. The phases are:

- Design (01)
- Site (02)
- Project Management (03)
- Construction (04)
- Equipment (05)
- IT Requirement Development (06)
- IT Development and Testing (07)
- IT Development and Turnout (08)

Phase 1, Design includes all work completed to define the scope and content of the project. Architects and engineers that agencies employ to analyze the planning for a project would be funded from the design phase. Costs associated with solicitations and proposals also fall within this phase. This phase also would be used to fund any processes necessary for selection of contracts.

Phase 2, Site Acquisition covers costs for site preparation expenses, legal work or probable demolition and hauling expenses. Site appraisal and survey also would be funded through this phase.

Phase 3, Project Management pays all internal agency management and support costs from design to construction. Activities within this phase include any work of the project manager and other staff.

Phase 4, Construction includes any construction contract work done by other District agencies. This phase funds work on a particular construction contract.

Phase 5, Equipment funds disbursements for specialized equipment. Equipment funded through capital has to be permanently connected to the physical plant designed as an integral part of the facility. Equipment defined for funding by this phase includes such items as the purchase and installation of elevators, boilers, generators, and HVAC systems. The Capital Program will not fund office equipment or personal computers. These are funded by the operating budget.

Phase 6, IT Requirements Development Phase encompasses both the definition of requirements and design of the system to be implemented. This phase defines requirements and design elements to a level of detail that allows technicians to decide upon development and configuration choices.

Phase 7, IT Development and Testing is the phase in which project requirements and systems design are translated into a working version of the system. This phase also includes all testing stages from unit/component testing through complete systems testing to user acceptance testing.

Phase 8, IT Development and Testing includes all activities to make the system available to all users. During this stage all functions necessary to make the system part of normal user activities is done. For technology systems, turnover means documenting processes and activities necessary to put the system into production.

#### **Project Milestones**

Each phase of a project is monitored and tracked using milestone data. This lets the Capital Program determine if projects are being completed on time and within budget. Milestone data is provided by agencies in the annual budget submissions as justification for additional funding.

Milestone data includes such items as project authorization dates, original project cost estimates, contract award dates, revised completion dates, construction start dates and others. In an attempt to summarize the various elements of milestone data, the Capital Program includes status codes in the project description forms.

## District of Columbia Water and Sewer Authority - FY 2007 -FY 2016 Capital Improvement Program

### Overview

The District of Columbia Water and Sewer Authority (WASA) is an independent agency that provides essential retail water and wastewater services to over 570,000 residents and businesses in the District of Columbia. WASA also provides wholesale wastewater conveyance and treatment services to more than 1.6 million residents in Prince Georges and Montgomery Counties in Maryland and Fairfax and Loudoun Counties in Virginia.

Governed by an eleven member regional Board of Directors, WASA maintains and operates the water distribution system, sanitary and combined sewage systems, and Blue Plains, the world's largest advanced wastewater treatment plant.

Since WASA's formation in 1996, it has successfully undertaken significant efforts to improve its financial position and operations, a critical part of which has been the development and implementation of a ten-year capital improvement program. The capital program will enable WASA to meet its key goals of providing the best service possible to its retail and wholesale customers, reducing long-term operating costs, and meeting all regulatory requirements. WASA's FY 2007 - 2016 ten-year capital improvement program (CIP), adopted by its Board of Directors in January 2008, totals \$3.1 billion on a cash disbursements basis; this is \$880 million more than the previous capital improvement program adopted by the Board. This increase is primarily attributable to a new project designed to meet more stringent nitrogen removal requirements at our Blue Plains plant by the Environmental Protection Agency.

### Ten-Year Capital Improvement Program and Financial Plan

Traditionally, the District's Capital Improvement Plan is developed for a six-year period. WASA operates under a regulatory and capital project-driven environment and uses a ten-year planning horizon for capital improvement projects. In addition, WASA annually develops a ten-year financial plan that integrates the impact of the capital improvement program with WASA's board policy goals of maintaining strong bond ratings, implementing rate increases on a gradual and predictable basis, streamlining operations in order to lower operat-

ing costs over the next several years, and providing better service to customers .

The development and adherence to a ten-year capital improvement program and ten-year financial plan have been critical factors in the strong bond ratings WASA has received. WASA has also been commended for its strong financing and rate-setting policies, its policy of gradual and predictable rate increases, and its emphasis on long-term financial planning. WASA's bond ratings remain at the "AA" level, the second highest rating category available to state and local issuers, helping reduce the interest rates WASA pays on its debt borrowings, resulting in lower bills for customers.

### Capital Financing and Reserve Policies

WASA's solid financial performance has been in large part due to the Board's strong financing and reserves policies. WASA's financing policies are as follows.

1. WASA will maintain financial practices and policies that result in high quality investment grade bond ratings so as to ensure the lowest practical cost of debt necessary to finance WASA's long-term capital program.
2. WASA will maintain strong levels of operating cash reserves, equivalent to approximately six months of budgeted operations and maintenance costs, calculated on an average daily balance basis. The annual reserve amount will be formally approved by the Board as part of its annual approval of the operating and capital budgets and ten-year plan. The operating reserve will, at a minimum, include any reserve requirements contained in WASA's master trust indenture as follows, excluding any debt service reserve funds and the rate stabilization fund:
  - Operating Reserve – equivalent to operating costs for sixty days.
  - Renewal & Replacement Reserve - \$35 million. This reserve requirement will be evaluated every five years by WASA's independent rate consultant in conjunction with the indenture-required system assessment.
  - District of Columbia General Obligation Debt Reserve – equivalent to 10 percent of WASA's share of subsequent year's District general obligation bond debt service.
3. WASA will maintain senior debt service coverage of 140 percent, in excess of WASA's indenture requirement of 120 percent. Senior debt

service coverage will be calculated in accordance with WASA's indenture.

4. In general, WASA will utilize operating cash in excess of the Board's reserve requirement and any other significant one-time cash infusions for capital financing or for repayment of higher cost debt.
5. WASA will whenever possible use the least costly type of financing for capital projects based on a careful evaluation of WASA's capital and operating requirements and financial position for each year.
6. WASA will attempt to match the period of debt repayment, in total, with the lives of the assets financed by any such debt. WASA's capital improvement program is financed from the following sources:
  - Revenue Bonds/Commercial Paper – 61 per cent
  - Payments from Wholesale Customers – 28 percent
  - Paygo Financing (Transfer from Operations) – 2 percent
  - EPA Grants – 8 percent
  - Interest Income on Bond Proceeds – 1 per cent

WASA successfully issued \$59 million in taxable variable auction rate bonds and \$219 million in tax exempt fixed rate subordinate lien revenue bonds in 2007. Each series are insured and rated Aaa/AAA/AAA.

### **Wastewater Treatment Program**

WASA operates the Blue Plains Advanced Wastewater Treatment Plant, the world's largest advanced wastewater treatment facility. At Blue Plains, WASA provides wastewater treatment services to over 1.7 million people in its service area. The service area includes residents of the District of Columbia and significant portions of Montgomery and Prince George's Counties in Maryland and Fairfax and Loudoun Counties in Virginia. Wastewater treatment facilities at Blue Plains process liquids both from sanitary wastewater flows as well as peak storm flows from the sanitary and combined sewer systems. Blue Plains also includes solids processing facilities that treat the residual solids removed by the liquids processing facilities. WASA's wastewater treatment plant is rated for an average flow of 370 million gallons per day (MGD), and is required by its

National Pollutant Discharge Elimination System (NPDES) permit to treat a peak flow rate of 740 MGD through the complete treatment process for up to four hours, and continuous peak complete treatment flows of 511 MGD thereafter. The plant treats these flows to a level that meets one of the most stringent NPDES discharge permits in the United States. Additionally, up to 336 MGD storm water flow must receive partial treatment, resulting in a total plant capacity of 1,076 MGD.

WASA has been removing nitrogen in its Biological Nutrient Removal (BNR) process and meeting the NPDES permit goal of 7.5 mg/l of total nitrogen. In June 2007, the United States Environmental Protection Agency (EPA) issued a modification to the permit reducing the total nitrogen effluent limit to 4.7 million pounds per year (equivalent to 4.2 mg/l at 370 mgd average annual flow). The capital projects required for Blue Plains to achieve the new permit limit are projected to cost \$950 million.

### **Liquids Processing Projects**

WASA's ten-year capital improvement plan includes projects to upgrade and rehabilitate facilities involved in handling flows from the sanitary and combined sewer systems. These flows progress sequentially through the plant processes to ultimate discharge of the treated effluent into the Potomac River. Liquid treatment systems include headworks facilities that screen and pump the wastewater flows, grit facilities that remove sand and grit particles, primary treatment facilities that remove solids by sedimentation, secondary treatment facilities that remove organic pollutants using a biological process, nitrification/denitrification facilities that remove nitrogen using a biological process, and effluent filtration, disinfection, and dechlorination facilities.

### **Solids Processing Projects**

Biosolids processing involves reductions in volume along with treatment to meet federal or state and local requirements, as applicable, for the ultimate disposal method. Treatment is provided by a system of processing facilities that include gravity thickening of primary sludge, flotation thickening of the biological waste sludges produced by the secondary and nitrification/denitrification processes, planned digestion of all biosolids streams, dewatering by centrifuge or belt press and lime stabilization. Dewatered biosolids are conveyed to the Dewatered Sludge Loading Facility for outloading to tractor-trailers for hauling to offsite land

application sites, silviculture, and land reclamation sites. Solids processing facilities are required to produce a biosolids product that can be reused or disposed of in an economical and environmentally acceptable manner.

WASA continues implementation of a Biosolids Management Program, originally adopted by the Board in 1999. This plan, which included input from WASA's neighbors, environmental groups, and other stakeholders, evaluated a number of options for long-term biosolids processing and disposal, and identified full biosolids digestion as a common element of all long-term approaches and continuing land application as long as financially advantageous. The total cost of this plan is approximately \$556 million, including the new egg-shaped digesters as well as a variety of ancillary projects, including portions of the process computer control system, and additional dewatering facilities. The digesters project alone is budgeted at \$354 million and is the single largest project undertaken by WASA to date. The digester project has been deferred by the Board of Directors until market conditions improve. This decision was made based upon an independently conducted economic analysis and an internal cost-benefit evaluation, both of which concluded that the tight construction market and abnormal spike in material costs limited the bidding pool and increased costs.

As part of its ongoing biosolids management program, WASA will continue to monitor the construction market, regulatory initiatives and evolving wastewater treatment technologies. With this and other information collected, a revised strategy for long-term biosolids management, which may or may not include the digesters, will be presented to the WASA Board.

WASA's award-winning Biosolids Management Program has been recognized by the U.S. Environmental Protection Agency for its outstanding operations, technological advances, and promotion of the beneficial uses of municipal wastewater biosolids.

### ***Plant-Wide Projects***

Several significant plant-wide projects are included in WASA's capital plan. This provides for upgrading, rehabilitating, or installing support systems and facilities that are required for both the liquid processing and solids processing programs. Systems include a Process control System (PCS) for monitoring and control of all processes and facilities, upgrades to plant water systems, chemical systems, electrical power and distribution systems upgrade, telephone service and data highway infrastructure for process, safety, security and information needs.

Facilities comprise chemical receiving, storage, transmission and feed systems for chemicals used throughout the liquid and solids processes, including metal salts, polymers, sodium hypochlorite, and sodium bisulfite. Support facilities projects include the rehabilitation of the Central Operations Facilities and the Central Maintenance Facility.

### **Combined Sewer Program**

Similar to many older communities in the Mid-Atlantic, Northeast, and Midwest portions of the country, approximately one-third of the District of Columbia, mostly in the downtown and older parts of the city, is served by a combined sewer system. A combined sewer system merges the transportation of both stormwater and wastewater within one system. In dry weather, the system delivers wastewater to the Blue Plains Wastewater Treatment Plant. In wet weather, storm water also enters the system, and if the conveyance capacity of the system is exceeded, the excess flow spills into the waterways of the District of Columbia. This discharge is called Combined Sewer Overflow (CSO).

In December 2004, WASA reached agreement with the environmental plaintiffs, the U.S. Environmental Protection Agency, and the U.S. Department of Justice on the CSO Long-Term Control Plan, a major milestone in WASA and the District's history. Specifically, the Board entered into a consent decree that outlines a twenty-year, \$1.9 billion implementation plan and schedule, making this one of the largest infrastructure projects ever in the Washington metropolitan area.

The benefits of WASA's twenty-year plan are significant - when fully implemented, combined sewer overflows will be reduced by a projected 96 percent (98 percent on the Anacostia River), resulting in improved water quality and a significant reduction in debris on our national capital's waterways. In addition, WASA's clean-up efforts on the Anacostia River are a key cornerstone of the District's plan to redevelop both sides of the river, including the new baseball stadium, retail development and affordable housing among other projects.

The plan, described in more detail on WASA's web site at [www.dcwasa.com](http://www.dcwasa.com), includes a variety of improvements planned throughout the District to improve the quality of the Anacostia and Potomac Rivers and Rock Creek:

- Three large storage tunnels, which will allow the storage of flows from storm events until they can be gradually sent to Blue Plains for advanced treatment
- Pumping station improvements



- Targeted separation of combined sewers in several sections of the District to include Anacostia
- Consolidation and elimination of outfalls, where needed
- Funds for low impact development (LID) at WASA facilities and to encourage LID across the District.

Over the last several years, WASA has made great progress on the plan, including completion of projects associated with the CSO Nine Minimum Controls program that are projected to reduce combined sewer overflows by 40 percent. The completion in 2004 of twelve inflatable dams is expected to result in a 30 percent reduction in overflows. Engineering planning is now underway to separate additional combined sewer areas in Anacostia and Rock Creek.

The Facility Plan for the Anacostia tunnel system is near completion. This document will be the basis for starting design of the tunnel system in 2009.

WASA has developed a plan to implement LID projects at several of its facilities. Project implementation will start after EPA approves the proposed plan. Also underway is design or construction for rehabilitation of WASA's major pumping stations to increase their capacity: rehabilitation of three of these stations (Potomac, Main & O Street and East Side) is due to be completed in summer 2008, while the fourth (Poplar Point) is still in the design phase.

### **Sanitary Sewer Program**

WASA is responsible for wastewater collection and transmission in the District of Columbia, including operation and maintenance of the sanitary sewer system.

WASA's sanitary sewer system includes approximately 600 miles of large interceptor sewers and smaller gravity collection sewers. WASA is also responsible for sewer lateral connections from mains to the property lines of residential, government, and commercial properties. In addition, WASA is responsible for the 50 mile long Potomac Interceptor System, which provides conveyance of wastewater from areas in Virginia and Maryland to Blue Plains. The existing sanitary sewer system in the District of Columbia dates back to 1810, and includes a variety of materials such as brick and concrete, vitrified clay, reinforced concrete, ductile iron, plastic, steel, brick, cast iron, cast-in-place concrete, and even fiberglass. This program provides for the rehabilitation or replacement of various sanitary sewers as well as needed extensions to the system for development and growth. WASA has undertaken rehabilitation of the

outfall sewers on the east side of the Anacostia which deliver flows to Blue Plains. Rehabilitation is necessary under the consent decree to ensure delivery of 1076 mgd. of flow to Blue Plains under wet weather conditions. This project is to be completed by 2011.

### **Stormwater Program**

WASA is responsible for the design, construction and maintenance of certain public facilities that convey stormwater runoff to the Anacostia and Potomac Rivers, Rock Creek, and other receiving streams.

The stormwater system includes approximately 600 miles of storm sewer pipes, catch basins, inlets, special structures and related facilities. Some components of the existing storm sewer system are over 100 years old. The system is constructed of a variety of materials such as ductile iron, plastic, steel, brick, cast iron, cast-in-place concrete, brick and concrete, vitrified clay, and concrete. Projects include extensions to the system, relief of certain storm sewers, as well as projects to rehabilitate or replace storm sewer systems that have experienced structural deterioration.

The lifetime budget for the Stormwater Service Area is \$43.7 million. As in the FY 2008 budget, the cost of funding stormwater pumping rehabilitation projects is not included. Stormwater in the District of Columbia remains a challenge for District policymakers and for the agencies with the responsibility for managing an array of program activities as well as maintaining and improving the infrastructure (catch basins, underground facilities, pump stations, etc). The District recently created the Department of the Environment (DDOE) and there is an ongoing discussion regarding how responsibilities for a variety of stormwater-related functions are divided among District agencies, including responsibility for stormwater pumping stations, storm water infrastructure, as well as maintenance and cleaning of the catch basins. WASA continues to work with the Executive Office of the Mayor, the Council of the District of Columbia, DDOE, and the District Department of Transportation (DDOT) to evaluate these issues and develop reasonable and workable solutions.

### **Water System Program**

Projects in the Water Service Area are designed to maintain an adequate and reliable potable water supply to customers, and fire protection. Categories of projects include rehabilitation/ replacement of water pumping

stations, and several water quality projects, including dead-end elimination, water main rehabilitation and replacement, and valve replacement. This area also includes water service line and meter replacement.

The water distribution system operated and maintained by WASA includes almost 1,300 miles of water mains (ranging in size from 4 to 78 inches in diameter), three elevated water storage tanks, five underground water storage reservoirs, four water-pumping stations, and over 36,000 valves of various sizes. A variety of valve types allow flow control, prevent air entrapment, allow watermain draining, permit flow in only one direction, and allow water transfer between service areas during emergencies. The system also includes approximately 9,000 public fire hydrants. The water distribution system includes meters and other appurtenances necessary for proper system operation, inspection, and repair.

The single largest program in the water area continues to be WASA's \$438 million lead service line replacement program. This program was established to fulfill the Board of Directors commitment to eliminate all publicly-owned lead service lines in the District by 2016. In FY 2007, WASA achieved its goal and replaced over 3,817 lead services lines in public space. Through FY 2007, WASA has replaced approximately 14,211 lead service lines in public space, well on the way to the Board's FY 2004 goal of replacing the original inventory of 23,000 lines by FY 2010. WASA has begun a review of the LSR program and is reaching out to the public about the policy and issues, including review of various alternatives for modifying the pace of the service line replacements.

The lifetime budget for the Water Service Area is \$1.1 billion, which is similar to last year's CIP. Major water projects include lead service replacements, rehabilitation and / construction of pumping stations such as Anacostia and Bryant Street; elimination of dead ends; water main replacement, rehabilitation and extension; fire hydrant replacement and valve replacement.

## **Washington Aqueduct**

The Washington Aqueduct, managed by the U.S. Army Corps of Engineers, provides wholesale water treatment services to WASA and its partners in Northern Virginia, Arlington County and Falls Church. WASA purchases approximately 75 percent of the water produced by the Aqueduct's two treatment facilities, the Dalecarlia and McMillan treatment plants for use by District retail customers. Therefore, WASA provides 75

percent of the Aqueduct's operating and capital costs. WASA's share of improvements to the Washington Aqueduct facilities reflected in the CIP totals \$170.4 million or \$5 million less than last year's 10-year plan of \$175.4 million. During the past three years, the Aqueduct has completed a variety of capital projects and various improvements to the McMillan and Dalecarlia Treatment Plants. Near-term projects include Residuals, Filter Media/Valve Replacement and renovation of the Booster Pumps.

## **Capital Equipment**

WASA's lifetime capital equipment budget totals approximately \$100.8 million. Over 50 percent of spending in the capital equipment area continues to be on major information technology projects, including the document management system (lifetime budget of \$4.7 million) and the asset management system (lifetime budget of \$9.9 million). WASA continues its commitment to scheduled replacement of its vehicle fleet with a lifetime budget of \$12.8 million, representing 13 percent of the lifetime budget. Finally, maintenance of large equipment at Blue Plains and in the major water and sewer pumping stations totals \$11.6 million, or 12 percent of the ten-year plan.

## **FY 2009 Congressional Capital Authority Request**

As part of WASA's enabling legislation, Congressional appropriations authority is required before any capital design or construction contract can be entered into. WASA's FY 2009 request totals \$586 million, and reflects the following:

## **WASA Fiscal Year 2009 Capital Authority Request**

(Dollars in thousands)

<b>Program Area</b>	<b>Fiscal Year 2009 Capital Authority Request</b>
BluePlains Wastewater Treatment	486,141
Sanitary Sewer System	0
Combined Sewer Projects	0
Stormwater *	0
Water System	88,769
Washington Aqueduct (WASA share)	2,249
Capital Equipment	8,743
<b>Total</b>	<b>585,902</b>

\* The authority request is zero, as existing (currently available) capital authority in this service area is in excess of projected commitments in FYs 2008 through 2010.

# **Project Description Forms**

## (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

The Office of Property Management (OPM) was established pursuant to D.C. Law 12 (175) Office of Property Management Establishment Act of 1998. OPM is responsible for operation of more than 3 million square feet of District-owned space in buildings that range in age up to 140 years. The agency is also responsible for a leased portfolio of over 3 million square feet. OPM provides services to District agencies and buildings in the areas of property acquisition and leasing, architectural and design engineering, construction and renovation, and facility modernization. OPM also affords the District with facility operations management services for space utilization, maintenance, custodial, and security protective services. The objective of OPM is to implement a single, comprehensive real estate strategy within the District by providing value-added services that incorporate best industry practices into OPM's functions

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	86,731	45,615	11,126	1,462	28,528	18,126	5,862	4,062	6,137	3,387	4,120	41,694
(02) Site	33,810	32,644	3	0	1,163	0	0	0	0	0	0	0
(03) Project Management	69,029	17,205	9,984	1,718	40,122	14,906	7,652	2,702	4,697	2,387	3,270	35,614
(04) Construction	336,512	169,261	37,512	3,620	126,119	143,858	61,746	18,496	17,146	32,276	55,230	328,752
(05) Equipment	4,292	793	0	0	3,499	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>530,374</b>	<b>265,517</b>	<b>58,626</b>	<b>6,800</b>	<b>199,430</b>	<b>176,890</b>	<b>75,260</b>	<b>25,260</b>	<b>27,980</b>	<b>38,050</b>	<b>62,620</b>	<b>406,060</b>

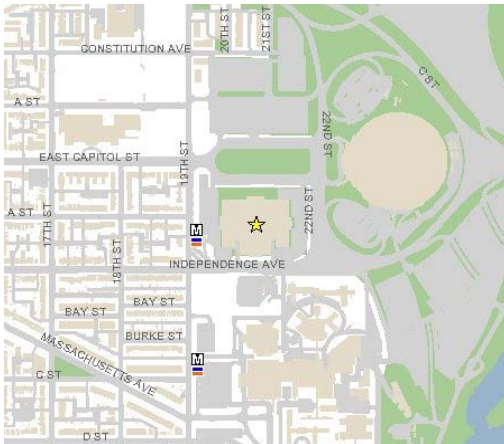
Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	447,118	236,863	33,022	6,543	170,691	176,890	75,260	25,260	27,980	38,050	62,620	406,060
Pay Go (0301)	41,475	2,241	17,870	258	21,105	0	0	0	0	0	0	0
Certificate of Participation (0340)	18,200	16,894	937	0	369	0	0	0	0	0	0	0
Capital Fund - Federal Payment (0355)	23,580	9,519	6,796	0	7,264	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>530,374</b>	<b>265,517</b>	<b>58,626</b>	<b>6,800</b>	<b>199,430</b>	<b>176,890</b>	<b>75,260</b>	<b>25,260</b>	<b>27,980</b>	<b>38,050</b>	<b>62,620</b>	<b>406,060</b>

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** AA237  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** DC Armory

**Ward** 6  
**Location** 2001 EAST CAPITOL STREET SE



**Project Name: RENOVATION OF DC ARMORY**

**Description:** The project has been established for the renovation of various building systems of the DC Armory, including the exterior walls and windows as well as other interior work such as flooring; electrical upgrades; HVAC upgrades; and Mechanical, Electrical, and Plumbing work; and elevator modernization and upgrade.

**Scope Of Work:** Floor replacement (\$1 million) has been completed. Additional funds are required to replace more windows and upgrade the HVAC system.

**Project Status:** Flooring has been completed. Phase 1 of the facade has been completed. Design for windows and electrical upgrades have been completed. Elevator modernization and upgrade is under construction.

**Project Operating Impact:** NEUTRAL - Project will have no net effect on operating expenses.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,145	1,144	1	0	0	0	0	0	75	75	100	250
(03) Project Management	435	401	34	0	0	0	80	80	75	75	100	410
(04) Construction	2,164	2,154	10	0	0	0	600	600	250	300	1,000	2,750
<b>TOTALS</b>	<b>3,743</b>	<b>3,699</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>680</b>	<b>680</b>	<b>400</b>	<b>450</b>	<b>1,200</b>	<b>3,410</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	3,743	3,699	45	0	0	0	680	680	400	450	1,200	3,410
<b>TOTALS</b>	<b>3,743</b>	<b>3,699</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>680</b>	<b>680</b>	<b>400</b>	<b>450</b>	<b>1,200</b>	<b>3,410</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction	11/01/2011	
Construction Complete	12/31/2014	
Closeout Date	07/01/2015	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** AA338

**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** CONSOLIDATED LABORATORY FACILITY

**Ward** 2

**Location** 415 4TH STREET SW

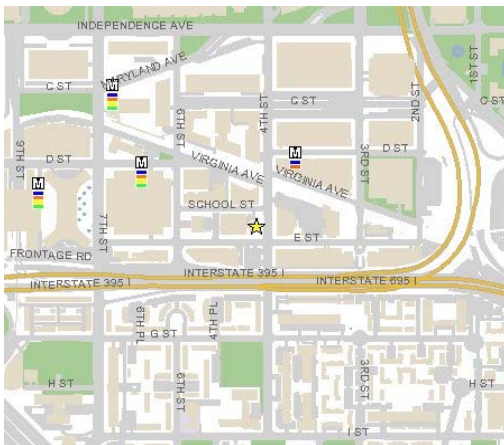
**Project Name: CONSOLIDATED FORENSICS LABORATORY**

**Description:** This project will design and construct a state-of-the-art Forensic Lab to be a full service crime lab, medical examiner/morgue facility, and public health lab that meets all applicable national standards. The Forensic Lab will improve the quality of services. The new lab will consolidate the operations of the following agencies/divisions in one facility: (1) DC Public Health Laboratory; (2) Office of the Chief Medical Examiner, and (3) Metropolitan Police Department Forensic Lab. This consolidation will result in better coordination of services for public safety.

**Scope Of Work:** The scope of work include, but not limited to the following: (1) Development of Architectural and Engineering scope of work; (2) Facility Commissioning; (3) Fit-up Relocation; and (4) Completion and Occupancy.

**Project Status:** Design Development completed. Construction documents are underway and bid-documents will be ready by August 2008.

**Project Operating Impact:** MPD operational budget impact is significant. Many new FTEs will be required to operate the new DNA, trace analysis, and drug analysis labs.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	17,421	9,506	4,008	0	3,906	0	3,000	0	0	0	0	3,000
(03) Project Management	11,715	684	3,060	0	7,971	0	5,000	0	0	0	0	5,000
(04) Construction	29,000	0	0	0	29,000	75,000	42,000	0	0	0	0	117,000
<b>TOTALS</b>	<b>58,136</b>	<b>10,191</b>	<b>7,068</b>	<b>0</b>	<b>40,877</b>	<b>75,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	35,300	1,087	315	0	33,897	75,000	50,000	0	0	0	0	125,000
Capital Fund - Federal Payment (0355)	22,836	9,103	6,753	0	6,980	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>58,136</b>	<b>10,191</b>	<b>7,068</b>	<b>0</b>	<b>40,877</b>	<b>75,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction	02/28/2009	
Construction Complete	08/31/2011	
Closeout Date	11/30/2011	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** BC101  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** Facility Condition Assessment

**Ward Location** DISTRICT WIDE

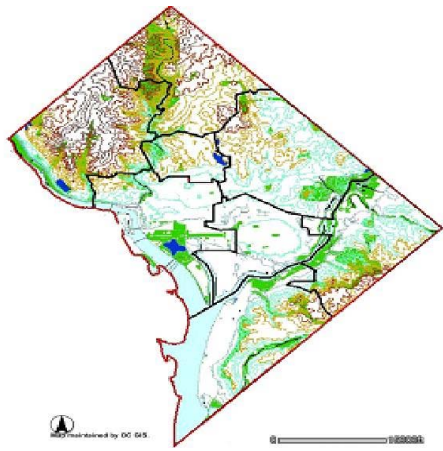
**Project Name: FACILITY CONDITION ASSESSMENT**

**Description:** District facilities are assessed in a recurring cycle; immediate, urgent, and long term equipment, system, and structural costs are determined and used as an input to the capital budget development.

**Scope Of Work:** Perform facility assessments on District buildings. Assessments to quantify required mechanical, electrical, and structural repair and provide a time schedule for the repairs.

**Project Status:** Five condition assessment contracts are in procurement at this time.

**Project Operating Impact:** As repair needs are identified, operating funds are needed to address them. However, this impact is neutralized by the reduced number of emergency repairs.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	6,998	5,507	1,351	0	140	730	1,000	1,000	1,000	1,000	1,000	5,730
(03) Project Management	0	0	0	0	0	20	0	0	0	0	0	20
<b>TOTALS</b>	<b>6,998</b>	<b>5,507</b>	<b>1,351</b>	<b>0</b>	<b>140</b>	<b>750</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,750</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	6,998	5,507	1,351	0	140	750	1,000	1,000	1,000	1,000	1,000	5,750
<b>TOTALS</b>	<b>6,998</b>	<b>5,507</b>	<b>1,351</b>	<b>0</b>	<b>140</b>	<b>750</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,750</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2007	
Final Design Complete	09/30/2012	
NTP for Construction		
Construction Complete		
Closeout Date		



**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** N1403

**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** Government Centers

**Ward** 6

**Location** 441 4TH STREET NW

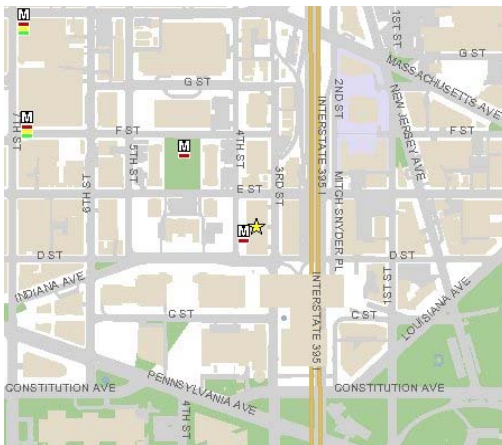
**Project Name: RESTACKING ONE JUDICIARY SQUARE**

**Description:** One Judiciary Center is the District's largest office building, housing more than 25 vital District agencies. The on-going work consists of renovating office space for existing tenants to meet the programmatic requirements of agencies, which includes space planning, backfilling of vacated space, build-out and general upgrade to meet the District standards for office occupancy. The work also includes renovation and expansion of the ground floor retail and lobby space to increase rental income and to improve the efficiency and security of the lobby. Also available for Wilson Building, Municiple Center, and Reeves Center.

**Scope Of Work:** The scope of work will include renovation of interior spaces and related mechanical equipment.

**Project Status:** Mail room has been completed. Deisgn of pedestrian control and build-out for Office of Administrative Hearings and Office of Attorney General is underway.

**Project Operating Impact:** NEUTRAL - Project will have no net effect on operating expenses.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,204	728	203	0	273	1,400	0	0	0	0	0	1,400
(03) Project Management	1,444	958	172	0	314	680	0	0	0	0	0	680
(04) Construction	13,559	4,347	119	53	9,041	920	0	0	0	0	0	920
<b>TOTALS</b>	<b>16,207</b>	<b>6,033</b>	<b>493</b>	<b>53</b>	<b>9,628</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	16,207	6,033	493	53	9,628	3,000	0	0	0	0	0	3,000
<b>TOTALS</b>	<b>16,207</b>	<b>6,033</b>	<b>493</b>	<b>53</b>	<b>9,628</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	07/12/2003	
Final Design Complete		
NTP for Construction	08/30/2006	
Construction Complete	09/30/2013	
Closeout Date	10/30/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL101  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

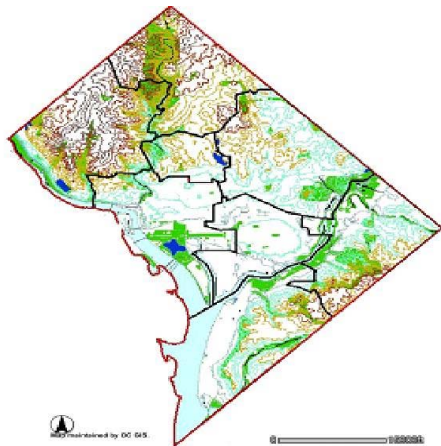
**Project Name: SHELTER AND TRANSITIONAL HOUSING POOL**

**Description:** Homeless shelter renovations throughout the District are funded through this capital project. CCNV- Renovation of 3rd floor N&S, new generator and new exterior panels. Mississippi Avenue - Total renovation of three floors and basement into 19 apartments. Gales and La Casa Shelters – Completely renovate buildings into shelters.

**Scope Of Work:** Renovate electrical, mechanical, structural systems to provide suitable standards for housing of homeless and sheltered citizens. Work includes new restrooms, air conditioning systems, roofing, elevators, windows, and wall partitions. Multiple shelters receiving or planned to receive renovations include Gales School, Mississippi Ave Family Shelter, LaCasa, Blair School, Emery, Franklin School, and Federal City Shelter. Additional shelter locations proposed for renovation and construction include Parcel 38, Franklin School, Housing Assistance Centers for Families, and Women's shelter at 611 N St NW.

**Project Status:** CCNV- Construction 95 percent complete. Mississippi Avenue- Design has been completed. Gales- Design has been completed. La Casa- Temporary shelter project has been completed.

**Project Operating Impact:** As more shelters come on line, additional operating dollars will be needed at DHS. The plans are so fluid at this time it will be hard for DHS to come up with dollar figures for this.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	5,592	1,400	670	0	3,521	1,190	950	1,150	1,150	1,150	950	6,540
(02) Site	6,360	5,219	0	0	1,141	0	0	0	0	0	0	0
(03) Project Management	3,869	1,115	1,012	0	1,741	2,136	1,100	1,150	1,150	1,150	1,100	7,786
(04) Construction	25,649	10,478	4,311	1,696	9,164	7,174	8,450	8,200	8,200	8,200	8,450	48,674
(05) Equipment	150	0	0	0	150	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>41,620</b>	<b>18,214</b>	<b>5,994</b>	<b>1,696</b>	<b>15,716</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>63,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	38,620	18,214	5,994	1,696	12,716	10,500	10,500	10,500	10,500	10,500	10,500	63,000
Pay Go (0301)	3,000	0	0	0	3,000	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>41,620</b>	<b>18,214</b>	<b>5,994</b>	<b>1,696</b>	<b>15,716</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>63,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	01/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL102

**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

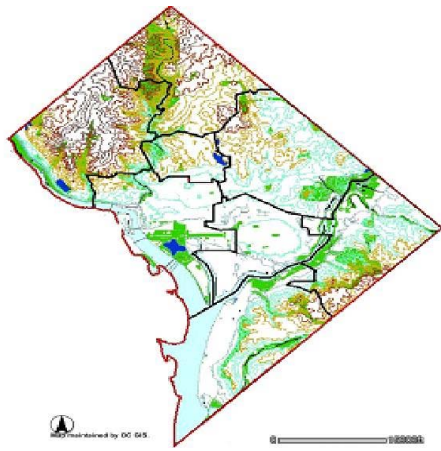
**Project Name: ELEVATOR POOL**

**Description:** This pool was created to refurbish elevators at existing District government buildings. Scope includes complete refurbishment including replacement of controllers and governors, and upgrade for ADA compliance. Refurbishment of elevators on a regular basis is a critically important to maintain the value of the District's assets and to ensure safety for the occupants.

**Scope Of Work:** Scope includes complete refurbishment including replacement of controllers and governors, and upgrade for ADA compliance. Refurbishment of elevators on a regular basis is critically important to maintain the value of the District's assets and to ensure safety for the occupants. Elevators are now under renovation at the Reeves Center, Daly Municipal Building, DC Jail. Elevator renovations have been completed at UDC and the Recorder of Deeds Building.

**Project Status:** DC Jail elevators and escalators and Reeves Building elevators replacement completed; 11 elevators at One Judiciary Square to be replaced next.

**Project Operating Impact:** As the refurbished elevators come into use, maintenance costs should reduce by about 50 percent because of fewer breakdowns. A reasonable estimate would be to say that the maintenance costs, actually mostly preventive maintenance costs, after elevator renovation would be half of what they were before the renovations, approximately \$12,000 per elevator decreasing to \$6,000.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	419	235	52	0	132	343	186	186	186	180	180	1,261
(03) Project Management	1,060	558	210	0	292	62	186	186	186	180	180	980
(04) Construction	10,590	7,469	1,145	63	1,913	835	868	868	868	900	900	5,239
<b>TOTALS</b>	<b>12,068</b>	<b>8,262</b>	<b>1,407</b>	<b>63</b>	<b>2,336</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,260</b>	<b>1,260</b>	<b>7,480</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	12,068	8,262	1,407	63	2,336	1,240	1,240	1,240	1,240	1,260	1,260	7,480
<b>TOTALS</b>	<b>12,068</b>	<b>8,262</b>	<b>1,407</b>	<b>63</b>	<b>2,336</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,260</b>	<b>1,260</b>	<b>7,480</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/30/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL103  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

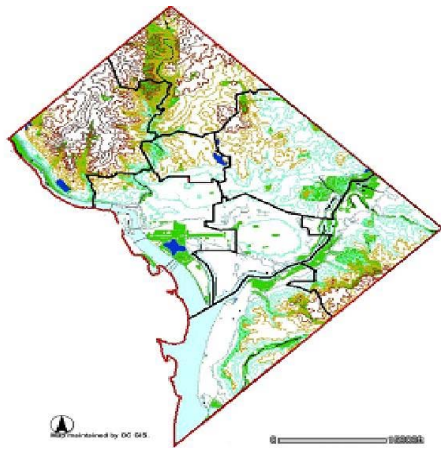
**Project Name: HAZARDOUS MATERIAL ABATEMENT POOL**

**Description:** This pool has been established to address environmental issues related to asbestos, lead, PCBs, leaking fuel tanks, air pollution, etc. as soon as they arise and to mount remedial action in a timely fashion to stay within the U.S. environmental laws and regulations.

**Scope Of Work:** Multiple projects in various stages of completion. Identify and remove asbestos, lead, and underground fuel storage tanks from District properties.

**Project Status:** Oak Hill job has been completed, DC Village is being started, and various other sites are planned to be evaluated.

**Project Operating Impact:** By removing environmental hazards, the District’s exposure to potential lawsuits and regulatory penalties is reduced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	871	492	354	0	24	346	156	156	156	150	700	1,664
(03) Project Management	613	255	304	0	54	166	156	156	156	150	700	1,484
(04) Construction	2,237	1,455	175	345	261	528	728	728	728	800	8,000	11,512
<b>TOTALS</b>	<b>3,720</b>	<b>2,202</b>	<b>833</b>	<b>345</b>	<b>339</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,100</b>	<b>9,400</b>	<b>14,660</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	3,720	2,202	833	345	339	1,040	1,040	1,040	1,040	1,100	9,400	14,660
<b>TOTALS</b>	<b>3,720</b>	<b>2,202</b>	<b>833</b>	<b>345</b>	<b>339</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,100</b>	<b>9,400</b>	<b>14,660</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL104  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

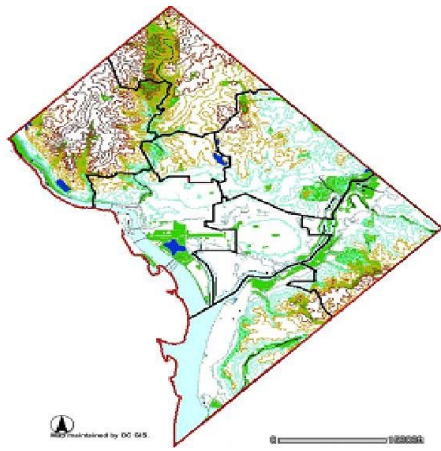
**Project Name: ADA COMPLIANCE POOL**

**Description:** This pool has been established to address ADA (Americans with Disabilities Act) related issues at all District-owned and operated facilities.

**Scope Of Work:** Renovate restrooms, entranceways, doorways, and stairways to comply with ADA requirements.

**Project Status:** ADA compliance survey and design have just been completed for many buildings. Signage installation is ongoing in 14 buildings, including One Judiciary Square and the Daly Building. More ADA related construction to commence in FY 2009.

**Project Operating Impact:** By addressing ADA issues in a timely manner, the District's exposure to potential lawsuits and regulatory penalties is reduced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,443	920	229	0	1,294	207	186	186	186	190	190	1,145
(03) Project Management	501	234	87	0	179	165	186	186	186	190	190	1,103
(04) Construction	1,915	334	622	108	852	868	868	868	868	880	880	5,232
<b>TOTALS</b>	<b>4,859</b>	<b>1,489</b>	<b>938</b>	<b>108</b>	<b>2,325</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,260</b>	<b>1,260</b>	<b>7,480</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	4,859	1,489	938	108	2,325	1,240	1,240	1,240	1,240	1,260	1,260	7,480
<b>TOTALS</b>	<b>4,859</b>	<b>1,489</b>	<b>938</b>	<b>108</b>	<b>2,325</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,260</b>	<b>1,260</b>	<b>7,480</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

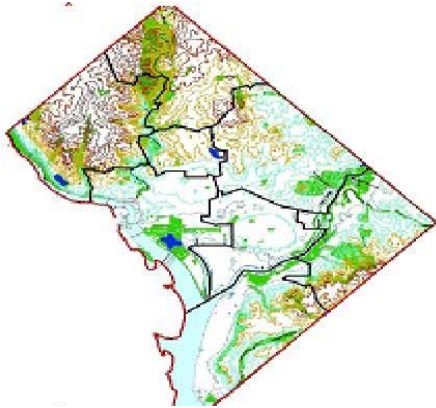
Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL106  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** VARIOUS LOCATIONS



**Project Name: GOVERNMENT CENTERS POOL**

**Description:** Originally envisioned as up to five new Government Centers that would serve as stimulus for economic development activity, the Government Centers Pool currently has projects underway in Wards 7 and 8. The Minnesota Benning Government Center (MBGC), which will house the Department of Employment Services Headquarters (DOES); the WMATA commuter Parking Garage; and the Anacostia Gateway Government Center (AGGC), which will house the District Department of Transportation Headquarters (DDOT).

**Scope Of Work:** The Government Centers Pool is used to plan, design and develop large, complex capital projects with significant impact for the District.

**Project Status:** Construction of garage is complete. Design of the DOES (Minnesota-Benning) Center has been completed and the and the construction bids have been received. Construction should begin October 2008. DDOT design is underway.

**Project Operating Impact:** TBD

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	21,101	2,972	761	0	17,368	10,000	0	0	0	0	0	10,000
(02) Site	5,150	5,138	1	0	11	0	0	0	0	0	0	0
(03) Project Management	22,323	2,614	313	1,567	17,829	10,000	0	0	0	0	0	10,000
(04) Construction	49,614	14,337	1,807	0	33,470	55,000	0	0	0	0	0	55,000
<b>TOTALS</b>	<b>98,188</b>	<b>25,061</b>	<b>2,882</b>	<b>1,567</b>	<b>68,679</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	98,188	25,061	2,882	1,567	68,679	75,000	0	0	0	0	0	75,000
<b>TOTALS</b>	<b>98,188</b>	<b>25,061</b>	<b>2,882</b>	<b>1,567</b>	<b>68,679</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2004	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	08/31/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL107  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

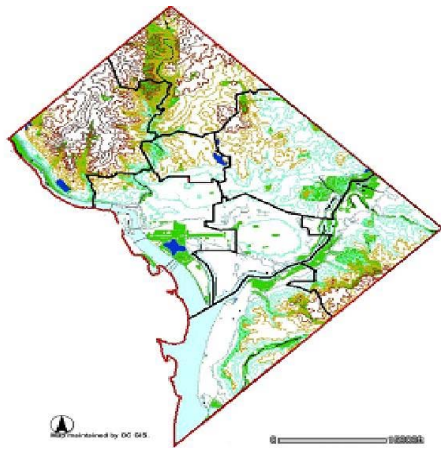
**Project Name: MISCELLANEOUS BUILDINGS POOL**

**Description:** This project has been established to undertake major capital revisions and construction of miscellaneous small to medium sized District buildings and structures at locations throughout the District.

**Scope Of Work:** See description above.

**Project Status:** Eastern Market project is in construction. Several other projects are in pre-design phase.

**Project Operating Impact:** Neutral - project will have no net effect on operating expenses.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	521	15	18	0	488	3,000	0	0	0	0	0	3,000
(03) Project Management	638	216	192	0	229	700	0	0	0	0	0	700
(04) Construction	1,794	595	911	0	288	0	4,500	3,500	2,500	2,500	2,500	15,500
<b>TOTALS</b>	<b>2,953</b>	<b>826</b>	<b>1,122</b>	<b>0</b>	<b>1,005</b>	<b>3,700</b>	<b>4,500</b>	<b>3,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>19,200</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	2,953	826	1,122	0	1,005	3,700	4,500	3,500	2,500	2,500	2,500	19,200
<b>TOTALS</b>	<b>2,953</b>	<b>826</b>	<b>1,122</b>	<b>0</b>	<b>1,005</b>	<b>3,700</b>	<b>4,500</b>	<b>3,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>19,200</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2004	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/30/2014	

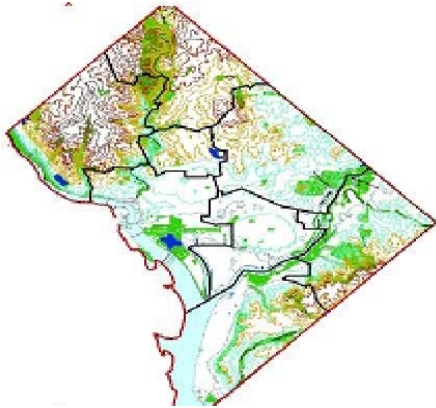
**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL108

**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** VARIOUS LOCATIONS



**Project Name: BIG 4 BUILDINGS POOL**

**Description:** Perform renovations and capital improvements as needed on Reeves Center, Wilson Building, Daly Municipal Building and One Judiciary Square.

**Scope Of Work:** Perform renovations and capital improvements as needed on Reeves Center, Wilson Building, Daly Municipal Building and One Judiciary Square.

**Project Status:** Several small projects are on going at Wilson Building.

**Project Operating Impact:** Neutral

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	116	0	5	0	111	0	0	1,000	3,000	0	0	4,000
(03) Project Management	319	0	35	0	283	0	0	0	2,000	0	0	2,000
(04) Construction	1,792	7	69	0	1,716	0	0	0	0	15,000	30,000	45,000
<b>TOTALS</b>	<b>2,227</b>	<b>7</b>	<b>109</b>	<b>0</b>	<b>2,110</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>5,000</b>	<b>15,000</b>	<b>30,000</b>	<b>51,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	2,227	7	109	0	2,110	0	0	1,000	5,000	15,000	30,000	51,000
<b>TOTALS</b>	<b>2,227</b>	<b>7</b>	<b>109</b>	<b>0</b>	<b>2,110</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>5,000</b>	<b>15,000</b>	<b>30,000</b>	<b>51,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2004	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/30/2014	



**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL601  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

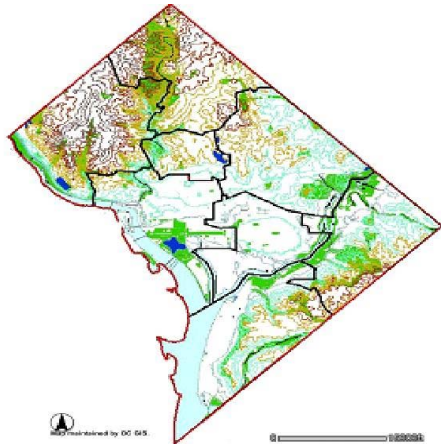
**Project Name: HVAC REPAIR RENOVATION POOL**

**Description:** The project has been developed to address major HVAC issues that arise regularly in District-owned properties in a planned manner - as dictated by the Condition Assessment Reports.

**Scope Of Work:** Several HVAC renovations are in the planning stages and will be executed in the coming fiscal year, including HVAC systems are now under design or construction at the UDC central plant, DC Village central plant, DC General central plant and Grimke School. DDC systems are under design for Reeves Ctr, One Judiciary Square, and Daly Municipal Bldg.

**Project Status:** Several HVAC projects were completed under PL601C. Several more are planned to be undertaken beginning FY 2008.

**Project Operating Impact:** By removing health hazards, the District's exposure to potential lawsuits and regulatory penalties is reduced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,300	1,002	232	0	65	320	0	0	0	300	400	1,020
(03) Project Management	1,420	989	193	0	238	540	560	560	560	300	400	2,920
(04) Construction	9,240	2,820	3,106	1,084	2,230	1,640	1,940	1,940	1,940	1,900	1,700	11,060
<b>TOTALS</b>	<b>11,960</b>	<b>4,811</b>	<b>3,531</b>	<b>1,084</b>	<b>2,533</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>15,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	11,960	4,811	3,531	1,084	2,533	2,500	2,500	2,500	2,500	2,500	2,500	15,000
<b>TOTALS</b>	<b>11,960</b>	<b>4,811</b>	<b>3,531</b>	<b>1,084</b>	<b>2,533</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>15,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/01/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL602  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

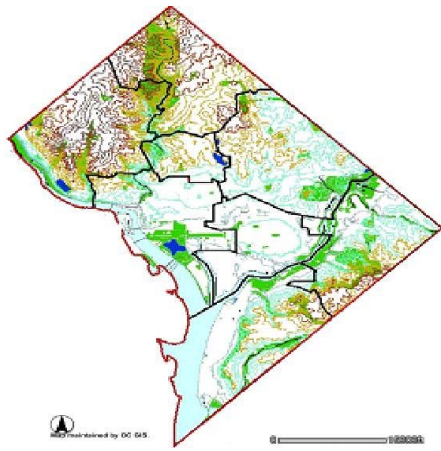
**Project Name: ROOF REPLACEMENT POOL**

**Description:** Perform roof repairs/replacement as needed on all District-owned facilities and installing green roofs on some.

**Scope Of Work:** Several roof repair/replacements will be designed and procured in the coming fiscal year, including Eastern UDC Bldg 52 and "green" roofs at selected District buildings. Work to include replacement of shingled, built-up, membrane, and metal roofs, flashing, drainage, and ventilation systems.

**Project Status:** It is an ongoing project – several roofs have been replaced and several more are planned to be replaced over the next 6 years.

**Project Operating Impact:** By removing health hazards, the District’s exposure to potential lawsuits and regulatory penalties is reduced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	260	249	11	0	0	377	192	192	192	150	300	1,403
(03) Project Management	311	264	46	0	0	267	192	192	192	150	300	1,293
(04) Construction	3,589	2,154	1,212	205	18	996	896	896	896	900	900	5,484
<b>TOTALS</b>	<b>4,160</b>	<b>2,667</b>	<b>1,270</b>	<b>205</b>	<b>18</b>	<b>1,640</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,200</b>	<b>1,500</b>	<b>8,180</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	4,160	2,667	1,270	205	18	1,640	1,280	1,280	1,280	1,200	1,500	8,180
<b>TOTALS</b>	<b>4,160</b>	<b>2,667</b>	<b>1,270</b>	<b>205</b>	<b>18</b>	<b>1,640</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,200</b>	<b>1,500</b>	<b>8,180</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2014	

**Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Project** PL603  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** POOL PROJECTS

**Ward Location** DISTRICT WIDE

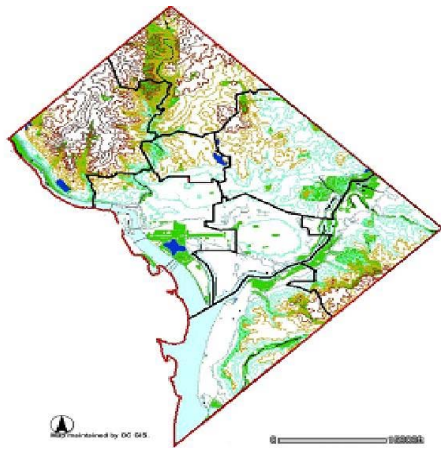
**Project Name: WINDOW REPAIR AND RENOVATION POOL**

**Description:** Perform window replacement as needed on all District-owned facilities.

**Scope Of Work:** Perform window replacement as needed on all District-owned facilities.

**Project Status:** It is an ongoing project – several windows have been replaced and several more are planned to be replaced over the next six years.

**Project Operating Impact:** By removing health hazards, the District’s exposure to potential lawsuits and regulatory penalties is reduced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	484	301	182	0	0	213	192	192	192	192	300	1,281
(03) Project Management	562	257	223	0	82	171	192	192	192	192	300	1,239
(04) Construction	2,614	16	566	0	2,032	896	896	896	896	896	900	5,380
<b>TOTALS</b>	<b>3,660</b>	<b>575</b>	<b>971</b>	<b>0</b>	<b>2,114</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,500</b>	<b>7,900</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	3,660	575	971	0	2,114	1,280	1,280	1,280	1,280	1,280	1,500	7,900
<b>TOTALS</b>	<b>3,660</b>	<b>575</b>	<b>971</b>	<b>0</b>	<b>2,114</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,280</b>	<b>1,500</b>	<b>7,900</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2005	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2014	

## (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

The Office of the Chief Financial Officer (OCFO) was established in 1995 with the enactment of Public Law 104-8, the District of Columbia Financial Responsibility and Management Assistance Act. The Act consolidated the financial activities of the District under the authority of the Chief Financial Officer. The work of the OCFO is carried out through eight major divisions: Agency Management provides overall guidance and administrative support to financial operations; the Office of Financial Operations and Systems is responsible for accounting and internal controls; the Office of Budget and Planning prepares, monitors, analyses and executes the District government budget; the Office of Research and Analysis provides revenue estimates and conducts policy analysis; the Office of Tax and Revenue is responsible for tax compliance and collections; the Office of the Chief Information Officer is responsible for management information systems; the Office of Finance and Treasury is responsible for cash management, debt management, and vendor payments; and the Office of Integrity and Oversight insures that accountability, integrity and efficiency are maintained in the District's finance operations. The OCFO capital program provides funding for improvements to the automated systems that are at the heart of the district financial operations: the Financial Management System (SOAR), and the related financial recording systems (EIS and CFO\$ource). Funding is also provided to improve the information technology systems in the Office of Tax and Revenue, including the development and implementation of modules related to the integrated tax information and processing system (ITS).

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	22,128	21,749	193	0	185	0	0	0	0	0	0	0
(02) Site	9,050	8,720	0	0	330	0	0	0	0	0	0	0
(03) Project Management	15,554	15,224	1	0	329	0	0	0	0	0	0	0
(04) Construction	23,072	21,072	0	0	2,000	2,000	0	0	0	0	0	2,000
(05) Equipment	237,183	212,815	3,125	981	20,262	6,200	3,200	4,200	1,200	0	0	14,800
(06) IT Requirements Development/Systems Design	2,000	228	47	0	1,725	7,000	3,000	2,000	2,000	0	0	14,000
<b>TOTALS</b>	<b>308,987</b>	<b>279,808</b>	<b>3,367</b>	<b>981</b>	<b>24,831</b>	<b>15,200</b>	<b>6,200</b>	<b>6,200</b>	<b>3,200</b>	<b>0</b>	<b>0</b>	<b>30,800</b>

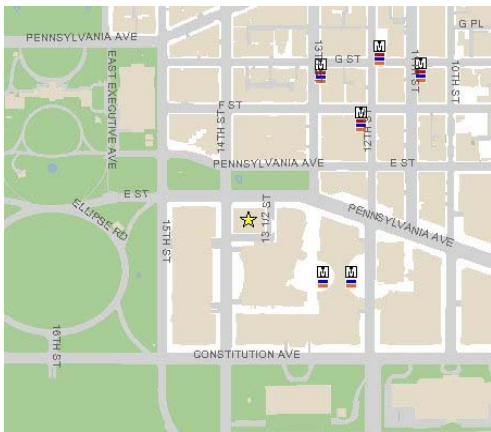
Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	277,297	264,210	1,918	220	10,949	0	5,000	5,000	2,000	0	0	12,000
Pay Go (0301)	0	0	0	0	0	4,000	0	0	0	0	0	4,000
Equipment Lease (0302)	3,300	1,766	372	0	1,162	11,200	1,200	1,200	1,200	0	0	14,800
Alternative Financing (0303)	28,390	13,833	1,077	761	12,720	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>308,987</b>	<b>279,808</b>	<b>3,367</b>	<b>981</b>	<b>24,831</b>	<b>15,200</b>	<b>6,200</b>	<b>6,200</b>	<b>3,200</b>	<b>0</b>	<b>0</b>	<b>30,800</b>

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project** BF211  
**Implementing Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Master Project Name** IT Systems

**Ward** 2  
**Location** 1350 PENNSYLVANIA AVENUE NW



**Project Name: EIS FINANCIAL APPLICATION**

**Description:** The ad hoc financial reporting system, CFO\$ource was conceived to give senior district officials and financial analysts both detail and summary level, current information regarding agency financial status. CFO\$ource will provide agency heads and District stakeholders with timely and accurate information to make sound management and policy decisions. CFO\$ource is an Internet based system using Eexecutive Information System (EIS) reporting tools to provide information reports, charts, and graphs.

**Scope Of Work:** Specific planned enhancements are: (1) To improve the ability of the executive/casual user to navigate and use the system; develop the system's infrastructure; build a better backup system; upgrade the software to the most current release; perform performance tuning; add more storage capacity on the server; and improve software distribution. (2) To develop a training program; instruction manuals; online courses; and cd-based instructions. (3) To develop district employees with this expertise. (4) To increase the available information in the system; revenue, grants, and projections.

**Project Status:** The existing system is a start to encourage further development.

**Project Operating Impact:** Additional Distrcit resources may be required to technically and functionally support CFO\$ource on an on-going basis.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(05) Equipment	6,300	6,120	6	3	170	0	0	0	0	0	0	0
(06) IT Requirements Development/Systems Design	2,000	228	47	0	1,725	2,000	0	0	2,000	0	0	4,000
<b>TOTALS</b>	<b>8,300</b>	<b>6,349</b>	<b>53</b>	<b>3</b>	<b>1,895</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	6,300	4,373	47	3	1,877	0	0	0	2,000	0	0	2,000
Pay Go (0301)	0	0	0	0	0	2,000	0	0	0	0	0	2,000
Alternative Financing (0303)	2,000	1,976	6	0	19	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>8,300</b>	<b>6,349</b>	<b>53</b>	<b>3</b>	<b>1,895</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

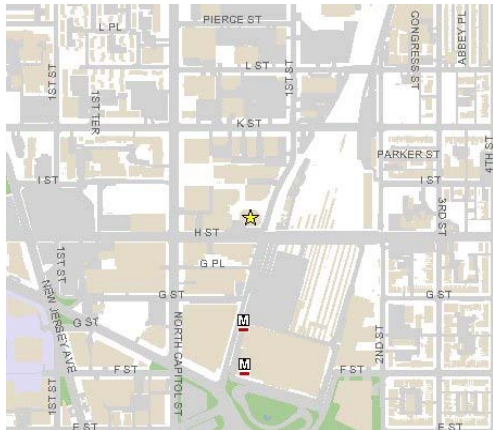
Milestone Data	Scheduled	Actual
Development of Scope	07/06/2004	07/06/2004
Final Design Complete	12/30/2004	12/30/2004
NTP for Construction	01/01/2005	01/01/2005
Construction Complete	09/30/2012	
Closeout Date	09/30/2012	

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project Implementing Agency** BF301 (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Master Project Name** SOAR MODERNIZATION

**Ward Location** 6 810 1ST STREET NE



**Project Name: SOAR MODERNIZATION**

**Description:** This project represents a modernization/update to the "System of Accounting and Reporting" (SOAR), which is the District's proprietary "R-Stars" general ledger system.

**Scope Of Work:** This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

**Project Status:** N/A

**Project Operating Impact:** This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(05) Equipment	5,000	0	206	0	4,794	0	2,000	3,000	0	0	0	5,000
<b>TOTALS</b>	<b>5,000</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>4,794</b>	<b>0</b>	<b>2,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	5,000	0	206	0	4,794	0	2,000	3,000	0	0	0	5,000
<b>TOTALS</b>	<b>5,000</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>4,794</b>	<b>0</b>	<b>2,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	11/30/2009	
Final Design Complete	03/30/2011	
NTP for Construction	09/30/2011	
Construction Complete	07/30/2012	
Closeout Date	09/30/2012	

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project** BF302

**Implementing Agency** (ELC) EQUIPMENT LEASE - CAPITAL

**Master Project Name** SOAR MODERNIZATION

**Ward** 6

**Location** 810 1ST STREET NE

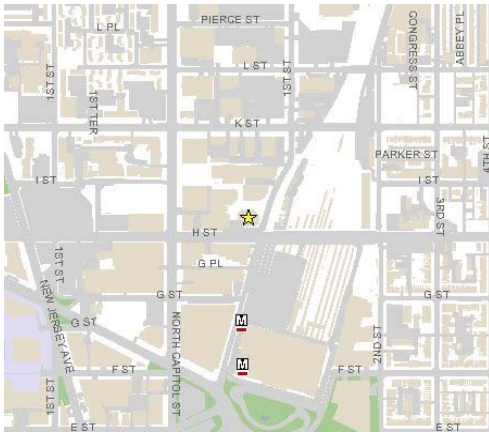
**Project Name: SOAR MODERNIZATION - MASTER LEASE**

**Description:** This project represents a modernization/update to the "System of Accounting and Reporting" (SOAR), which is the District's proprietary "R-Stars" general ledger system.

**Scope Of Work:** This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

**Project Status:** n/a

**Project Operating Impact:** This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(06) IT Requirements Development/Systems Design	0	0	0	0	0	5,000	0	0	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Equipment Lease (0302)	0	0	0	0	0	5,000	0	0	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	11/30/2009	
Final Design Complete	03/30/2011	
NTP for Construction	09/30/2011	
Construction Complete	09/30/2012	
Closeout Date		

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project** CSP07  
**Implementing Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Master Project Name** Computer Systems Project

**Ward** 6  
**Location** 941 NORTH CAPITOL STREET NW

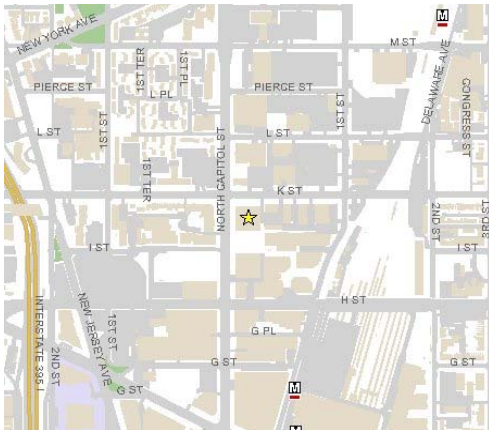
**Project Name: COMPUTER SYSTEMS PROJECT**

**Description:** The project supports the integration of OTR's Customer Service initiatives by providing a single management tool for all means of customer service. This will allow the agency to implement consistent business processes and operating procedures to personnel in all departments who are interacting with taxpayers, as well as supporting the delivery of consistent information for every customer inquiry, whether it comes by mail, via the web, over the telephone, or in person.

**Scope Of Work:** The project will require acquisition of software licences to support wide roll out of application, development and implementation of new business processes in all departments, and development of interfaces between the customer service application and the mainframe tax application to provide a single source for viewing all taxpayers account notes and contact records.

**Project Status:** A preliminary statement of work has been completed and possible solutions suggested. As part of overall Integrated Tax System (ITS) modernization, the SOW will be revised and a solicitation initiated.

**Project Operating Impact:** This will allow the agency to implement consistent business processes and operating procedures to personnel in all departments who are interacting with taxpayers, as well as supporting the delivery of consistent information for every customer inquiry, whether it comes by mail, via the web, over the telephone, or in person. The only operating impact will result from maintenance and licensing fees, which will increase because more seats will be used. The project will improve the quality and efficiency of the program, but is unlikely to change the number of FTEs required to perform the function.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(04) Construction	2,000	0	0	0	2,000	2,000	0	0	0	0	0	2,000
<b>TOTALS</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	2,000	0	0	0	2,000	0	0	0	0	0	0	0
Pay Go (0301)	0	0	0	0	0	2,000	0	0	0	0	0	2,000
<b>TOTALS</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	12/31/2007	
Final Design Complete	12/01/2008	
NTP for Construction	06/01/2009	
Construction Complete	01/01/2010	
Closeout Date	07/31/2010	



**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project Implementing Agency** CSP08 (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Master Project Name** Computer Systems Project

**Ward Location** 6 941 NORTH CAPITOL STREET NW

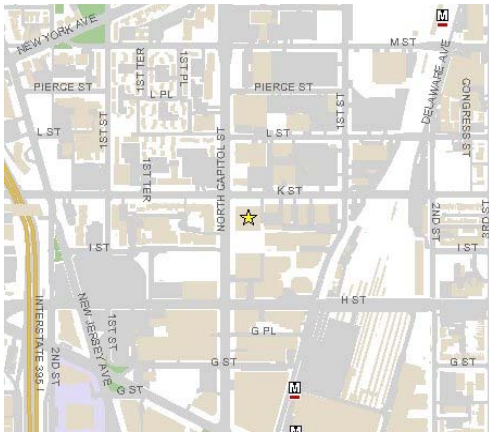
**Project Name: INTEGRATED TAX SYSTEM MODERNIZATION**

**Description:** This project represents a modernization and upgrade to the Integrated Tax System (ITS) system. The current system will require a technology refresh, particularly on the reporting and middle ware tools, to take advantage of web-based technologies that were not available when the system was installed.

**Scope Of Work:** This will require replacement of the SAND and the Crystal server-based systems currently in use for report and query building , as well as supporting platform software and related applications. This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

**Project Status:** The scope of work is currently being developed based on market research and benchmarking in other similarly situated tax offices.

**Project Operating Impact:** This will require replacement of the SAND and the Crystal server-based systems currently in use for report and query building , as well as supporting platform software and related applications. This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements. This upgrade is expected to reduce the escalation of maintenance costs associated with the system as currently configured.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(06) IT Requirements Development/Systems Design	0	0	0	0	0	0	3,000	2,000	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	3,000	2,000	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	12/01/2009	
Final Design Complete		
NTP for Construction	01/01/2012	
Construction Complete	07/30/2012	
Closeout Date		

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project** CSP09

**Implementing Agency** (ELC) EQUIPMENT LEASE - CAPITAL

**Master Project Name** Computer Systems Project

**Ward** 6

**Location** 941 NORTH CAPITOL STREET NW

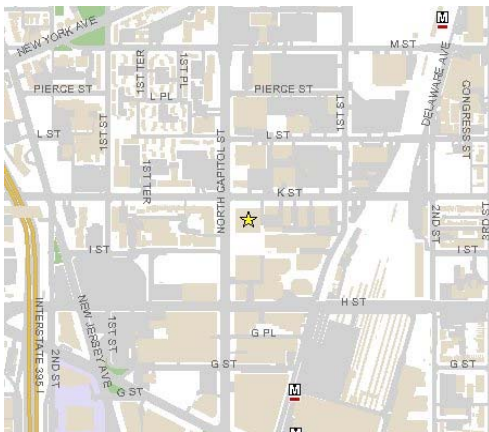
**Project Name: ITS MODERNIZATION - MASTER LEASE**

**Description:** This project represents a modernization of the Integrated Tax System (ITS). The current system will require a technology refresh, particularly on the reporting and middle ware tools, to take advantage of web-based technologies that were not available when the system was installed.

**Scope Of Work:** This will require replacement of the SAND and the Crystal server-based systems currently in use for report and query building , as well as supporting platform software and related applications. This investment will allow the core underlying system to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

**Project Status:** The scope of work is currently being developed based on market research and benchmarking in other similarly situated tax offices.

**Project Operating Impact:** This will require replacement of the SAND and the Crystal server-based systems currently in use for report and query building , as well as supporting platform software and related applications. This investment will allow the core underlying financial system of record to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements. This upgrade is expected to reduce the escalation of maintenance costs associated with the system as currently configured.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(05) Equipment	0	0	0	0	0	5,000	0	0	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Equipment Lease (0302)	0	0	0	0	0	5,000	0	0	0	0	0	5,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	12/01/2009	
Final Design Complete		
NTP for Construction		
Construction Complete	01/01/2012	
Closeout Date	07/30/2012	

**Agency** (AT0) OFFICE OF CHIEF FINANCIAL OFFICER

**Project** EQ940

**Implementing Agency** (ELC) EQUIPMENT LEASE - CAPITAL

**Master Project Name** Major Equipment Acquisition

**Ward** 6

**Location** 441 4TH STREET NW

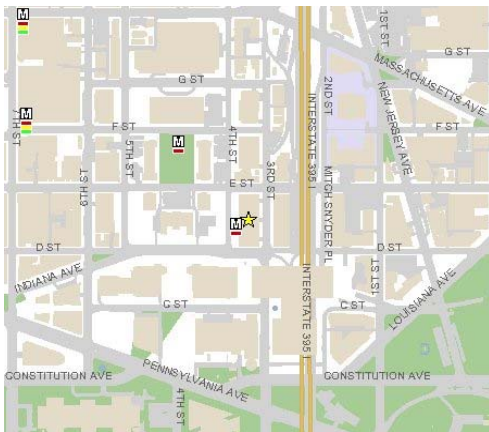
**Project Name: MAJOR EQUIPMENT ACQUISITION**

**Description:** Master lease of major information technology equipment as a part of normal technology refresh program.

**Scope Of Work:** OCFO is replacing larger capital intensive equipment such as high speed printers and redundant servers on an ongoing basis.

**Project Status:** OCFO is replacing larger capital intensive equipment such as high speed printers and redundant servers on an ongoing basis.

**Project Operating Impact:** None.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(05) Equipment	3,300	1,766	372	0	1,162	1,200	1,200	1,200	1,200	0	0	4,800
<b>TOTALS</b>	<b>3,300</b>	<b>1,766</b>	<b>372</b>	<b>0</b>	<b>1,162</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>4,800</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Equipment Lease (0302)	3,300	1,766	372	0	1,162	1,200	1,200	1,200	1,200	0	0	4,800
<b>TOTALS</b>	<b>3,300</b>	<b>1,766</b>	<b>372</b>	<b>0</b>	<b>1,162</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>4,800</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

## (BD0) OFFICE OF MUNICIPAL PLANNING

The Office of Planning (OP) has lead responsibility for land use planning in the District of Columbia. The agency's mission is to guide development of the District of Columbia, including the preservation and revitalization of our distinctive neighborhoods, by informing decisions, advancing strategic goals, encouraging the highest quality outcomes, and engaging all communities. The agency uses capital funds as its dedicated, predictable, and reliable source of funding for planning studies and master planning services. The availability of these funds allows OP to produce planning studies that take advantage of current economic or market conditions, respond to pressing issues facing the District and other agencies, and manage the District's Capital Improvement Plan process and master planning efforts.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/1D-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	10,063	6,893	1,217	764	1,188	1,621	1,706	1,706	1,706	1,706	1,706	10,154
(03) Project Management	6,000	4,122	743	0	1,135	1,000	1,730	400	400	400	400	4,330
(05) Equipment	45	45	0	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>16,108</b>	<b>11,060</b>	<b>1,960</b>	<b>764</b>	<b>2,324</b>	<b>2,621</b>	<b>3,436</b>	<b>2,106</b>	<b>2,106</b>	<b>2,106</b>	<b>2,106</b>	<b>14,484</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/1D-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	15,763	10,867	1,936	764	2,196	2,621	3,436	2,106	2,106	2,106	2,106	14,484
Pay Go (0301)	300	148	24	0	128	0	0	0	0	0	0	0
Equipment Lease (0302)	45	45	0	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>16,108</b>	<b>11,060</b>	<b>1,960</b>	<b>764</b>	<b>2,324</b>	<b>2,621</b>	<b>3,436</b>	<b>2,106</b>	<b>2,106</b>	<b>2,106</b>	<b>2,106</b>	<b>14,484</b>

**Agency** (BD0) OFFICE OF MUNICIPAL PLANNING

**Project Implementing Agency** PLN33 (BD0) OFFICE OF MUNICIPAL PLANNING

**Master Project Name** Public Planning Funds

**Ward Location** DISTRICT-WIDE

**Project Name: PUBLIC PLANNING FUNDS**

**Description:** This is a vehicle to fund planning studies that are linked to important capital projects undertaken by the city and its partners. The District's Land Use Plan and the Comprehensive Plan provide a statutory basis for the Office of Planning's central role in capital spending and planning. Analogous to a private developer's "pre-development" costs, any funds used by the city to undertake planning studies for large-scale capital projects will be a small amount of investment that leverages substantial public and private resources. OP will use the funds for planning activities associated with major capital projects undertaken by the District through FY 2014.

**Scope Of Work:** The Office of Planning will use the funds for planning activities associated with major capital projects undertaken by the District through FY 2014.

**Project Status:** The Office of Planning has been using this capital line item since FY 2003 as the funding source for mission-critical projects, such as urban planning studies for neighborhoods, downtown, commercial corridors, zoning, waterfront, and historic preservation. OP has no funds in its Local budget to pay for this program work.

**Project Operating Impact:** None.

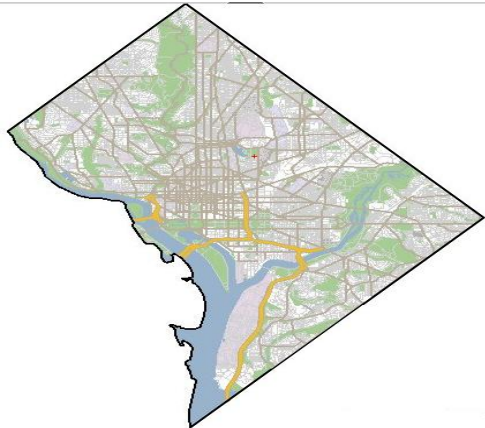
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	10,063	6,942	1,169	764	1,188	1,621	1,706	1,706	1,706	1,706	1,706	10,154
<b>TOTALS</b>	<b>10,063</b>	<b>6,942</b>	<b>1,169</b>	<b>764</b>	<b>1,188</b>	<b>1,621</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>10,154</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	10,063	6,942	1,169	764	1,188	1,621	1,706	1,706	1,706	1,706	1,706	10,154
<b>TOTALS</b>	<b>10,063</b>	<b>6,942</b>	<b>1,169</b>	<b>764</b>	<b>1,188</b>	<b>1,621</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>1,706</b>	<b>10,154</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/30/2014	



**Agency** (BD0) OFFICE OF MUNICIPAL PLANNING

**Project Implementing Agency** PLN35 (BD0) OFFICE OF MUNICIPAL PLANNING

**Master Project Name** Public Planning Funds

**Ward Location** DISTRICT-WIDE

**Project Name: DISTRICT MASTER FACILITIES PLAN**

**Description:** The Office of Planning (OP) will conduct feasibility studies, agency space needs coordination, and benchmarking our practices in facilities management with other cities. OP will also use the funds to roll out master planning for a number of District agencies in anticipation of citywide implementation, and to gauge the effectiveness of OP's coordination of the capital project planning process.

**Scope Of Work:** The Office of Planning is using the funds for feasibility studies, capital project planning, and facility coordination.

**Project Status:** OPM is using a portion of prior year funds for space programming and building massing for several agencies. OP is using the balance of prior year funds for a demand study, feasibility studies for new uses in surplus schools and other buildings, and zoning analysis of potential re-use sites.

**Project Operating Impact:** None.

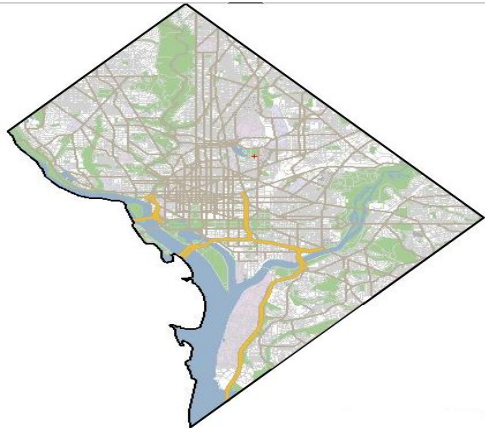
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	2,900	1,183	716	0	1,001	1,000	1,730	400	400	400	400	4,330
<b>TOTALS</b>	<b>2,900</b>	<b>1,183</b>	<b>716</b>	<b>0</b>	<b>1,001</b>	<b>1,000</b>	<b>1,730</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>4,330</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	2,900	1,183	716	0	1,001	1,000	1,730	400	400	400	400	4,330
<b>TOTALS</b>	<b>2,900</b>	<b>1,183</b>	<b>716</b>	<b>0</b>	<b>1,001</b>	<b>1,000</b>	<b>1,730</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>4,330</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	09/30/2014	



## (BJ0) OFFICE OF ZONING

The mission of the Office of Zoning (OZ) is to provide administrative, professional, and technical assistance to the Zoning Commission (ZC) and the Board of Zoning Adjustment (BZA) in the maintenance and regulation of zoning in the District of Columbia.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	100	11	7	0	82	442	0	0	0	0	0	442
(04) Construction	350	334	16	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>450</b>	<b>345</b>	<b>24</b>	<b>0</b>	<b>82</b>	<b>442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	450	345	24	0	82	85	0	0	0	0	0	85
Pay Go (0301)	0	0	0	0	0	357	0	0	0	0	0	357
<b>TOTALS</b>	<b>450</b>	<b>345</b>	<b>24</b>	<b>0</b>	<b>82</b>	<b>442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>

**Agency** (BJ0) OFFICE OF ZONING

**Project Implementing Agency** JM102 (BJ0) OFFICE OF ZONING

**Master Project Name** REWRITING OF ZONING REGULATIONS

**Ward Location** DISTRICT-WIDE

**Project Name: REWRITING OF ZONING REGULATIONS**

**Description:** The District of Columbia's Zoning Regulations have not been comprehensively revised since 1958. As a result, there is an extensive patchwork of zoning regulations, many of which are redundant, contradictory, unclear, or out of date. Mayor Adrian Fenty included a coordinated revision of the Zoning Regulations in his First 100 Days Plan of Action. The ZRR is being led by the Office of Planning in close cooperation with the Office of Zoning (OZ). OZ has been tasked with designing and developing a modern technical and legal infrastructure to house the District's new zoning regulations.

**Scope Of Work:** Design and development of a modern technical and legal infrastructure to house the District's new zoning regulations.

**Project Status:** At the end of September, OZ completed its initial assessment of the weaknesses and strengths of the current technical and legal infrastructure and will be expanding its scope of work in FY 2009.

**Project Operating Impact:** None

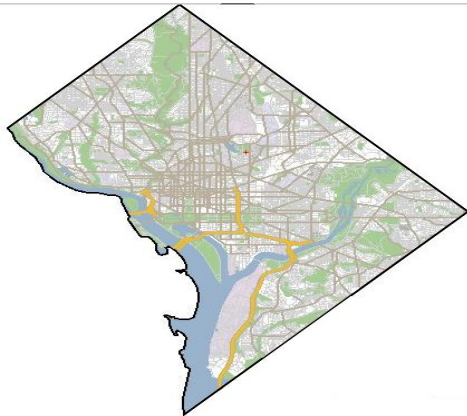
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	100	11	7	0	82	442	0	0	0	0	0	442
<b>TOTALS</b>	<b>100</b>	<b>11</b>	<b>7</b>	<b>0</b>	<b>82</b>	<b>442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	100	11	7	0	82	85	0	0	0	0	0	85
Pay Go (0301)	0	0	0	0	0	357	0	0	0	0	0	357
<b>TOTALS</b>	<b>100</b>	<b>11</b>	<b>7</b>	<b>0</b>	<b>82</b>	<b>442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2008	
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	10/01/2011	





## (BX0) COMMISSION ON ARTS & HUMANITIES

The DC Commission on the Arts and Humanities oversees the Public Arts Fund in order to fulfill the legislative mandate of DC Law 6-125, "Support for the Art in Public Places Act of 1986" to commission and purchase high quality artworks that are placed long-term in public areas throughout the District. These areas include District government buildings, schools, libraries, parks, hospitals and any other sites under direct jurisdiction and stewardship of the District. Projects funded may encompass paintings, sculpture, mosaics, mobiles, murals, mixed media works, and all other forms of visual art, which enhance the visual environment for the public. In addition, the agency offers competitive grants through the Public Art Building Communities and Cultural Facilities programs for support of individual artists and non-profit arts organizations in the District. These grants are made available through a competitive process to qualifying applicants and with the community's input are intended to enliven District neighborhoods, promote economic growth and revitalization. The Commission on the Arts and Humanities serves as both the Municipal Arts Agency (MAA) and the designated State Arts Agency (SAA). As the MAA, the Arts Commission initiates, develops, evaluates and encourages programs that promote progress in the arts. As the SAA, the Arts Commission receives federal grants for arts from the National Endowment for the Arts.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	11,789	8,734	1,853	19	1,183	2,500	2,700	2,700	2,700	2,700	2,700	16,000
(03) Project Management	8	8	0	0	0	0	0	0	0	0	0	0
(04) Construction	424	424	0	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>12,221</b>	<b>9,166</b>	<b>1,853</b>	<b>19</b>	<b>1,183</b>	<b>2,500</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>16,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	10,881	7,939	1,825	5	1,112	2,500	2,700	2,700	2,700	2,700	2,700	16,000
Alternative Financing (0303)	1,339	1,227	27	14	71	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>12,221</b>	<b>9,166</b>	<b>1,853</b>	<b>19</b>	<b>1,183</b>	<b>2,500</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>	<b>16,000</b>

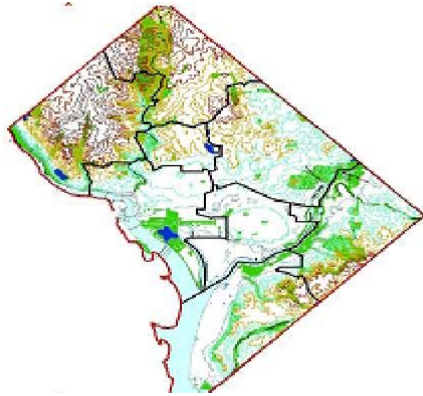
**Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Project** AH715

**Implementing Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Master Project Name** Public Arts Fund

**Ward Location** VARIOUS LOCATIONS



**Project Name: ART BANK II**

**Description:** Under this program, the DC Commission on the Arts and Humanities purchases work from local visual artists, providing them with financial and professional benefits. The artwork is documented, framed, and loaned to other District government agencies for display in the public areas of their offices. The Arts Commission installs the artwork and corresponding identification labels. The works include prints, paintings, drawings, photographs and sculptures by professional artists and students K-12. Of particular note are those works that depict the city of Washington. These images document the beauty and charm of our neighborhoods, parks, avenues and landmarks. Each year, new requests for artwork placement continue to exceed the number of works available. Currently, there are over 2,000 artworks on display in 150 District government offices. The Arts Commission has a waiting list of 19 offices that have made new requests to the program.

**Scope Of Work:** The scope of work for this subproject includes the following components: development and presentation of design proposals, purchase of artwork, fabrication costs, installation, photographic documentation, framing, labels and plaques, and conservation services.

**Project Status:** The status of this subproject is ongoing. There are multiple artwork locations in various stages of inception/completion. There is a constant process of artwork selection, acquisition, and installation. There is a growing demand of artwork placement. We currently have 19 pending new requests.

**Project Operating Impact:** Public artworks require maintenance that is incorporated in the artist's agreements and therefore the project has no impact on the operating budget.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,303	1,988	530	14	-229	300	300	300	300	300	300	1,800
(04) Construction	5	5	0	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>2,308</b>	<b>1,993</b>	<b>530</b>	<b>14</b>	<b>-229</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>1,800</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	1,555	1,347	508	0	-300	300	300	300	300	300	300	1,800
Alternative Financing (0303)	753	645	22	14	71	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>2,308</b>	<b>1,993</b>	<b>530</b>	<b>14</b>	<b>-229</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>1,800</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	12/31/9999	

**Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Project Implementing Agency** AH716 (BX0) COMMISSION ON ARTS & HUMANITIES

**Master Project Name** Public Arts Fund

**Ward Location** DISTRICT-WIDE

**Project Name: NEIGHBORHOOD PROJECTS**

**Description:** This subproject provides for the placement of major public art projects in the District’s neighborhoods. The interest and need for installing new murals, sculptures, and other significant public art projects in our neighborhoods has increased as they have proven to be catalysts for economic development. In FY 2009, major gateway and landmark projects (outdoor sculptures, mosaics, artistically conceived sidewalk pavers, benches and environmental designs) will be installed. These works are the culmination of intensive public realm plan development processes like Great Streets in partnership with neighborhood advisory groups, Main Street programs, the District Department of Transportation, the Office of Planning, and WMATA.

**Scope Of Work:** The scope of work for this subproject includes the following components: development and presentation of design proposals, purchase of artwork, fabrication costs, installation, photographic documentation, framing, labels and plaques, and conservation services.

**Project Status:** The status of this subproject is ongoing. There are multiple artwork locations in various stages of design/fabrication/installation. The average implementation period for public artworks is two years from inception to completion.

**Project Operating Impact:** Public artworks require maintenance that is incorporated in the artist's agreements and therefore the project has no impact on the operating budget.

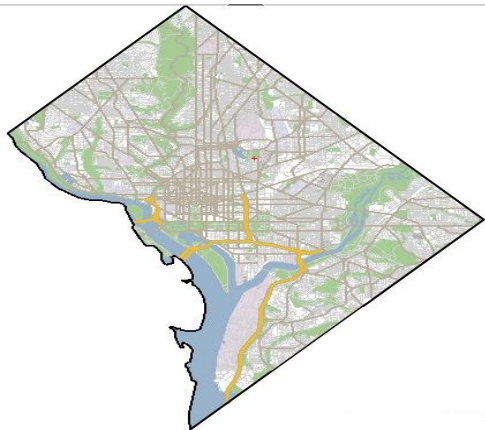
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	3,008	1,904	643	5	456	1,200	900	900	900	900	900	5,700
<b>TOTALS</b>	<b>3,008</b>	<b>1,904</b>	<b>643</b>	<b>5</b>	<b>456</b>	<b>1,200</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>5,700</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	2,774	1,675	638	5	456	1,200	900	900	900	900	900	5,700
Alternative Financing (0303)	234	229	5	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>3,008</b>	<b>1,904</b>	<b>643</b>	<b>5</b>	<b>456</b>	<b>1,200</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>5,700</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	12/31/9999	



**Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Project Implementing Agency** AH717 (BX0) COMMISSION ON ARTS & HUMANITIES

**Master Project Name** Public Arts Fund

**Ward Location** DISTRICT-WIDE

**Project Name: COMMUNITY INITIATIVES**

**Description:** This subproject provides for the placement of major public art projects that address community interests in commemorating notable citizens and local history, creating a stronger neighborhood identity, or creating an artistic enhancement to correct a eyesore. The Westminster Playground, a painted mural and mosaic panels in the Shaw neighborhood, is one example of this type of project. This subproject allows District Government agencies and interested community organizations to nominate sites for potential placement of public art projects. The Arts Commission brings artists, neighborhood residents, and community organizations together to develop project designs and involves community members in the selection process. Guidelines are available on a project-by-project basis.

**Scope Of Work:** The scope of work for this subproject includes the following components: development and presentation of design proposals, purchase of artwork, fabrication costs, installation, photographic documentation, framing, labels and plaques, and conservation services.

**Project Status:** The status of this subproject is ongoing. There are multiple artwork locations in various stages of design/fabrication/installation. The average implementation period for public artworks is two years from inception to completion.

**Project Operating Impact:** Public artworks require maintenance that is incorporated in the artist's agreements and therefore the project has no impact on the operating budget.

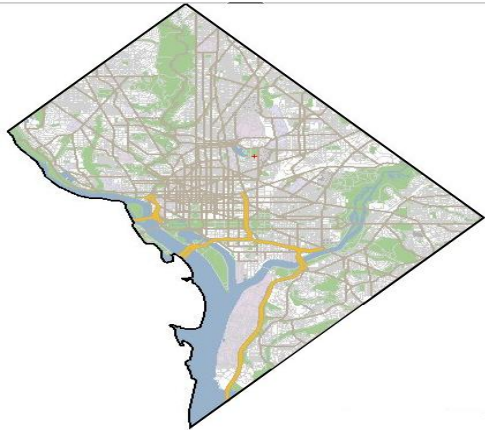
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,621	968	66	0	588	150	650	650	650	650	650	3,400
<b>TOTALS</b>	<b>1,621</b>	<b>968</b>	<b>66</b>	<b>0</b>	<b>588</b>	<b>150</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>3,400</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	1,621	968	66	0	588	150	650	650	650	650	650	3,400
<b>TOTALS</b>	<b>1,621</b>	<b>968</b>	<b>66</b>	<b>0</b>	<b>588</b>	<b>150</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>3,400</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	12/31/9999	

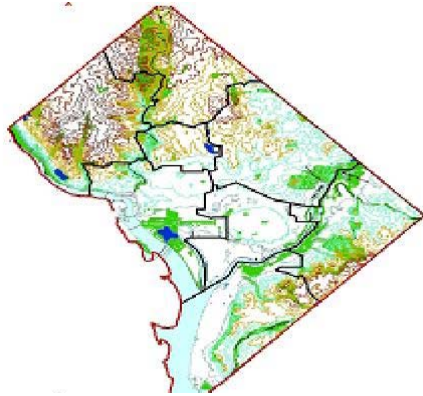


**Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Project Implementing Agency** DA101 (BX0) COMMISSION ON ARTS & HUMANITIES

**Master Project Name** CULTURAL FACILITIES PROGRAM

**Ward Location** VARIOUS LOCATIONS



**Project Name: CULTURAL FACILITIES GRANTS**

**Description:** Under this program, the DC Commission on the Arts and Humanities provides Capital Arts Grants for the support of District non-profit arts organizations that are pursuing capital projects as enhancements to District neighborhoods and downtown Washington. This project provides financial support for the construction and/or renovation of buildings utilized by non-profit arts organizations to provide positive cultural arts opportunities for District residents and visitors.

**Scope Of Work:** The DC Commission on the Arts and Humanities will award matching grants to District-based non-profit arts organizations for capital improvements. This award will be initiated upon submission and approval of a written application including an itemized budget. A final financial report will be submitted by the grantee upon completion of the grant period.

**Project Status:** This project is ongoing. An RFP is issued annually based on funding availability and awards are made through a competitive panel selection process. Projects are scheduled to be implemented within the fiscal year that the award is received.

**Project Operating Impact:** This project does not have any impact on the agency’s operating budget. The project implementation will be managed solely by positions funded from the local and federal appropriations.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,200	702	418	0	80	600	600	600	600	600	600	3,600
<b>TOTALS</b>	<b>1,200</b>	<b>702</b>	<b>418</b>	<b>0</b>	<b>80</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>3,600</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	1,200	702	418	0	80	600	600	600	600	600	600	3,600
<b>TOTALS</b>	<b>1,200</b>	<b>702</b>	<b>418</b>	<b>0</b>	<b>80</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>3,600</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

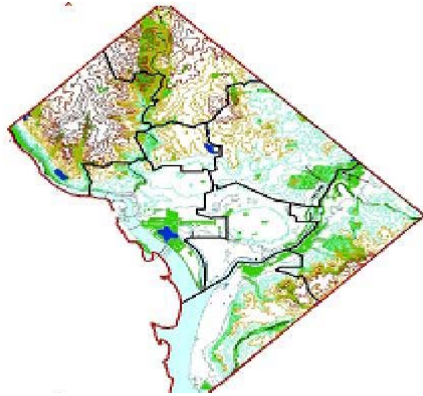
Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	12/31/9999	

**Agency** (BX0) COMMISSION ON ARTS & HUMANITIES

**Project Implementing Agency** PA101 (BX0) COMMISSION ON ARTS & HUMANITIES

**Master Project Name** PUBLIC ART BUILDING COMMUNITIES PROGRAM

**Ward Location** VARIOUS LOCATIONS



**Project Name: PUBLIC ART BUILDING COMMUNITIES GRANTS**

**Description:** Under this program, the DC Commission on the Arts and Humanities will provide Capital Arts Grants. Priority will be given to applications for artistic enhancement of schools, recreational centers and public housing to improve the quality of life in distressed neighborhoods and neighborhood investment zones. Competitive grants are awarded to individual artists and non-profit arts organizations for creation and installation of permanent artworks including: sculptures, mosaics, murals, paving designs, custom benches, stained glass windows, artistic gates, and railings, custom bus shelters, etc. These grant opportunities provide positive arts enhancements in neighborhoods and create a significant place for District residents.

**Scope Of Work:** The DC Commission on the Arts and Humanities will award matching grants to District-based non-profit arts organizations and individuals for artistic enhancements. This award will be initiated upon submission and approval of a written application including an itemized budget, site location, project leader, and design concept. A final financial report will be submitted by the grantee upon completion of the grant period.

**Project Status:** The status of this project is ongoing. An RFP is issued annually based on funding availability. Awards are made through a competitive panel selection process. Projects are scheduled to be implemented within the fiscal year that the award is received.

**Project Operating Impact:** This project does not have any impact on the agency’s operating budget. The project implementation will be managed solely by positions funded from the local and federal appropriations.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	250	135	26	0	89	250	250	250	250	250	250	1,500
<b>TOTALS</b>	<b>250</b>	<b>135</b>	<b>26</b>	<b>0</b>	<b>89</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	250	135	26	0	89	250	250	250	250	250	250	1,500
<b>TOTALS</b>	<b>250</b>	<b>135</b>	<b>26</b>	<b>0</b>	<b>89</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date	12/31/9999	

## (BY0) OFFICE ON AGING

The Office on Aging was established as a separate government agency in 1975 by D.C. Law 1-24. The mission of the office is to assure that a full range of health, education, employment, and social services are available for residents aged 60 years and older. The agency offers programs for the dependent, semi-independent, and independent elderly through grants to community-based, non-profit organizations.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,988	2,675	229	0	84	0	0	0	0	0	0	0
(02) Site	1,105	1,100	0	0	5	0	0	0	0	0	0	0
(03) Project Management	2,228	1,709	358	0	161	750	0	0	0	0	0	750
(04) Construction	20,255	7,196	5,044	7,409	605	1,200	0	0	0	0	0	1,200
(05) Equipment	400	396	2	0	2	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>26,975</b>	<b>13,076</b>	<b>5,633</b>	<b>7,409</b>	<b>857</b>	<b>1,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,950</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	19,519	10,175	3,246	5,900	198	1,950	0	0	0	0	0	1,950
Pay Go (0301)	7,300	2,772	2,387	1,509	632	0	0	0	0	0	0	0
Alternative Financing (0303)	156	129	0	0	27	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>26,975</b>	<b>13,076</b>	<b>5,633</b>	<b>7,409</b>	<b>857</b>	<b>1,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,950</b>

**Agency** (BY0) OFFICE ON AGING

**Project** A0502  
**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** Senior Center

**Ward** 6  
**Location** 535 K STREET N.E.

**Project Name: WARD 6 SENIOR WELLNESS CENTER**

**Description:** Renovation of the existing Hayes School located at 5th and K street N.E. (which had already been purchased by the District), where the Office on Aging would later be headquartered. Under this program the architect-engineer shall design and construct a one-story 10,000 sq. ft. wellness/multipurpose senior center in Ward 6.

**Scope Of Work:** The new facility shall include the following: heating and air conditioning; ramps and other features facilitating accessibility for the handicapped; kitchenette and dining rooms; female and male staff toilets; electric water cooler; janitor closets; multipurpose room with a seating capacity of 150 and movable partitions to create two separate rooms; four offices; state-of-the-art physical fitness center gym and two classrooms; lounge; fire alarm system with smoke and heat detectors; storage area; and outdoor patio.

**Project Status:** Previous contractor was terminated for convenience. Current project package has been forwarded to OCP for bid preparation. Bid package should be available for advertisement in June 2008.

**Project Operating Impact:** Increased due to new wellness center program. This amount will be requested in the FY 2009 operating budget.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	911	831	56	0	24	0	0	0	0	0	0	0
(02) Site	5	0	0	0	5	0	0	0	0	0	0	0
(03) Project Management	499	260	179	0	60	400	0	0	0	0	0	400
(04) Construction	7,899	103	7	7,396	393	700	0	0	0	0	0	700
<b>TOTALS</b>	<b>9,314</b>	<b>1,194</b>	<b>242</b>	<b>7,396</b>	<b>482</b>	<b>1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	6,925	908	106	5,900	11	1,100	0	0	0	0	0	1,100
Pay Go (0301)	2,389	286	136	1,496	471	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>9,314</b>	<b>1,194</b>	<b>242</b>	<b>7,396</b>	<b>482</b>	<b>1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	12/08/2000	02/26/2001
Final Design Complete	01/31/2008	
NTP for Construction	09/15/2008	
Construction Complete	09/30/2010	
Closeout Date	12/31/2010	



**Agency** (BY0) OFFICE ON AGING

**Project** EA129

**Implementing Agency** (AM0) DEPARTMENT OF PROPERTY MANAGEMENT

**Master Project Name** Ward 1 Senior Wellness Center

**Ward** 1

**Location** 3531 GEORGIA AVENUE NW

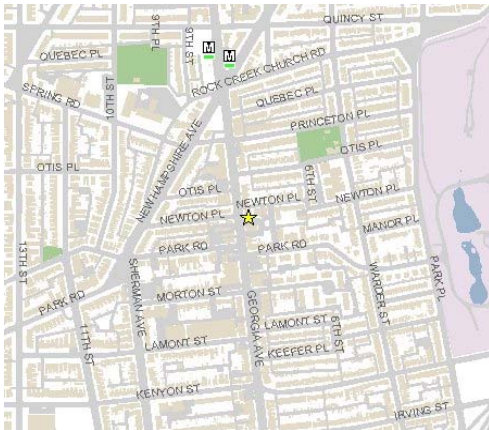
**Project Name: WARD 1 SENIOR WELLNESS CENTER**

**Description:** Demolition of all existing buildings on the site and the construction of a new facility that will incorporate the new and existing program requirements in place at the current Wellness Facilities. Ward 1 is the most densely populated Ward and has few tracts of land for new development. Ward 1 has several medically underserved areas and the Wellness Center will provide access to needed services.

**Scope Of Work:** Demolish existing structures and construct new wellness center.

**Project Status:** Construction contract has been awarded. Project has been delayed due to new WASA requirement. Actual construction will proceed by 4/2008.

**Project Operating Impact:** Increased annual operating budget of approximately \$500,000 because of new programs for the wellness center.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	865	759	105	0	1	0	0	0	0	0	0	0
(03) Project Management	401	193	128	0	81	350	0	0	0	0	0	350
(04) Construction	5,449	491	4,871	13	74	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>6,714</b>	<b>1,442</b>	<b>5,103</b>	<b>13</b>	<b>156</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	4,068	1,168	2,893	0	7	850	0	0	0	0	0	850
Pay Go (0301)	2,646	274	2,210	13	149	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>6,714</b>	<b>1,442</b>	<b>5,103</b>	<b>13</b>	<b>156</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	09/01/2006	09/01/2006
NTP for Construction	05/01/2007	
Construction Complete	09/30/2009	
Closeout Date	11/01/2009	

## (CE0) DC PUBLIC LIBRARY

The D.C. Public Library was created by an Act of Congress in 1896 "to furnish books and other printed matter and information service convenient to the homes and offices of all residents" of the District. The public library facilities include the Martin Luther King Memorial Library, the central building (which comprises over 400,000 square feet of space for books and other materials, reading rooms, administrative offices, centralized support services, exhibit halls, and meeting rooms); 21 neighborhood branches; 4 community libraries; a kiosk; 4 high tech mobiles; and a bookmobile for senior citizens. The buildings are located throughout the District and, in many cases, serve as centers for community activities. The D.C. Public Library capital program strives to improve the condition of the 27 buildings and the systems that operate within these facilities. In the past 15 years, none of the buildings constructed before 1950 have had major renovations. However, four of these facilities -- Anacostia, Benning, Tenley-Friendship and Watha T. Daniel (Shaw) -- are slated for immediate reconstruction. The Public Library is continuing to assess the condition of its physical plant with a long-range goal of automating its operations and renovating its facilities to meet the needs of the twenty-first century.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	19,239	5,718	7,442	50	6,029	1,680	2,000	2,885	3,012	2,265	0	11,842
(03) Project Management	10,633	2,700	2,983	23	4,927	3,648	3,827	6,025	2,880	2,160	850	19,390
(04) Construction	60,748	11,225	4,601	320	44,601	19,415	14,900	25,184	34,619	20,889	17,812	132,819
(05) Equipment	9,257	398	79	0	8,780	420	1,748	2,506	1,766	688	0	7,128
<b>TOTALS</b>	<b>99,878</b>	<b>20,040</b>	<b>15,106</b>	<b>393</b>	<b>64,338</b>	<b>25,163</b>	<b>22,475</b>	<b>36,600</b>	<b>42,277</b>	<b>26,002</b>	<b>18,662</b>	<b>171,179</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	72,294	10,835	11,614	0	49,845	23,163	22,475	36,600	42,277	26,002	18,662	169,179
Pay Go (0301)	1,300	19	16	50	1,214	2,000	0	0	0	0	0	2,000
Capital Fund - Federal Payment (0355)	9,000	19	89	0	8,892	0	0	0	0	0	0	0
Capital (9000)	17,284	9,167	3,387	343	4,388	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>99,878</b>	<b>20,040</b>	<b>15,106</b>	<b>393</b>	<b>64,338</b>	<b>25,163</b>	<b>22,475</b>	<b>36,600</b>	<b>42,277</b>	<b>26,002</b>	<b>18,662</b>	<b>171,179</b>

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** ANL01  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** Anacostia Neighborhood Library

**Ward** 7  
**Location** 1800 GOOD HOPE ROAD SE

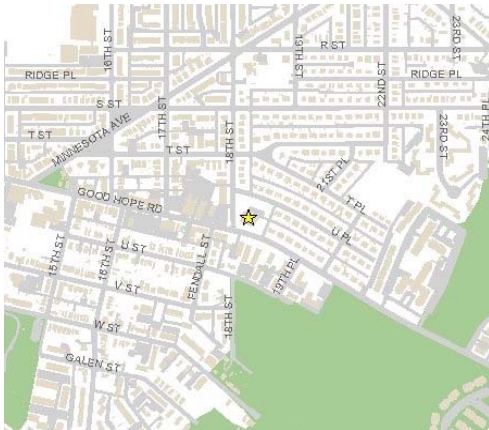
**Project Name: ANACOSTIA NEIGHBORHOOD LIBRARY**

**Description:** Reconstruction of library to create a new 21st Century state of the art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). Provide architectural/engineering design, construction management and construction services. Work includes the demolition and reconstruction of the current building

**Scope Of Work:** The complete demolition of the existing structure. The new building will be re-designed and re-constructed in accordance with all relevant, current editions of codes, regulations, standards, guidelines and recommendations as prescribed by the District of Columbia in order to secure the required Building Permits and Certificate of Occupancy. At construction completion, the building will be fully equipped and functioning as a state-of-the-art public library.

**Project Status:** Demolition of existing building is underway. Design contract has been award to The Freelon Group, in association with R. McGhee and Associates. Design is approximately 25 percent through design development phase. Project is on schedule with selection of Construction Manager scheduled for April 2008.

**Project Operating Impact:** Minimal operational impact as additional technology will be added. Long term savings will be recognized as the old obsolete building systems will be replaced by new and more efficient systems.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,132	1,059	777	0	296	0	0	0	0	0	0	0
(03) Project Management	600	6	225	0	370	320	0	0	0	0	0	320
(04) Construction	7,328	609	130	0	6,589	2,887	0	0	0	0	0	2,887
(05) Equipment	1,474	0	0	0	1,474	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>11,534</b>	<b>1,674</b>	<b>1,131</b>	<b>0</b>	<b>8,729</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	11,534	1,674	1,131	0	8,729	3,207	0	0	0	0	0	3,207
<b>TOTALS</b>	<b>11,534</b>	<b>1,674</b>	<b>1,131</b>	<b>0</b>	<b>8,729</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/31/2006	05/10/2006
Final Design Complete	07/01/2008	
NTP for Construction	08/15/2008	
Construction Complete	12/31/2009	
Closeout Date	02/28/2010	

Agency (CE0) DC PUBLIC LIBRARY

Project BEN37  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name New Benning Branch Library

Ward 7  
 Location 3935 BENNING ROAD NE

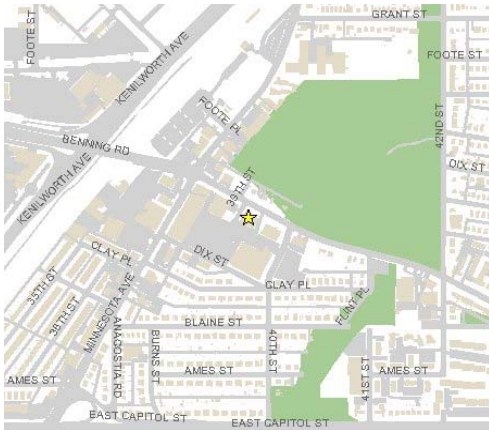
**Project Name: NEW BENNING BRANCH LIBRARY**

**Description:** Reconstruction of library to create a new 21st Century state of the art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force).

**Scope Of Work:** The complete demolition of the existing structure. The new building will be re-designed and re-constructed in accordance with all relevant, current editions of codes, regulations, standards, guidelines and recommendations as prescribed by the District of Columbia in order to secure the required Building Permits and Certificate of Occupancy. At construction completion, the building will be fully equipped and functioning as a state-of-the-art public library.

**Project Status:** Old building has been demolished. Design contract has been award to Davis Brody Bond Aedas. Design is approximately 25 percent through design development design phase. Project is on schedule with selection of Construction Manager scheduled for April 2008.

**Project Operating Impact:** Minimal operational impact as additional technology will be added. Long term savings will be recognized as the old obsolete building systems will be replaced by new and more efficient systems.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,196	1,367	438	0	392	0	0	0	0	0	0	0
(03) Project Management	1,169	352	428	0	389	320	0	0	0	0	0	320
(04) Construction	7,465	616	59	0	6,790	2,887	0	0	0	0	0	2,887
(05) Equipment	1,670	99	0	0	1,571	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>12,500</b>	<b>2,434</b>	<b>925</b>	<b>0</b>	<b>9,142</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	12,500	2,434	925	0	9,142	3,207	0	0	0	0	0	3,207
<b>TOTALS</b>	<b>12,500</b>	<b>2,434</b>	<b>925</b>	<b>0</b>	<b>9,142</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/31/2006	05/10/2006
Final Design Complete	07/01/2008	
NTP for Construction	08/15/2008	
Construction Complete	12/31/2009	
Closeout Date	02/28/2010	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** CAV37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** CAPITAL VIEW LIBRARY - NEW CONSTRUCTION

**Ward** 7  
**Location** 5001 CENTRAL AVENUE,SE

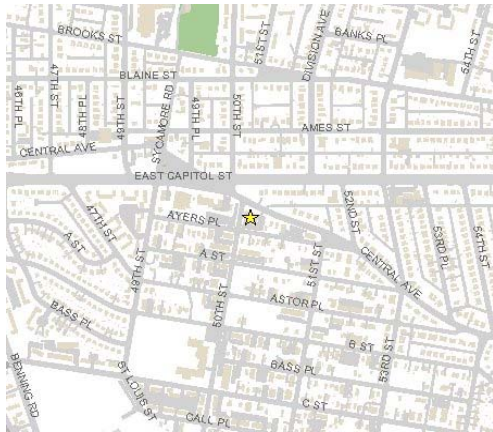
**Project Name: NEW CAPITAL VIEW LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 21,000 square foot building.

**Scope Of Work:** The buiding will be re-designed and constructed to meet all current code, regulations and standard industry guidelines for a State of the Art Library Facility.

**Project Status:** Project scheduled to begin in in late FY 2008 with design scheduled to begin in first quarter of FY 2009.

**Project Operating Impact:** INCREASE - Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases. Savings will be recognized due to elimination of deferred maintainance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	0	100	800	400	0	0	1,300
(04) Construction	0	0	0	0	0	0	300	2,713	3,600	0	0	6,613
(05) Equipment	0	0	0	0	0	0	0	887	0	0	0	887
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>4,400</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>8,800</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	400	4,400	4,000	0	0	8,800
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>4,400</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>8,800</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/01/2009	
Final Design Complete	09/30/2010	
NTP for Construction	11/05/2010	
Construction Complete	06/30/2012	
Closeout Date	08/10/2012	

Agency (CE0) DC PUBLIC LIBRARY

Project CCL37  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name CHEVY CHASE LIBRARY - NEW CONSTRUCTION

Ward 3  
 Location 5625 CONNECTICUT AVENUE NW

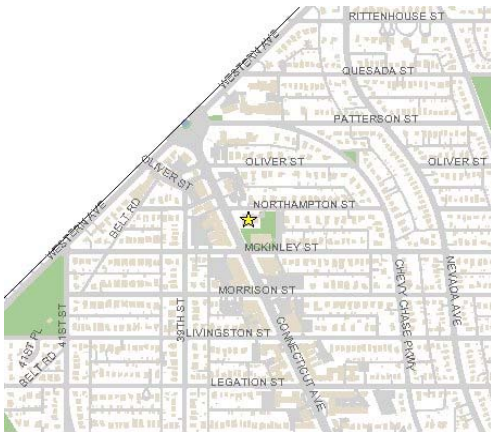
**Project Name: CHEVY CHASE LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 24,000 square foot building.

**Scope Of Work:** The scope of work entails providing architectural and engineering services which comprises predesign, design, preparation of contract documents, commissioning, planning services to accomplish the following: -Substantially renovate or reconstruct the structure to fully or substantially comply with ADA Accessibility Guidelines for Buildings and Facilities.(September 2002) to include vertical transportation, interior circulation, signage, entrances and exists, walkways, restrooms, alarms, etc.

**Project Status:** Project will begin in FY 2010.

**Project Operating Impact:** INCREASE - Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases. Savings will be recognized due to elimination of deferred maintenance. Funding will be needed for interim facility in FY 2011.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	1,500	0	0	0	0	1,500
(03) Project Management	0	0	0	0	0	0	180	400	400	0	0	980
(04) Construction	0	0	0	0	0	0	0	1,981	3,600	0	0	5,581
(05) Equipment	0	0	0	0	0	0	0	1,619	0	0	0	1,619
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,680</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>9,680</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	1,680	4,000	4,000	0	0	9,680
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,680</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>9,680</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/01/2009	
Final Design Complete	09/30/2010	
NTP for Construction	12/05/2010	
Construction Complete	06/15/2012	
Closeout Date	08/12/2012	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** CPL38  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** CLEVELAND PARK - RENOVATION

**Ward** 3  
**Location** 3310 CONNECTICUT AVENUE NW

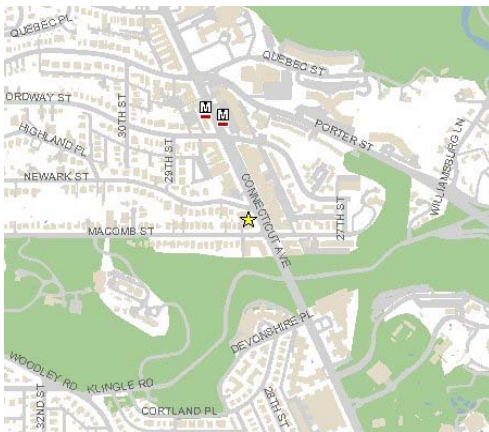
**Project Name: CLEVELAND PARK**

**Description:** Reconstruction of library to create a new 21st Century state of the art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force).

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Work includes the demolition and reconstruction of the current building.

**Project Status:** New Project

**Project Operating Impact:** Project will have minimal impact on FTEs as current facility is 25,000 sf and new facility will be approximately 20,000 sf.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	1,585	0	0	0	1,585
(03) Project Management	0	0	0	0	0	0	0	1,000	275	150	0	1,425
(04) Construction	0	0	0	0	0	0	0	0	7,267	3,633	0	10,900
(05) Equipment	0	0	0	0	0	0	0	0	0	688	0	688
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,585</b>	<b>7,542</b>	<b>4,471</b>	<b>0</b>	<b>14,598</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	2,585	7,542	4,471	0	14,598
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,585</b>	<b>7,542</b>	<b>4,471</b>	<b>0</b>	<b>14,598</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	09/30/2011	
NTP for Construction	01/02/2012	
Construction Complete	06/15/2013	
Closeout Date	08/30/2013	

Agency (CE0) DC PUBLIC LIBRARY

Project FGR37  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name FRANCIS A. GREGORY

Ward 7  
 Location 3660 ALABAMA AVENUE SE

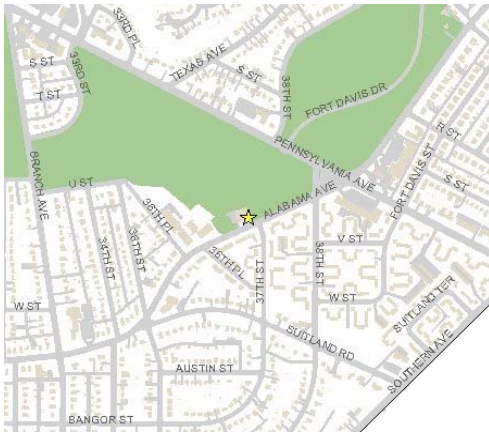
**Project Name: FRANCIS A. GREGORY LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate or reconstruct the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 20,000 square foot building.

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Work includes demolition and renovation or reconstruction of a 20,000 sf building.

**Project Status:** Project is in programming/scoping phase. Cost benefit analysis being conducted to determine if substantial renovation or new construction will occur.

**Project Operating Impact:** INCREASE - Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases are expected due to the savings what will be recognized due to elimination of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,250	6	6	50	1,188	0	0	0	0	0	0	0
(03) Project Management	400	33	100	0	268	795	497	0	0	0	0	1,292
(04) Construction	2,500	0	0	0	2,500	2,745	4,300	0	0	0	0	7,045
(05) Equipment	0	0	0	0	0	0	892	0	0	0	0	892
<b>TOTALS</b>	<b>4,150</b>	<b>39</b>	<b>106</b>	<b>50</b>	<b>3,956</b>	<b>3,540</b>	<b>5,689</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,229</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	3,540	5,689	0	0	0	0	9,229
Pay Go (0301)	1,300	19	16	50	1,214	0	0	0	0	0	0	0
Capital Fund - Federal Payment (0355)	2,850	19	89	0	2,742	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>4,150</b>	<b>39</b>	<b>106</b>	<b>50</b>	<b>3,956</b>	<b>3,540</b>	<b>5,689</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,229</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	02/28/2009	
NTP for Construction	05/01/2009	
Construction Complete	10/31/2010	
Closeout Date	12/31/2010	



Agency (CE0) DC PUBLIC LIBRARY

Project FS237  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name Petworth Branch Library Substantial Renovation

Ward 4  
 Location 4200 KANSAS AVENUE NW

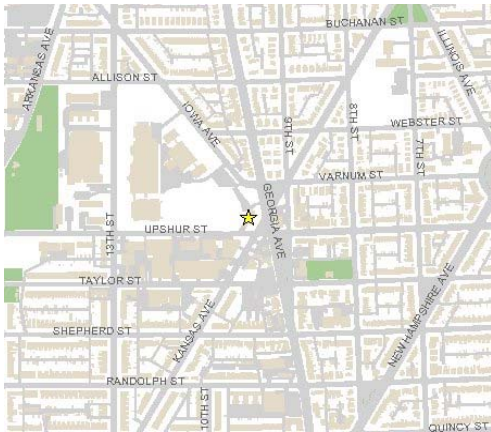
**Project Name: PETWORTH BRANCH LIBRARY SUBSTANTIAL RENOVATION**

**Description:** The exterior and interior of the Petworth Branch Library will be completely renovated and modernized. The building was constructed in 1927 and has received only minor renovation work in 1984.

**Scope Of Work:** The Project will provide architectural, engineering and planning services to substantially renovate the structure to comply with ADA accessibility guidelines. Power and HVAC systems will be replaced or upgraded.

**Project Status:** A/E contract has been awarded to Franc & Lohsen and design is underway for exterior restoration work and landscape and hardscape improvements. This is phase one of a two phase project.

**Project Operating Impact:** Minimal operational impact as additional technology will be added. Long term savings will be recognized as the old obsolete building systems will be replaced by new and more efficient systems.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,150	24	176	0	950	0	0	0	0	0	0	0
(03) Project Management	1,000	19	52	0	929	0	450	450	0	0	0	900
(04) Construction	3,700	0	3	0	3,697	0	3,800	3,335	0	0	0	7,135
(05) Equipment	700	0	0	0	700	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>6,550</b>	<b>44</b>	<b>231</b>	<b>0</b>	<b>6,275</b>	<b>0</b>	<b>4,250</b>	<b>3,785</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,035</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	3,700	44	231	0	3,425	0	4,250	3,785	0	0	0	8,035
Capital Fund - Federal Payment (0355)	2,850	0	0	0	2,850	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>6,550</b>	<b>44</b>	<b>231</b>	<b>0</b>	<b>6,275</b>	<b>0</b>	<b>4,250</b>	<b>3,785</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,035</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/01/2009	
Final Design Complete	09/30/2010	
NTP for Construction	11/05/2010	
Construction Complete	06/15/2012	
Closeout Date	08/12/2012	

Agency (CE0) DC PUBLIC LIBRARY

Project FS337  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name Georgetown - Renovation

Ward 2  
 Location 3260 R STREET NW

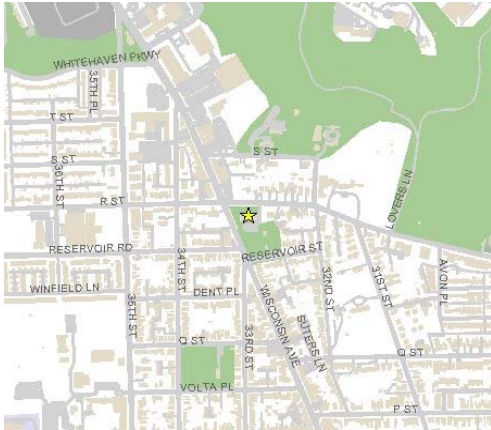
**Project Name: RENOVATION AT GEORGETOWN LIBRARY**

**Description:** Exterior restoration work was taking place at Georgetown when fire broke out on April 30, 2007. As a result of this extensive interior and exterior restoration work is needed.

**Scope Of Work:** Restored, renovated and expanded library.

**Project Status:** Contract has been awarded to a/e firm of Martinez & Johnson to prepare design documents for a restored, renovated and possibly expanded library. Design is underway. Georgetown was undergoing an extensive exterior restoration project when a fire broke out on April 30, 2007. As a result extensive interior and exterior renovation work is needed. Construction is projected to begin in January 2009.

**Project Operating Impact:** Minimal maintenance increases as savings will be recognized due to the elimination of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	754	96	658	0	0	0	0	0	0	0	0	0
(03) Project Management	925	110	600	0	215	181	0	0	0	0	0	181
(04) Construction	5,825	1,071	3,082	0	1,671	631	0	0	0	0	0	631
<b>TOTALS</b>	<b>7,504</b>	<b>1,277</b>	<b>4,340</b>	<b>0</b>	<b>1,887</b>	<b>812</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>812</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	7,504	1,277	4,340	0	1,887	812	0	0	0	0	0	812
<b>TOTALS</b>	<b>7,504</b>	<b>1,277</b>	<b>4,340</b>	<b>0</b>	<b>1,887</b>	<b>812</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>812</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	12/31/2008	
NTP for Construction	03/01/2009	
Construction Complete	10/30/2010	
Closeout Date	12/31/2010	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project Implementing Agency** LAR37 (CE0) DC PUBLIC LIBRARY

**Master Project Name** LAMOND RIGGS NEW CONSTRUCTION

**Ward Location** 5 5401 SOUTH DAKOTA AVENUE NE

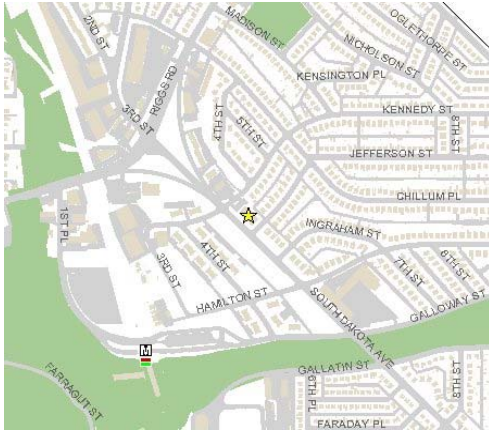
**Project Name: LAMOND RIGGS**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 20,000 square foot building.

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Scope of work includes new design and construction of a 20,000 sf bldg. based on the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force).

**Project Status:** Procurement for design services scheduled to start in FY 2008.

**Project Operating Impact:** New facility will be expanded from approximately 18,000 sf to 20,000 sf and will require approximately 1 new FTE as the additional square footage will allow DCPL to expand its' program.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	0	500	700	0	0	0	1,200
(04) Construction	0	0	0	0	0	0	0	5,300	5,450	0	0	10,750
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>6,000</b>	<b>5,450</b>	<b>0</b>	<b>0</b>	<b>11,950</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	500	6,000	5,450	0	0	11,950
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>6,000</b>	<b>5,450</b>	<b>0</b>	<b>0</b>	<b>11,950</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	10/01/2010	
NTP for Construction	01/15/2011	
Construction Complete	06/30/2012	
Closeout Date	09/30/2012	

Agency (CE0) DC PUBLIC LIBRARY

Project LB310  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name Facility Renovations

Ward Location DISTRICT-WIDE

**Project Name: GENERAL IMPROVEMENT- LIBRARIES**

**Description:** The work will include retrofitting lighting fixtures, electrical and emergency power equipment, mechanical systems, air handling units, pneumatic controls, replacement of defective heating/cooling water distribution pipes and coils, replacing roofs, and other building system components at Martin Luther King Jr. Memorial Library and branch facilities.

**Scope Of Work:** The scope of work will include, but not limited to: (1) Installation and replacement of HVAC systems; (2) Upgrade of security, fire, life/safety, emergency power systems; (3) Code compliance work to ensure buildings have ADA compliant restrooms and elevators; (4) Replace or rejuvenate roofs at various library facilities ; and (5) Upgrades to branch interior.

**Project Status:** Project is ongoing as facility systems and component parts need to be replaced at Martin Luther King Jr. Memorial Library and branches to allow for the uninterrupted delivery of service to the community.

**Project Operating Impact:** Funding under this project is used when building systems cannot be repaired and must be replaced. Failure to replace systems and component parts when necessary leads to a drain on the operating budget as repairs are not sufficient to allow for efficient building system operation. This project does not require an increase or decrease in agency FTEs.

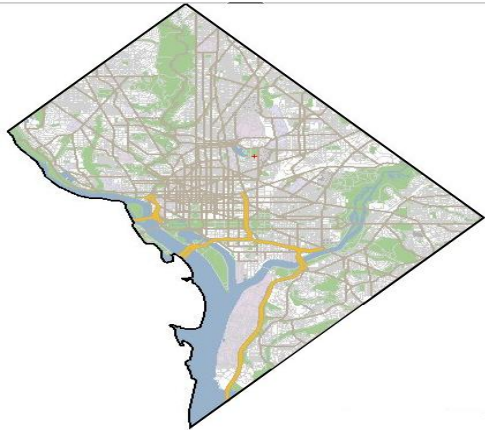
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,216	477	98	0	641	1,100	500	500	500	500	0	3,100
(03) Project Management	1,303	1,055	269	23	-44	900	500	500	500	500	0	2,900
(04) Construction	2,478	1,601	706	119	53	0	1,000	1,000	1,000	1,000	2,000	6,000
<b>TOTALS</b>	<b>4,996</b>	<b>3,132</b>	<b>1,072</b>	<b>142</b>	<b>650</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>12,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	2,000	2,000	2,000	2,000	2,000	2,000	12,000
Capital (9000)	4,996	3,132	1,072	142	650	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>4,996</b>	<b>3,132</b>	<b>1,072</b>	<b>142</b>	<b>650</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>12,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		



**Agency** (CE0) DC PUBLIC LIBRARY

**Project** LB337  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** Facility Renovations

**Ward** 1  
**Location** 3160 16TH STREET NW

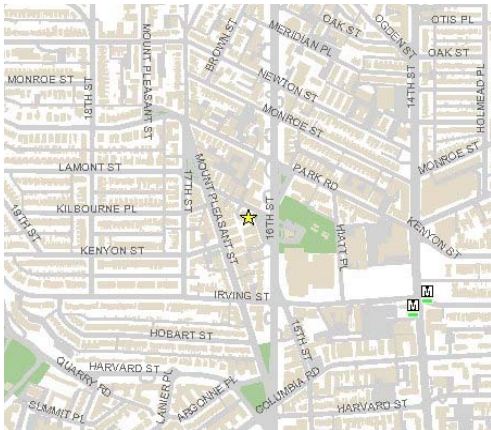
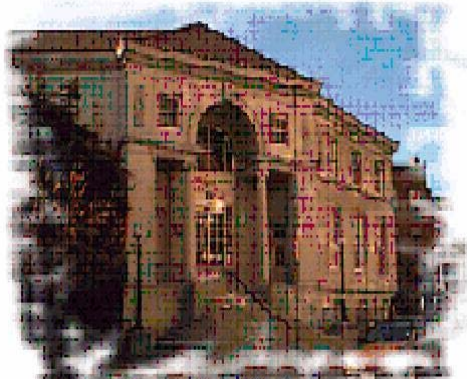
**Project Name: MT PLEASANT LIBRARY**

**Description:** Renovate and update the historic Mount Pleasant Branch Library located in Ward 1. This historic Carnegie library opened in May 1925, and is the third oldest public library building still in use in Washington. The branch library is within the Mount Pleasant National Register Historic District designated in 1987.

**Scope Of Work:** The scope of work will include, but not limited to: retrofitting lighting fixtures, electrical and emergency power equipment, mechanical systems, air handling units, pneumatic controls, replacement of defective heating/cooling water distribution pipes and coils, replacing roofs and other building system components. Revamping of library layout and possible building expansion.

**Project Status:** Exterior Improvements to windows, doors, security lighting and signage design has been completed. Construction contract was awarded to Garcete Construction in August 2006. Work was completed in August 2007. Work for interior restoration has been awarded to CORE Architects and design is underway.

**Project Operating Impact:** Project will not impact FTEs. Operating costs expected to decrease as more efficient windows and doors will decrease some costs.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	1,755	49	1,389	0	316	0	0	0	0	0	0	0
(03) Project Management	501	110	238	0	153	42	500	1,000	0	0	0	1,542
(04) Construction	4,487	1,339	26	0	3,122	1,458	2,000	2,000	0	0	0	5,458
<b>TOTALS</b>	<b>6,743</b>	<b>1,499</b>	<b>1,653</b>	<b>0</b>	<b>3,591</b>	<b>1,500</b>	<b>2,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	493	468	24	0	0	1,500	2,500	3,000	0	0	0	7,000
Capital (9000)	6,250	1,031	1,628	0	3,591	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>6,743</b>	<b>1,499</b>	<b>1,653</b>	<b>0</b>	<b>3,591</b>	<b>1,500</b>	<b>2,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	12/01/2008	
NTP for Construction	02/01/2009	
Construction Complete	11/30/2010	
Closeout Date	01/30/2011	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** NEL38  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** NORTHEAST LIBRARY - RENOVATION

**Ward** 6  
**Location** 330 7TH STREET NE

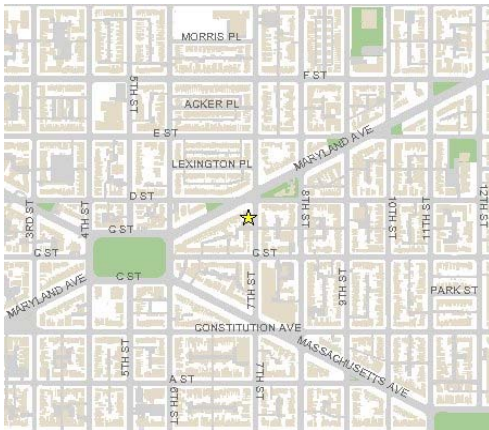
**Project Name: NORTHEAST LIBRARY**

**Description:** Exterior and interior restoration of current facility so that it becomes a state of the art 21st century library based that will conform to the recommendations of the Mayor's Commission on Libraries (Blue Ribbon Task Force.)

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Work will also include the demolition of the current structure.

**Project Status:** Contract awarded to Bell Architects for exterior restoration and landscaping improvements. Design is underway. Architectural and Engineering work has begun for exterior improvements to the library located within the Capitol Hill Historic District. DCPL will renovate and restore this branch in phases. Phase II will be interior improvements to address Mechanical Electrical and Plumbing systems, new technology support systems as well as a building that is fully compliant to the extent possible with ADA Guidelines.

**Project Operating Impact:** Project will have minimal impact on the operating budget as improvements will offset the cost of years of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	0	450	495	495	0	0	1,440
(04) Construction	0	0	0	0	0	0	0	3,755	3,305	0	0	7,060
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450</b>	<b>4,250</b>	<b>3,800</b>	<b>0</b>	<b>0</b>	<b>8,500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	450	4,250	3,800	0	0	8,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450</b>	<b>4,250</b>	<b>3,800</b>	<b>0</b>	<b>0</b>	<b>8,500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/01/2009	
Final Design Complete	09/30/2010	
NTP for Construction	11/05/2010	
Construction Complete	06/15/2012	
Closeout Date	08/12/2012	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project Implementing Agency** PAL37 (CE0) DC PUBLIC LIBRARY

**Master Project Name** PALISADES LIBRARY - NEW CONSTRUCTION

**Ward Location** 3 4901 V STREET NW

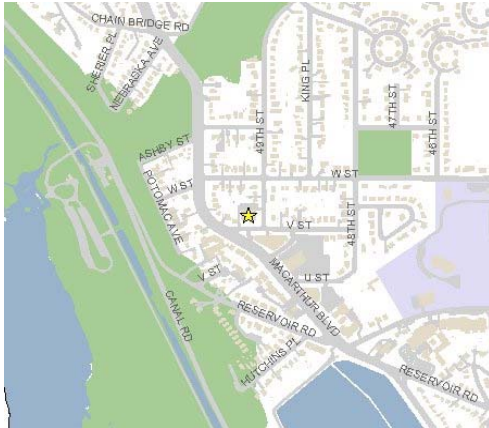
**Project Name: PALISADES LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 20,000 square foot building.

**Scope Of Work:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 20,000 square foot building.

**Project Status:** New Project

**Project Operating Impact:** INCREASE - Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases due to savings that will be recognized due to elimination of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	0	1,635	0	0	1,635
(03) Project Management	0	0	0	0	0	0	0	0	200	250	0	450
(04) Construction	0	0	0	0	0	0	0	0	0	7,456	3,667	11,123
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,835</b>	<b>7,706</b>	<b>3,667</b>	<b>13,208</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	0	1,835	7,706	3,667	13,208
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,835</b>	<b>7,706</b>	<b>3,667</b>	<b>13,208</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/01/2009	
Final Design Complete	09/30/2010	
NTP for Construction	11/05/2010	
Construction Complete		
Closeout Date	08/12/2014	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** PTL03  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** PARKLANDS TURNER - PTCC PROJECT

**Ward** 8  
**Location** 1700 ALABAMA AVENUE SE

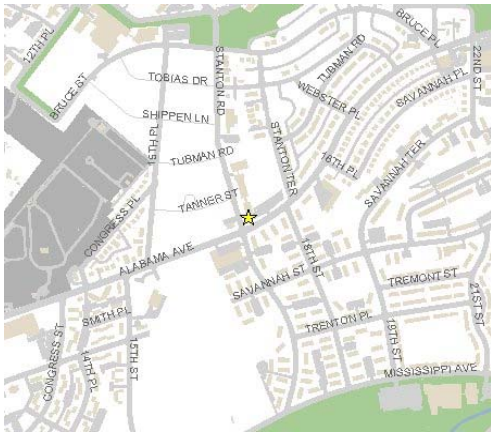
**Project Name: PARKLANDS TURNER COMMUNITY CAMPUS**

**Description:** New Parklands Turner slated to be part of the Parklands Turner Community Campus Project and will be co-located with DC Public Schools and Department of Parks and Recreation. New library will be increased from 1,500 sf to 5,000 sf.

**Scope Of Work:** Design and construction of new facility as a part of a mixed municipal use facility.

**Project Status:** New Project. Co-location project with schools and parks and recreation.

**Project Operating Impact:** Project will impact the number of FTEs as the current facility is approximately 1,500 sf and the new facility will be approximately 10-14,000 sf. Operating costs will increase as more materials, IT etc will be needed. Building operating system costs will increase due to the increased building size.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	500	0	0	0	0	0	500
(03) Project Management	0	0	0	0	0	300	0	0	0	0	0	300
(04) Construction	0	0	0	0	0	1,200	0	0	0	0	0	1,200
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	2,000	0	0	0	0	0	2,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		



**Agency** (CE0) DC PUBLIC LIBRARY

**Project** SPK37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** JUANITA E/  
 THORNTON/SHEPHERD  
 PARK - RENOVATION

**Ward** 4  
**Location** 7420 GEORGIA AVENUE NW

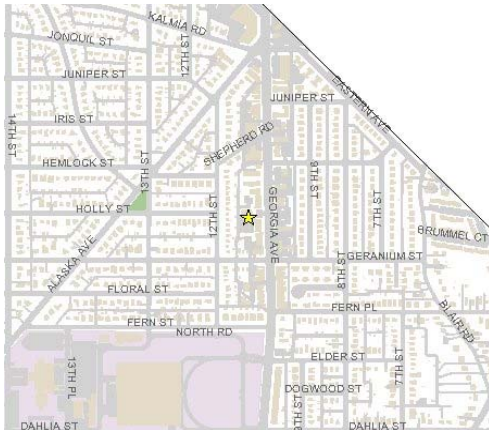
**Project Name: SHEPHERD PARK RENOVATION**

**Description:** Moderate renovation of facility to create a 21st century state-of-the-art facility that conforms to the recommendations of the Mayor's Blue Ribbon Task Force Report.

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Scope of work includes renovation of an approximately 23,900 sf building based on the recommendations of the Mayors Commission for Libraries (Blue Ribbon Task Force).

**Project Status:** Design phase of project will begin in 2012

**Project Operating Impact:** Project will not create a need for additional FTEs. Operating costs expected to increase in proportion to operating costs in FY 2015.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	0	0	1,765	0	1,765
(03) Project Management	0	0	0	0	0	0	0	0	0	960	500	1,460
(04) Construction	0	0	0	0	0	0	0	0	0	0	8,345	8,345
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,725</b>	<b>8,845</b>	<b>11,570</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	0	0	2,725	8,845	11,570
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,725</b>	<b>8,845</b>	<b>11,570</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	04/01/2012	
Final Design Complete	09/30/2013	
NTP for Construction	11/15/2013	
Construction Complete	06/15/2014	
Closeout Date	08/15/2014	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** SWL37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** SOUTHWEST LIBRARY - NEW CONSTRUCTION

**Ward** 6  
**Location** 900 WESLEY PLACE SW

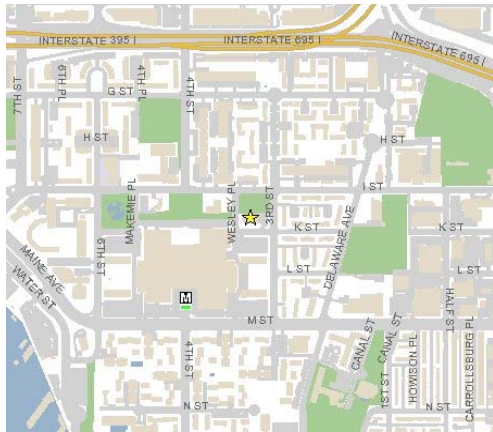
**Project Name: SOUTHWEST LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 22,000 square foot building.

**Scope Of Work:** The complete demolition of the existing structure. The new building will be re-designed and re-constructed in accordance with all relevant, current editions of codes, regulations, standards, guidelines and recommendations as prescribed by the District of Columbia in order to secure the required Building Permits and Certificate of Occupancy. At construction completion, the building will be fully equipped and functioning as a state-of-the-art public library.

**Project Status:** new project

**Project Operating Impact:** INCREASE - Interim facility will be needed. Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases as savings will be recognized due to elimination of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	0	400	600	0	0	0	1,000
(04) Construction	0	0	0	0	0	0	0	5,100	5,300	0	0	10,400
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>5,700</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>11,400</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	400	5,700	5,300	0	0	11,400
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>5,700</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>11,400</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	09/30/2010	
NTP for Construction	01/02/2011	
Construction Complete	06/15/2012	
Closeout Date	08/15/2012	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** TAK37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** TAKOMA PARK - RENOVATION

**Ward** 4  
**Location** 416 CEDAR STREET NW

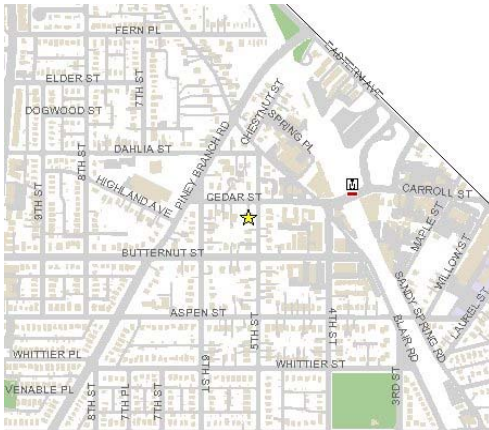
**Project Name: TAKOMA PARK**

**Description:** Restoration of existing facility to create a state of the art 21st century library based that will conform to the recommendations of the Mayor's Commission on Libraries (Blue Ribbon Task Force.)

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services while maintaining the integrity of the historical structure. Library is listed in the Takoma Park National Register Historic District.

**Project Status:** New project.

**Project Operating Impact:** Project impact on FTEs will be minimal. Operating costs will decrease as old systems will be replaced.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	0	877	0	0	877
(03) Project Management	0	0	0	0	0	0	0	0	150	300	350	800
(04) Construction	0	0	0	0	0	0	0	0	2,723	4,200	3,800	10,723
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,750</b>	<b>4,500</b>	<b>4,150</b>	<b>12,400</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	0	3,750	4,500	4,150	12,400
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,750</b>	<b>4,500</b>	<b>4,150</b>	<b>12,400</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	04/15/2011	
Final Design Complete	09/30/2012	
NTP for Construction	12/01/2012	
Construction Complete	06/01/2014	
Closeout Date	08/31/2014	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** TEN37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** New Tenley Branch Library

**Ward** 3  
**Location** 4450 WISCONSIN AVENUE NW

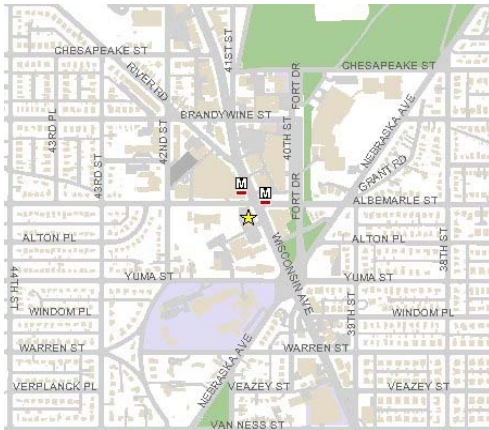
**Project Name: TENLEY-FRIENDSHIP BRANCH LIBRARY**

**Description:** Reconstruction of library to create a new 21st Century state of the art facility that conforms to the recommendations of the Mayors Commission for Libraries (Blue Ribbon Task Force). Provide architectural/engineering design, construction management and construction services. Work includes the demolition and reconstruction of the current building

**Scope Of Work:** The complete demolition of the existing structure. The new building will be re-designed and re-constructed in accordance with all relevant, current editions of codes, regulations, standards, guidelines and recommendations as prescribed by the District of Columbia in order to secure the required Building Permits and Certificate of Occupancy. At construction completion, the building will be fully equipped and functioning as a state-of-the-art public library.

**Project Status:** Old building has been demolished. Design contract has been award to The Freelon Group, in association with R. McGhee and Associates. Design is approximately 25 percent through design development phase. Project is on schedule with selection of Construction Manager schedule for April 2008.

**Project Operating Impact:** New staff plan is being developed. Building operating costs will decrease as all systems will be new.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,232	1,077	843	0	312	0	0	0	0	0	0	0
(03) Project Management	1,080	267	373	0	440	320	0	0	0	0	0	320
(04) Construction	7,902	867	1	0	7,034	2,887	0	0	0	0	0	2,887
(05) Equipment	1,713	100	0	0	1,613	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>12,928</b>	<b>2,311</b>	<b>1,217</b>	<b>0</b>	<b>9,399</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	12,928	2,311	1,217	0	9,399	3,207	0	0	0	0	0	3,207
<b>TOTALS</b>	<b>12,928</b>	<b>2,311</b>	<b>1,217</b>	<b>0</b>	<b>9,399</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/31/2006	05/10/2006
Final Design Complete	07/01/2008	
NTP for Construction	08/15/2008	
Construction Complete	12/31/2009	
Closeout Date	02/28/2010	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** TPL01  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** TEMPORARY SPACE FOR DC PUBLIC LIBRARIES - PAYGO

**Ward Location** DISTRICT-WIDE

**Project Name: TEMP SPACE FOR DC PUBLIC LIBRARY**

**Description:** Temporary Space and related equipment for 4 libraries: Francis A. Gregory, Mt. Pleasant, Washington Highlands, and Petworth.

**Scope Of Work:** Temporary Space and related equipment for 4 libraries: Francis A. Gregory, Mt. Pleasant, Washington Highlands, and Petworth.

**Project Status:** Four public libraries are currently in the design or getting ready to begin the design phase of the project. There are no schedule delays. The DC Public library has the need to provide temporary library space while branch libraries are being constructed.

**Project Operating Impact:** The temporary facility will have no adverse affect on the agency's operating budget. In fact temporary facilities are smaller and will reduce operating cost across the board during the two years they are in operation.

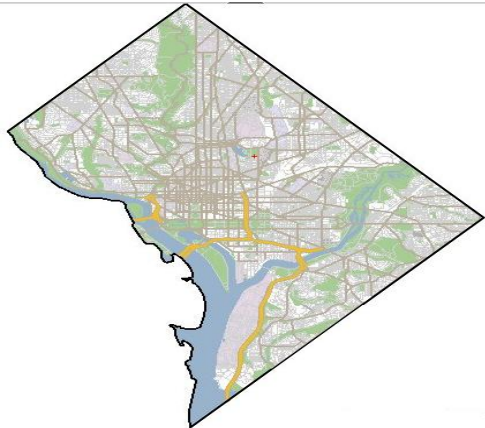
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	80	0	0	0	0	0	80
(04) Construction	0	0	0	0	0	1,500	0	0	0	0	0	1,500
(05) Equipment	0	0	0	0	0	420	0	0	0	0	0	420
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Pay Go (0301)	0	0	0	0	0	2,000	0	0	0	0	0	2,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	07/01/2008	
Final Design Complete	02/28/2009	
NTP for Construction	03/30/2009	
Construction Complete	08/05/2009	
Closeout Date	08/30/2009	



**Agency** (CE0) DC PUBLIC LIBRARY

**Project** WAH38  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** WASHINGTON HIGHLANDS - SUBSTANTIAL RENOVATION

**Ward** 8  
**Location** 115 ATLANTIC STREET SW

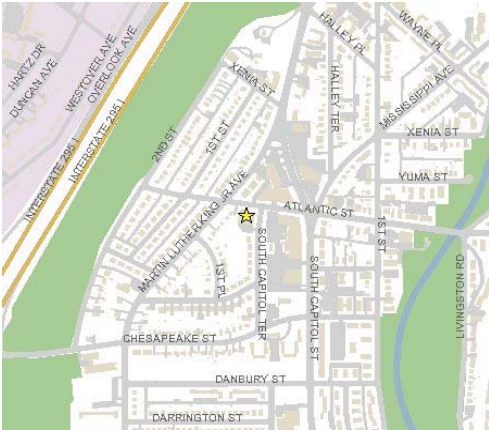
**Project Name: WASHINGTON HIGHLAND**

**Description:** Renovation/reconstruction of library to create a new 21st century state-of-the-art facility that conforms to the recommendations of the Mayor's Blue Ribbon Task Force Report.

**Scope Of Work:** Work includes renovation/reconstruction of facility. A/E firm will provide total design development, engineering and biddable construction documents.

**Project Status:** Cost Benefit analysis is being conducted to determine if facility should be substantially renovated or demolished and reconstructed.

**Project Operating Impact:** Operating costs will increase minimally due to increased technology needs and additional staff based on new service model implementation.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	1,090	29	70	0	990	150	250	0	0	0	0	400
(04) Construction	5,110	0	2	0	5,108	333	3,500	0	0	0	0	3,833
(05) Equipment	1,800	0	0	0	1,800	0	856	0	0	0	0	856
<b>TOTALS</b>	<b>8,000</b>	<b>29</b>	<b>73</b>	<b>0</b>	<b>7,898</b>	<b>483</b>	<b>4,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,089</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	4,700	29	73	0	4,598	483	4,606	0	0	0	0	5,089
Capital Fund - Federal Payment (0355)	3,300	0	0	0	3,300	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>8,000</b>	<b>29</b>	<b>73</b>	<b>0</b>	<b>7,898</b>	<b>483</b>	<b>4,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,089</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	06/01/2008	
Final Design Complete	09/15/2009	
NTP for Construction	01/15/2010	
Construction Complete	06/15/2012	
Closeout Date	08/15/2012	

Agency (CE0) DC PUBLIC LIBRARY

Project WOD37  
 Implementing Agency (CE0) DC PUBLIC LIBRARY

Master Project Name WOODRIDGE LIBRARY

Ward 5  
 Location 1801 HAMLIN STREET NE

**Project Name: WOODRIDGE LIBRARY**

**Description:** Re-design, demolish (in part or in whole) and substantially renovate the building to create a new 21st century state-of-art facility that conforms to the recommendations of the Mayor's Commission for Libraries (Blue Ribbon Task Force). The re-designed and re-constructed library will be a LEED silver-rated 20,000 square foot building.

**Scope Of Work:** Provide architectural/engineering design, construction management and construction services. Work will also include the demolition of the current structure.

**Project Status:** new project

**Project Operating Impact:** INCREASE - Project will result in greater operating expenses. Additional staff and technology cost will be needed to support the new library program. Minimal maintenance increases as savings will be recognized due to the elimination of deferred maintenance.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	800	0	0	0	800
(03) Project Management	0	0	0	0	0	0	0	80	460	0	0	540
(04) Construction	0	0	0	0	0	0	0	0	2,374	4,600	0	6,974
(05) Equipment	0	0	0	0	0	0	0	0	1,766	0	0	1,766
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>880</b>	<b>4,600</b>	<b>4,600</b>	<b>0</b>	<b>10,080</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	880	4,600	4,600	0	10,080
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>880</b>	<b>4,600</b>	<b>4,600</b>	<b>0</b>	<b>10,080</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	09/30/2011	
NTP for Construction	01/02/2012	
Construction Complete	06/15/2013	
Closeout Date	08/15/2013	

**Agency** (CE0) DC PUBLIC LIBRARY

**Project** WTD37  
**Implementing Agency** (CE0) DC PUBLIC LIBRARY

**Master Project Name** Renovations to Watha T. Daniel Library

**Ward** 2  
**Location** 1701 8TH STREET NW

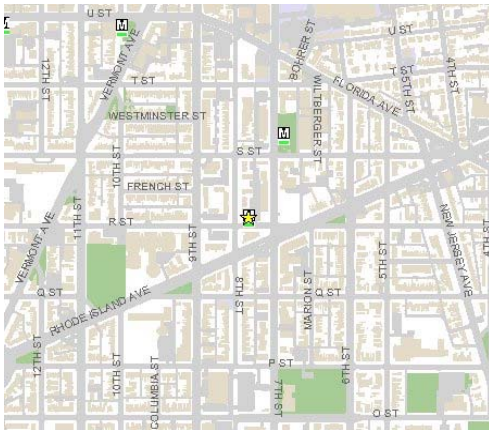
**Project Name: WATHA T. DANIEL RENOVATION**

**Description:** Reconstruction of library to create a new 21st Century state of the art facility that conforms to the recommendations of the Mayors Commission for Libraries (Blue Ribbon Task Force).

**Scope Of Work:** The complete demolition of the existing structure. The new building will be re-designed and re-constructed in accordance with all relevant, current editions of codes, regulations, standards, guidelines and recommendations as prescribed by the District of Columbia in order to secure the required Building Permits and Certificate of Occupancy. At construction completion, the building will be fully equipped and functioning as a state-of-the-art public library.

**Project Status:** Old building has been demolished. Design contract has been award to Davis, Brody Bond Aedas. Design is approximately 25% through design development phase. Project is on schedule with selection of Construction Manager schedule for April 2008.

**Project Operating Impact:** New staff plan is being developed. Building operating costs will decrease as all systems will be new.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,036	916	787	0	333	0	0	0	0	0	0	0
(03) Project Management	1,004	392	380	0	233	320	0	0	0	0	0	320
(04) Construction	7,058	933	20	0	6,105	2,887	0	0	0	0	0	2,887
(05) Equipment	1,700	100	0	0	1,600	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>11,798</b>	<b>2,341</b>	<b>1,187</b>	<b>0</b>	<b>8,271</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	11,798	2,341	1,187	0	8,271	3,207	0	0	0	0	0	3,207
<b>TOTALS</b>	<b>11,798</b>	<b>2,341</b>	<b>1,187</b>	<b>0</b>	<b>8,271</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,207</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	03/31/2006	05/10/2006
Final Design Complete	07/01/2008	
NTP for Construction	08/15/2008	
Construction Complete	12/31/2009	
Closeout Date	02/28/2010	



# (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

This department protects the health, safety, and welfare of the residents of the District of Columbia by regulating business activities, land and building use, occupational and professional conduct and standards, rental housing and condominiums, health and social service facilities, and the physical environment of the District. The department provides community outreach and consumer information programs to enhance public awareness of departmental activities, and enforces DCRA regulations to ensure compliance with the statutes of the District of Columbia.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	208	165	2	0	41	0	0	0	0	0	0	0
(04) Construction	36,384	33,375	2,436	1,041	-468	5,000	5,000	5,000	5,000	5,000	0	25,000
(05) Equipment	3,515	346	412	495	2,263	750	750	750	750	0	0	3,000
(06) IT Requirements Development/Systems Design	3,400	2,301	1,093	244	-237	2,000	2,000	2,000	2,000	0	0	8,000
(07) IT Development & Testing	400	0	58	150	192	0	0	0	0	0	0	0
(08) IT Deployment & Turnover	200	0	0	0	200	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>44,107</b>	<b>36,186</b>	<b>4,001</b>	<b>1,930</b>	<b>1,990</b>	<b>7,750</b>	<b>7,750</b>	<b>7,750</b>	<b>7,750</b>	<b>5,000</b>	<b>0</b>	<b>36,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	4,261	2,486	1,151	394	229	0	7,000	7,000	7,000	5,000	0	26,000
Pay Go (0301)	0	0	0	0	0	7,000	0	0	0	0	0	7,000
Equipment Lease (0302)	3,195	62	408	495	2,230	750	750	750	750	0	0	3,000
Alternative Financing (0303)	1,667	1,646	22	0	0	0	0	0	0	0	0	0
Capital (9000)	34,984	31,992	2,420	1,041	-469	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>44,107</b>	<b>36,186</b>	<b>4,001</b>	<b>1,930</b>	<b>1,990</b>	<b>7,750</b>	<b>7,750</b>	<b>7,750</b>	<b>7,750</b>	<b>5,000</b>	<b>0</b>	<b>36,000</b>

**Agency** (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

**Project Implementing Agency** CRV00 (ELC) EQUIPMENT LEASE - CAPITAL

**Master Project Name** MASTER EQUIPMENT - FLEET PURCHASE DCRA

**Ward Location** 6 941 N. CAPITAL STREET, NE

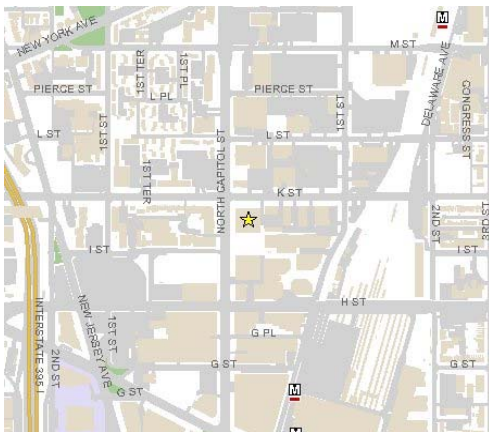
**Project Name: DCRA MASTER LEASE VEHICLE PURCHASES**

**Description:** This project provides funding to replace 67 of DCRA's fleet vehicles which are eight years of age or older and procure 56 new vehicles for agency inspectors in FY 2007. This project will reduce high operating costs of maintaining vehicles that have exceeded their useful lives and allow DCRA to replace most of it aging fleet with alternative fuel vehicles. The project also increases the efficiency of inspectors, many of whom currently share vehicles, use public transportation or utilize personal vehicles. Out-year funding will allow DCRA to properly maintain the fleet.

**Scope Of Work:** DCRA hasn't received funding to maintain its fleet since 1999, although it has procured approximately 33 vehicles since then with operating funding. DCRA will retain 34 vehicles currently in its fleet, for a total fleet size of 157 vehicles. This number will be sufficient to provide transportation for DCRA's 175 inspectors. The project will reduce fuel and maintenance costs and improve enforcement by increasing the productivity of DCRA's inspection corps.

**Project Status:** No work has been preformed on this project to date.

**Project Operating Impact:** This project will not significantly impact operating expenses for the agency. Lower maintenance and reduced fuel costs will offset the costs of an expended fleet. An increase in the effectiveness and efficiency of inspectors and investigators will strengthen agency enforcement efforts and enhance reveunes.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(05) Equipment	3,195	62	408	495	2,230	750	750	750	750	0	0	3,000
<b>TOTALS</b>	<b>3,195</b>	<b>62</b>	<b>408</b>	<b>495</b>	<b>2,230</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Equipment Lease (0302)	3,195	62	408	495	2,230	750	750	750	750	0	0	3,000
<b>TOTALS</b>	<b>3,195</b>	<b>62</b>	<b>408</b>	<b>495</b>	<b>2,230</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

**Agency** (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

**Project** EB301

**Implementing Agency** (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

**Master Project Name** Neighborhood Revitalization

**Ward**

**Location** DISTRICT-WIDE

**Project Name: VACANT PROPERTY REVITALIZATION**

**Description:** These funds are used to eliminate nuisance properties and invest in the revitalization of communities. The investment of capital funds in this project will provide significant future return on neighborhood investment, residential satisfaction and overall quality of life.

**Scope Of Work:** Preservation of residential neighborhoods, encourage neighborhood investment, improve commercial centers to better serve the needs of area residents, develop and improve community facilities that provide valuable service and programs, provide safe and convenient pedestrian access and environment, ensure public safety, and improve technology in several District agencies.

**Project Status:** This capital project has funded the abatement of thousands of critical life safety, health and housing code violations throughout the District of Columbia since the inception of the project. This funding will be used to support operations of DCRA's Neighborhood Stabilization Program, which eliminates conditions that threaten public safety and health and promote economic development.

**Project Operating Impact:** DCRA pursues recovery of outlays through the imposition of special assessments and liens against properties when owners fail to repay remediation costs. Recoveries are directed to an associated special purpose revenue fund used to cover ongoing program administration costs.

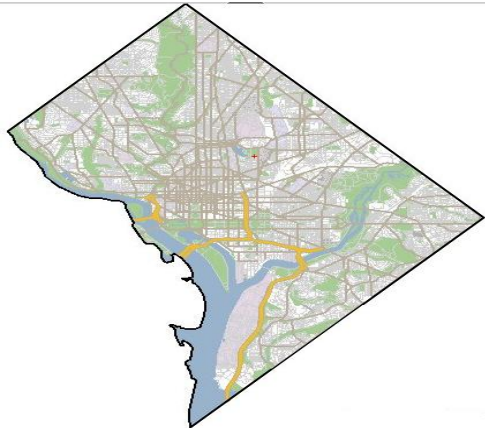
(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(04) Construction	34,984	31,992	2,420	1,041	-469	5,000	5,000	5,000	5,000	5,000	0	25,000
<b>TOTALS</b>	<b>34,984</b>	<b>31,992</b>	<b>2,420</b>	<b>1,041</b>	<b>-469</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>25,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	5,000	5,000	5,000	5,000	0	20,000
Pay Go (0301)	0	0	0	0	0	5,000	0	0	0	0	0	5,000
Capital (9000)	34,984	31,992	2,420	1,041	-469	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>34,984</b>	<b>31,992</b>	<b>2,420</b>	<b>1,041</b>	<b>-469</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>25,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		



**Agency** (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

**Project** ISM07

**Implementing Agency** (CR0) DEPT. OF CONSUMER AND REGULATORY AFFAIRS

**Master Project Name** DCRA MISSION CRITICAL IT SYSTEMS MODERNIZATION

**Ward** 6

**Location** 941 NORTH CAPITOL STREET NW

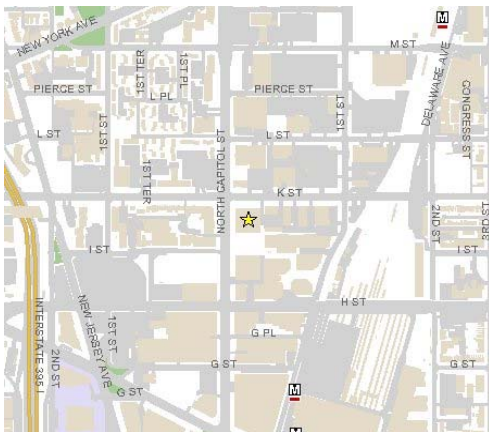
**Project Name: IT SYSTEMS MODERNIZATION**

**Description:** This project funds the continued, multi-year implementation of a variety of mission-critical information technology systems involving District licensing, permitting and inspection functions. It also provides for the establishment of interfaces with other District IT systems, facilitating data sharing with OTR, DOH, DDOT, Zoning, Planning and others. This project will improve compliance with District permitting and licensing requirements, increase efficiency and enhance revenues.

**Scope Of Work:** This project is being undertaken beginning in FY 2006, with DCRA using internal funding to initiate the project. FY 2007 and FY 2008 capital funding will allow the agency to complete the initial phase of project implementation. FY 2009 through FY 2012 capital funding will allow for the integration of these systems with other District government IT systems to share data on a real-time basis.

**Project Status:** DCRA needs modern, reliable and integrated information technology systems to achieve its mission. DCRA's mission-critical permitting, licensing and inspections systems do not meet the agency's needs.

**Project Operating Impact:** None.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(06) IT Requirements Development/Systems Design	3,000	2,301	1,093	102	-496	2,000	2,000	2,000	2,000	0	0	8,000
<b>TOTALS</b>	<b>3,000</b>	<b>2,301</b>	<b>1,093</b>	<b>102</b>	<b>-496</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>8,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	3,000	2,301	1,093	102	-496	0	2,000	2,000	2,000	0	0	6,000
Pay Go (0301)	0	0	0	0	0	2,000	0	0	0	0	0	2,000
<b>TOTALS</b>	<b>3,000</b>	<b>2,301</b>	<b>1,093</b>	<b>102</b>	<b>-496</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>8,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

## (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

The Department of Housing and Community Development (DHCD) was established to provide safe, decent and affordable housing; provide assistance to neighborhoods to revitalize blighted and deteriorated communities; promote community and economic development; and promote employment opportunities for low-income and minority individuals. To accomplish these goals, the department uses capital budget authority in leveraging private resources to develop sites for commercial and housing purposes that would not otherwise be feasible under existing economic conditions. By lowering the cost of developing sites through the use of capital funds to acquire land or build the needed infrastructure, the department is able to spur neighborhood economic development and provide housing and shopping opportunities for District residents at all income levels.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	2,035	783	0	734	518	550	250	1,950	450	0	0	3,200
(02) Site	9,447	4,505	1,297	500	3,145	3,700	4,000	3,500	3,500	3,500	5,000	23,200
(03) Project Management	1,396	984	161	245	6	925	575	100	100	1,400	0	3,100
(04) Construction	50,511	38,273	5,226	97	6,915	3,275	2,925	1,000	1,900	5,600	0	14,700
(05) Equipment	25	0	0	0	25	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>63,413</b>	<b>44,545</b>	<b>6,684</b>	<b>1,575</b>	<b>10,609</b>	<b>8,450</b>	<b>7,750</b>	<b>6,550</b>	<b>5,950</b>	<b>10,500</b>	<b>5,000</b>	<b>44,200</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	60,888	42,295	6,434	1,575	10,584	5,250	7,750	6,550	5,950	10,500	5,000	41,000
Pay Go. (0301)	2,500	2,250	250	0	0	3,200	0	0	0	0	0	3,200
Equipment Lease (0302)	25	0	0	0	25	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>63,413</b>	<b>44,545</b>	<b>6,684</b>	<b>1,575</b>	<b>10,609</b>	<b>8,450</b>	<b>7,750</b>	<b>6,550</b>	<b>5,950</b>	<b>10,500</b>	<b>5,000</b>	<b>44,200</b>

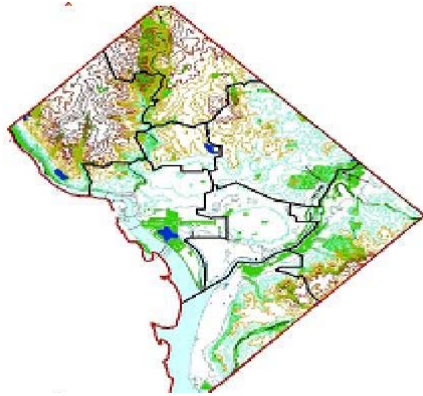
**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 04002

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** Community Development Project

**Ward Location** VARIOUS LOCATIONS



**Project Name: ACQUISITIONS - HOME AGAIN**

**Description:** The subproject consists of acquisition, assemblage, site preparations and demolition of properties to promote housing and economic development opportunities. Projects for acquisition are identified in areas where the District can make an investment to enhance development opportunities or projects being undertaken by the private or non-profit sectors.

**Scope Of Work:** Included are technical studies, appraisals, environmental assessments, title reviews and other acquisition expenses, in addition to the actual cost of acquisition of real property. Also included, are costs of demolition of site improvements and other site preparation costs associated with acquisitions of real property.

**Project Status:** The purpose of this subproject is to acquire vacant and abandoned residential properties to be sold to prequalified developers to be redeveloped for single family owner occupied housing.

**Project Operating Impact:** Sale of assets generates program revenue.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(02) Site	4,415	1,690	780	0	1,945	3,200	3,500	3,500	3,500	3,500	5,000	22,200
(04) Construction	3,737	3,487	0	0	250	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>8,152</b>	<b>5,177</b>	<b>780</b>	<b>0</b>	<b>2,195</b>	<b>3,200</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>5,000</b>	<b>22,200</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	8,152	5,177	780	0	2,195	0	3,500	3,500	3,500	3,500	5,000	19,000
Pay Go (0301)	0	0	0	0	0	3,200	0	0	0	0	0	3,200
<b>TOTALS</b>	<b>8,152</b>	<b>5,177</b>	<b>780</b>	<b>0</b>	<b>2,195</b>	<b>3,200</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>5,000</b>	<b>22,200</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	10/01/2001	
Final Design Complete		
NTP for Construction	08/01/2002	
Construction Complete	09/01/2003	
Closeout Date		

**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50305

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 5

**Location** BENNING RD NE

**Project Name: LANGSTON TERRACE**

**Description:** Reconfiguration of the historic landmark, Langston Terrace Development to reduce the current number of 180 one bedroom units and modest renovations to the 34 unit Langston Addition townhouses with interior and exterior upgrades to better blend into the surrounding neighborhood.

**Scope Of Work:** The scope of work includes demolition and interior reconfiguration of the 180 units in the historic Langston Terrace development.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2008, select their architect/engineer for the property by October 2008 and give notice to proceed on the design for the property by October 2009. The design/construction documents will be completed by June 2009 and the construction is planned to begin in September 2010.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(02) Site	0	0	0	0	0	500	500	0	0	0	0	1,000
(03) Project Management	0	0	0	0	0	0	0	0	0	200	0	200
(04) Construction	0	0	0	0	0	0	0	0	0	800	0	800
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>2,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	500	500	0	0	1,000	0	2,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>2,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2008	
Final Design Complete	06/30/2009	
NTP for Construction	10/30/2009	
Construction Complete	09/30/2013	
Closeout Date	09/30/2014	

**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50306

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 7

**Location** 51ST STREET NE

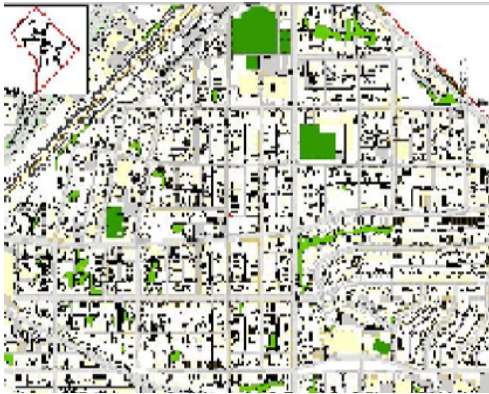
**Project Name: LINCOLN HEIGHTS**

**Description:** One of two DCHA properties to be redeveloped under the Lincoln Heights/Richardson New Communities Initiative. Demolition of the buildings representing the Richardson portion of the total 630 units is being planned. The units demolished will be replaced on a one-for-one basis by townhouses built on vacant land. Some off-site development will be required in order to assure one-for-one replacement. New street utilities and replacement sidewalks and some new streets will be needed for the new infill replace townhouses.

**Scope Of Work:** Scope of the Work: (1) Pre-development planning and Design, and (2) Site infrastructure construction.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2011, select their architect/engineer for the property by October 2011 and give notice to proceed on the design for the property by November 2011. The design/construction documents will be completed by March 2013 and the construction is planned to begin in June 2014.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(02) Site	450	0	0	0	450	0	0	0	0	0	0	0
(03) Project Management	0	0	0	0	0	200	200	0	0	200	0	600
(04) Construction	800	0	0	0	800	800	800	0	0	800	0	2,400
<b>TOTALS</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>3,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	1,250	0	0	0	1,250	1,000	1,000	0	0	1,000	0	3,000
<b>TOTALS</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>3,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2011	
Final Design Complete	03/30/2013	
NTP for Construction	06/30/2014	
Construction Complete	09/30/2019	
Closeout Date	09/30/2020	



**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50308

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 6

**Location** 1200 POTOMAC AVENUE SE

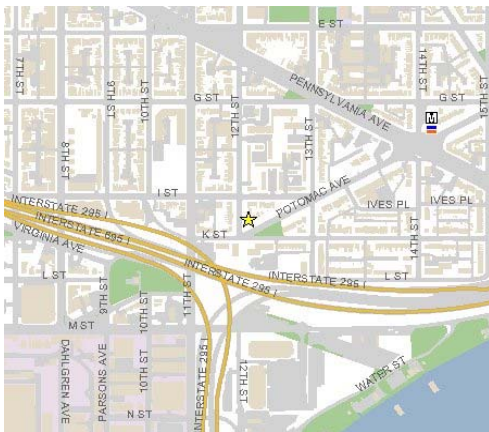
**Project Name: POTOMAC HOPKINS PLAZA RE-DEVELOPMENT**

**Description:** A joint venture redevelopment between DCHA and a private developer to do a one-for-one replacement of 510 units of public housing located in the present Potomac Gardens and Hopkins Plaza developments. The proposed development will be a mixed income rental and homeownership containing 510 replacement units out of a total 1,230 units located on the two public housing sited and in the adjoining neighborhood.

**Scope Of Work:** The scope of work will consist of pre-development activities that include project design and planning and community organization necessary to prepare the plan for the redevelopment of the two public housing development sites.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2009, select their architect/engineer for the property by October 2009 and give notice to proceed on the design for the property by November 2009. The design/construction documents will be completed by March 2010 and the construction is planned to begin in January 2010.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	250	0	0	0	0	250
(03) Project Management	0	0	0	0	0	125	225	0	0	400	0	750
(04) Construction	0	0	0	0	0	1,125	775	0	0	1,600	0	3,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>4,500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	1,250	1,250	0	0	2,000	0	4,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>4,500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2009	
Final Design Complete	11/30/2009	
NTP for Construction	01/30/2010	
Construction Complete	09/30/2013	
Closeout Date	09/30/2014	

**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50309

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 7

**Location** 700 BLOCK OF ANACOSTIA AVENUE NE

**Project Name: PARKSIDE**

**Description:** Redevelopment of the current Parkside Addition public housing site to include one-for-one replacement of existing 42 public housing units and construction of 83 for sale workforce housing units. The project plan includes relocation of current public housing residents, demolition of 42 current public housing units and lease of DCHA land for 99 years to the developer of the adjacent replacement units in exchange for the replacement units.

**Scope Of Work:** The scope of work consists of preparation of design/construction documents, DCHA project management, site work associated with the construction of one-for-one replacement units, and demolition costs of the existing 42 public housing units.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2009, select their architect/engineer for the property by October 2009 and give notice to proceed on the design for the property by November 2009. The design/construction documents will be completed by March 2010 and the construction is planned to begin in December 2010.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	150	150	0	0	0	0	300
(04) Construction	0	0	0	0	0	1,350	1,350	0	0	0	0	2,700
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	1,500	1,500	0	0	0	0	3,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2009	
Final Design Complete	03/30/2010	
NTP for Construction	12/30/2010	
Construction Complete	09/30/2012	
Closeout Date	09/30/2013	



**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50310

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 8

**Location** 1230 SUMNER ROAD SE

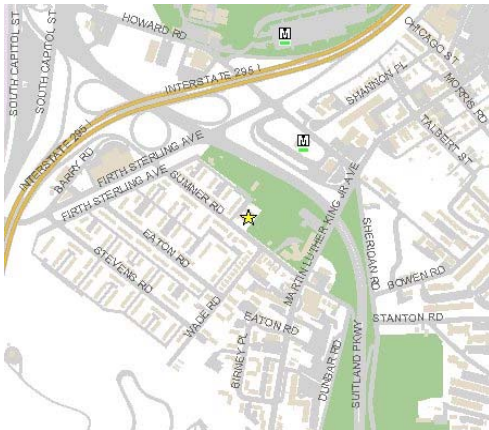
**Project Name: BARRY FARMS**

**Description:** Subject of the Barry Farm New Communities Initiative with the eventual development of the District controlled land at St. Elizabeth's Hospital and the holdings of local area clergy, phased development on and off site to achieve one-for-one replacement of the existing 432 public housing units in mixed income rental and homeownership developments.

**Scope Of Work:** (1) Pre-development planning and design; and (2) site infrastructure construction.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2008, select their architect/engineer for the project by October 2008 and give notice to proceed on the design for the project by November 2008. The design/construction documents will be completed by March 2010 and the construction is planned to begin in June 2011.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	250	0	0	0	250	550	0	0	0	0	0	550
(03) Project Management	0	0	0	0	0	450	0	0	0	400	0	850
(04) Construction	0	0	0	0	0	0	0	1,000	1,000	1,600	0	3,600
<b>TOTALS</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>	<b>0</b>	<b>5,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	250	0	0	0	250	1,000	0	1,000	1,000	2,000	0	5,000
<b>TOTALS</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>	<b>0</b>	<b>5,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2008	
Final Design Complete	03/30/2010	
NTP for Construction	06/30/2012	
Construction Complete	09/30/2013	
Closeout Date	09/30/2014	

**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50311  
**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 7  
**Location** 4450 G STREET SE

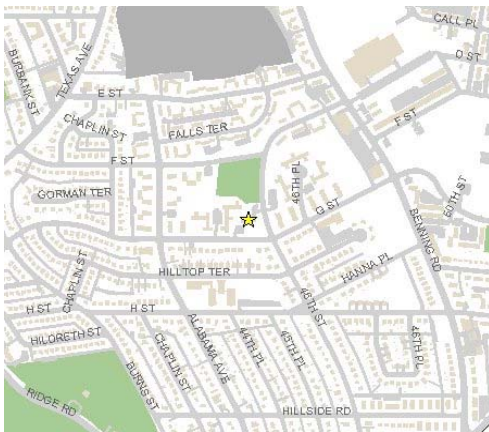
**Project Name: BENNING TERRACE**

**Description:** Redevelopment of Benning Terrace, designed to reinforce earlier DCHA capital improvements and begin a more comprehensive redevelopment of the property, with some portions of the property intended for mixed income housing, with one to one replacement of 112 units of public housing.

**Scope Of Work:** (1) Pre-development planning design; and (2) site infrastructure construction.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2011, select their architect/engineer for the project by October 2011 and give notice to proceed on the design for the project by November 2011. The design/construction documents will be completed by March 2013 and the construction is planned to begin in June 2013.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	450	450	0	0	900
(03) Project Management	0	0	0	0	0	0	0	100	100	200	0	400
(04) Construction	0	0	0	0	0	0	0	900	800	800	0	1,700
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>	<b>1,450</b>	<b>1,000</b>	<b>0</b>	<b>3,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	550	1,450	1,000	0	3,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>	<b>1,450</b>	<b>1,000</b>	<b>0</b>	<b>3,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2011	
Final Design Complete	03/01/2013	
NTP for Construction	12/01/2014	
Construction Complete	06/01/2016	
Closeout Date	09/30/2017	

**Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Project** 50312

**Implementing Agency** (DB0) DEPT. OF HOUSING AND COMM. DEVELOPMENT

**Master Project Name** DCHA - Affordable Housing

**Ward** 6

**Location** 201 M STREET SW

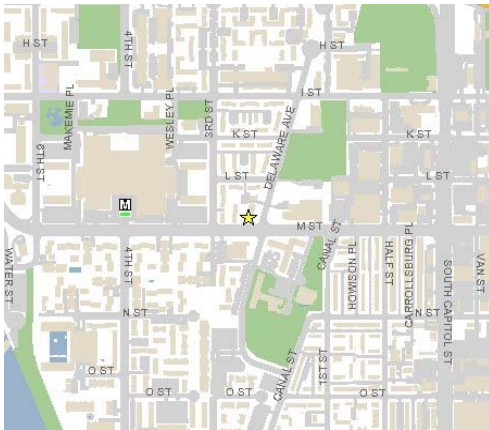
**Project Name: GREENLEAF GARDENS**

**Description:** In a joint venture arrangement with one or more private developers, the current 489 units would be replaced in a mixed income development on site and sites in the immediate neighborhood. Because of the strength of the market in this area and the potential for use of a portion of the site for commercial offices or retail, greater than one-for-one replacement might be achieved.

**Scope Of Work:** 1) Pre-development planning; and (2) design.

**Project Status:** The DC Housing Authority (DCHA) will complete development of the scope of work by September 2009, select their architect/engineer for the project by October 2009 and give notice to proceed on the design for the project by November 2009. The design/construction documents will be completed by March 2011 and the construction is planned to begin in June 2012.

**Project Operating Impact:** There will be no impact on DHCD's programs or operating budget. No FTEs will be added and no increase or decrease in agency operating costs will result from this project.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	0	0	1,500	0	0	0	1,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	0	0	1,500	0	0	0	1,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	09/30/2009	
Final Design Complete	03/30/2011	
NTP for Construction	06/30/2012	
Construction Complete	09/30/2016	
Closeout Date	09/30/2017	

## (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

The Office of Planning Economic Development (DMPED) and the position of Deputy Mayor of Planning and Economic Development were established by the Mayor's order 99-62 ( issued April 9,1999) to develop a comprehensive, cohesive, economic development program for the District, and to coordinate and guide the implementation of all programs, policies, strategies, proposals, and functions related to economic and community development in the District of Columbia.

This consolidated agency coordinates the economic development activities of several government and quasi-government agencies including the Office of Planning; the Department of Consumer and Regulatory Affairs; the Office of Cable Television and Telecommunications; the Department of Housing and Community Development; the Department of Insurance, Securities, and Banking; the Office of Human Rights; the Office of Local Business Development; the Economic Development Finance Corporation; and the Housing Finance Agency. The economic development activities of these agencies include programs designed to attract and retain business, increase jobs, provide housing opportunities for low, moderate, and middle income families; improve the quality of life for public housing residents; revitalize neighborhoods; promote tourism; develop international business; create small and minority business opportunities; manage public land; make capital improvements associated with development activities; enhance municipal planning and zoning; ensure business and professional regulation; enforce laws governing financial institutions; and oversee the ongoing construction and operation of the District's cable system.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	17,990	13,439	-25	250	4,326	1,350	0	0	0	0	0	1,350
(02) Site	13,264	6,032	977	15	6,240	0	0	0	0	0	0	0
(03) Project Management	64,226	53,069	1,800	190	9,167	3,510	0	0	0	0	0	3,510
(04) Construction	129,823	94,181	6,358	165	29,119	9,800	0	0	0	0	0	9,800
(05) Equipment	6,433	6,391	0	0	42	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>231,736</b>	<b>173,112</b>	<b>9,110</b>	<b>620</b>	<b>48,894</b>	<b>14,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,660</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	80,436	45,021	8,281	620	26,515	12,138	0	0	0	0	0	12,138
Pay Go (0301)	70,000	54,835	642	0	14,524	2,522	0	0	0	0	0	2,522
Community HealthCare Financing Fund (3109)	39,000	39,000	0	0	0	0	0	0	0	0	0	0
HPTF Revenue Bond Funded (3425)	33,860	26,059	0	0	7,801	0	0	0	0	0	0	0
Capital (9000)	8,440	8,198	187	0	55	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>231,736</b>	<b>173,112</b>	<b>9,110</b>	<b>620</b>	<b>48,894</b>	<b>14,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,660</b>

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** ASW12 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** SOUTHWEST WATERFRONT & FISH MARKET REDEVELOPMENT

**Ward Location** 6 600 - 1200 WATER STREET SW

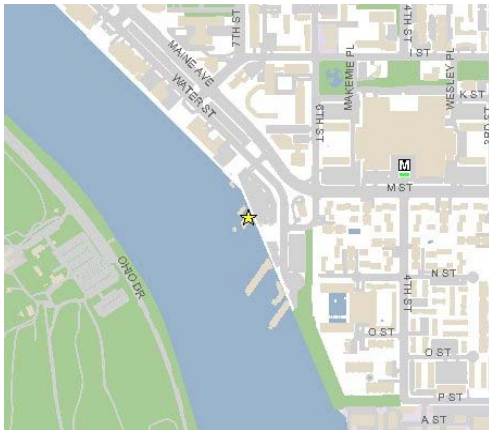
**Project Name: SOUTHWEST WATERFRONT & FISH MARKET REDEVELOPMENT**

**Description:** The project includes replacement of existing parking lots and one-story facilities with 2 million square feet of mixed-used development (residential with affordable housing, retail, office, hotel, and cultural), and replacement of 400 boat slips.

**Scope Of Work:** Southwest Waterfront represents 25 acres of land and 30 acres of marina development along Maine Avenue, SW. The project includes replacement of existing parking lots and one-story facilities with 2 million square feet of mixed-used development (residential with affordable housing, retail, office, hotel, and cultural), and replacement of 400 boat slips. The public amenities include public piers, renovation of the historic Fish Market, and multiple public parks throughout the site. Hoffman-Stuever Waterfront (HSW) was selected as the Master Developer in Fall 2006.

**Project Status:** Demolish and replace temporary Fish Cleaning Building and other - 2nd quarter FY 2008; Land Disposition Agreement with Developer - 1st quarter FY 2008; Complete Master Plan - 2nd quarter FY 2008

**Project Operating Impact:** Impact on operating budget has not been assessed.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	750	0	0	0	0	0	750
(03) Project Management	0	0	0	0	0	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	500	0	0	0	0	0	500
Pay Go (0301)	0	0	0	0	0	750	0	0	0	0	0	750
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	06/15/2008	
Final Design Complete	10/15/2008	
NTP for Construction	03/31/2010	
Construction Complete	03/31/2007	
Closeout Date		

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** AW202 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** CANAL PARK

**Ward Location** 2ND STREET SE FROM K ST SE TO L ST SE

**Project Name: CANAL PARK**

**Description:** The Washington Canal Park site was once a canal that connected the Anacostia River to the U.S. Capitol and the Potomac River. Washington Canal Park will be the centerpiece of an emerging high density, mixed-use development district. The park's design celebrates the history of the Washington Canal in a contemporary landscape that incorporates best practices to control urban storm water runoff. Three contiguous parcels of land in Washington's Near Southeast neighborhood have been set aside to become a 1.8 acre rectilinear park, anchoring the area's burgeoning redevelopment. The new park will evoke the original and re-establish the link between the U.S. Capitol and the Anacostia River, becoming a meeting place for people.

**Scope Of Work:** Development and Design Team: Office of the Deputy Mayor for Planning and Economic Development (DMPED), William C. Smith & Co.; JBG Co.; District of Columbia Housing Authority; Environmental Protection Agency; Gustafson Guthrie Nichol. \$10 million of construction contracts with minimum 35 percent LSDBE participation. Creation of 40 construction jobs with hiring preferences given to residents of Wards 6, 7, and 8

**Project Status:** Design is in-complete, re-design to be finished. DCPS bus-terminal at DC Village to be completed and buses to be relocated before canal park construction is started. Anticipated date for Canal Park to start construction January/2009.

**Project Operating Impact:** No operating impact; costs will be incurred by the developer.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(04) Construction	0	0	0	0	0	2,300	0	0	0	0	0	2,300
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	2,300	0	0	0	0	0	2,300
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope	06/15/2008	
Final Design Complete	10/15/2008	
NTP for Construction	03/31/2010	
Construction Complete	03/31/2017	
Closeout Date		





**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** AW303 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** MARVIN GAYE PARK

**Ward Location** 1  
MARVIN GAYE PARK (NE SECTION OF WARD 7)

**Project Name: MARVIN GAYE PARK**

**Description:** Formerly called Watts Branch Park, the 55 acre Marvin Gaye Park borders the Watts Branch stream, the District's largest tributary waterway to the Anacostia River.

**Scope Of Work:** DMPED is working with the DPR, DDOT, DDOE, and WASA to restore the park as a green stream valley with recreational amenities.

**Project Status:** Construction start for water and sewer line repairs November 2007. Construction start for park improvements March 2008. Construction start for stream bed restoration March 2008. Completion of bike trail August 2008.

**Project Operating Impact:** Project will have no net effect on operating expenses ongoing project with ongoing staff.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Pay Go (0301)	0	0	0	0	0	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

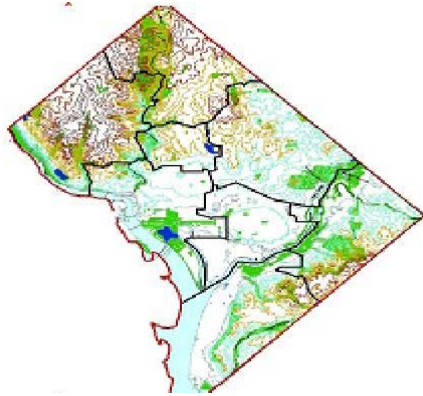
Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project** AW505  
**Implementing Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** FEDERAL LANDS TRANSFER PROJECT

**Ward Location** VARIOUS LOCATIONS



**Project Name: FEDERAL LANDS TRANSFER PROJECT**

**Description:** At the end of 2006, the Congress approved the Federal and District of Columbia Government Real Property Act, which terminates the District's claims against United States for costs for renovation and maintenance of buildings at St. Elizabeth West Campus and District's provision of Mental Health Services to federal mental health patients. In lieu of a cash payment to the District, the Act will result in the exchange of some 28 parcels scattered across the District. The General Services Administration (GSA) will convey Reservation 13 and the Old Navy Hospital.

**Scope Of Work:** The properties were primarily vacant land and District acquisition required a variety of professional services, including surveying the property to create legal descriptions that would be attached to deeds for conveyance and the creation of plats of administrative jurisdiction required by the Office of the Surveyor, environmental assessments and additional environmental work to adequately characterize the properties in order to comply with Federal and District risk analysis associated with potential contamination, and legal services to support the District in the negotiation and development of conveyance documents.

**Project Status:** The National Park Service (NPS) portfolio was scheduled to be conveyed by November 2007, however, NPS has recently decided additional soil sampling prior to transfer. The NPS delayed conveyance of the 2006 properties over a dispute with the US Army Corps of Engineers (Corps) over land the Corps occupies on one of the properties Congress mandated to be transferred. The District, NPS and the Corps are negotiating resolution of the dispute. Closing and conveyance is expected shortly (April). At the same time, DMPED is working with the Office of Planning to identify a list of properties for future requests to various Federal agencies and Congress. A new list is expected to be fully vetted by the District by early Summer 2008.

**Project Operating Impact:** Project will result in greater operating expenses as a result of the increased portfolio, but will likely lead to additional revenues as the properties are improved and find a higher and better use. Funds may also be necessary to manage the properties once acquired (lawn maintenance, trash removal, etc.), include limited, short-term improvements (fencing, signage, etc.).

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(01) Design	0	0	0	0	0	100	0	0	0	0	0	100
(03) Project Management	0	0	0	0	0	760	0	0	0	0	0	760
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	338	0	0	0	0	0	338
Pay Go (0301)	0	0	0	0	0	522	0	0	0	0	0	522
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** AW707 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** BOATHOUSE ROW

**Ward Location** 11TH ST BRIDGE AND RAILROAD BRIDGE

**Project Name: BOATHOUSE ROW**

**Description:** A transfer of federal land to the District will include this long, narrow strip of land nestled on Western Shore of the Anacostia River.

**Scope Of Work:** The budget will be used for project management.

**Project Status:** November 2007 through 2008.

**Project Operating Impact:** Project will result in greater operating expenses.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(03) Project Management	0	0	0	0	0	750	0	0	0	0	0	750
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
Pay Go (0301)	0	0	0	0	0	750	0	0	0	0	0	750
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.



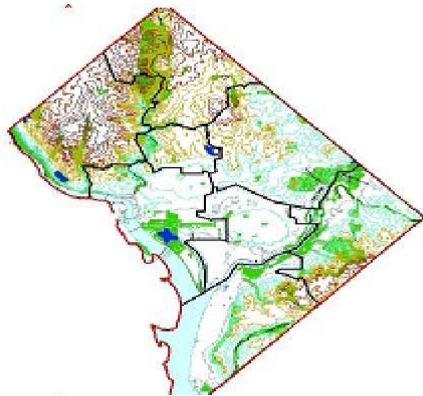
Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** EB008 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** New Communities

**Ward Location** VARIOUS LOCATIONS



**Project Name: NEW COMMUNITIES**

**Description:** New Communities revitalizes neighborhoods by decreasing the concentration of poverty and crime in high poverty areas, creating mixed income neighborhoods and replacing severely distressed housing with redesigned mixed-income housing for low and middle class families. This comprehensive partnership between the District government, neighborhoods and other public and private stakeholders focuses on neighborhoods where older public housing developments are located and where high concentrations of poverty and crime exist. The goal of the Initiative is to redevelop the neighborhoods into healthy, vibrant, mixed-use, mixed-income communities for current and future residents.

**Scope Of Work:** Utilization of FY 2008 and FY 2009 Capital dollars to assist with predevelopment activities, to facilitate acquisition/construction activities, and/or to provide a direct subsidy for affordable housing replacement units to be created through the private and nonprofit sectors under Phase I of the New Communities Implementation Strategy. Phase I is estimated to result in the creation of approximately 3,500 mixed-income housing units, including an estimated 900 affordable replacement units, across all 4 New Communities. Each plan includes three parts: (1) Physical Strategy to guide implementation of the area’s physical redevelopment; (2) Financial Strategy to fund the redevelopment activities; and (3) Human Capital to provide existing residents with support services.

**Project Status:** A Redevelopment Plan for each New Community has been developed with community input and adopted by the City Council. (Northwest One - Ward 6; Barry Farm/Park Chester/Wade Road - Ward 8; Lincoln Heights/Richardson Dwellings - Ward 7; Park Morton - Ward 1) The Northwest One, Lincoln Heights & Barry Farm projects are in implementation stage. The District to select a developer for the 1st phase of development for the Northwest One and Lincoln Heights projects this winter. Funds for the development of off site housing for Barry Farm will be released Spring 2008. The Park Morton project is at the design/programming stage. The master plan for the area will be approved by City Council this winter. Additionally, the DM anticipates selecting a developer for Phase I for this project by Spring 2008.

**Project Operating Impact:** While capital and bond financing are being utilized to help address costs related to the creation of the affordable replacement units for New Communities, the Initiative needs Operating funds to assist with the Human Capital component. The Human Capital component is essential to the successful transition of existing residents to their respective New Community, as it will provide social services to help each household maximize its level of self-sufficiency.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(02) Site	500	0	0	0	500	0	0	0	0	0	0	0
(03) Project Management	10,800	4,134	728	115	5,823	1,500	0	0	0	0	0	1,500
<b>TOTALS</b>	<b>11,300</b>	<b>4,134</b>	<b>728</b>	<b>115</b>	<b>6,323</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	11,300	4,134	728	115	6,323	1,500	0	0	0	0	0	1,500
<b>TOTALS</b>	<b>11,300</b>	<b>4,134</b>	<b>728</b>	<b>115</b>	<b>6,323</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete	10/01/2009	
NTP for Construction		
Construction Complete	10/01/2009	
Closeout Date		

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** EB403 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** COMMUNITY ECONOMIC DEVELOPMENT INITIATIVES

**Ward Location** 1 620 T STREET NW

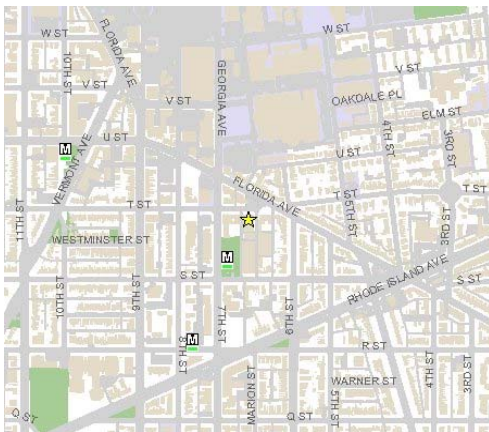
**Project Name: HOWARD THEATRE**

**Description:** The District Government has owned the derelict and historically significant Howard Theater since the mid-1980s. The theater will be restored to approximate its original and historic facade and will be programmed with local and national performers who attract day and nighttime patrons. In order to future support the success of the theater, the related and integral surroundings will also need physical improvements

**Scope Of Work:** Scope of work is stabilization and restoration of the existing facility at 620 T St NW. The District is in the final stages of negotiation with the Howard Theater Development Group (HTDG) for a 75 year ground lease of the facility. The District is contributing \$8 million toward the rehabilitation of the theater. Parking for the theater will be provided on the adjacent Broadcast Center One site through a parking easement and a contribution of \$5.5 million for its construction. DDOT received \$500,000 for the Howard Theater street scape construction drawings. Related properties are being appraised for purchase to facilitate loading and theater access.

**Project Status:** The District is in the final stages of negotiation with the Howard Theatre Development Group (HTDG) for a 75 year ground lease of the facility. The District is contributing \$8 million toward the rehabilitation of the theatre. Parking for the theatre will be provided on the adjacent Broadcast Center One site through a parking easement and a contribution of \$5.5 million for its construction. DDOT received \$500k for the Howard Theatre streetscape construction drawings. Related properties are being appraised for purchase to facilitate loading and theatre access.

**Project Operating Impact:** No impact on FTEs or operating costs.



(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(04) Construction	13,500	5	504	0	12,991	7,000	0	0	0	0	0	7,000
<b>TOTALS</b>	<b>13,500</b>	<b>5</b>	<b>504</b>	<b>0</b>	<b>12,991</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	13,500	5	504	0	12,991	7,000	0	0	0	0	0	7,000
<b>TOTALS</b>	<b>13,500</b>	<b>5</b>	<b>504</b>	<b>0</b>	<b>12,991</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		02/13/2006
Final Design Complete	05/30/2008	09/15/2008
NTP for Construction	10/20/2008	02/20/2009
Construction Complete	02/20/2010	06/20/2010
Closeout Date	09/30/2011	

**Agency** (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Project Implementing Agency** EB431 (EB0) DEPUTY MAYOR FOR ECONOMIC DEVELOPMENT

**Master Project Name** COMMUNITY ECONOMIC DEVELOPMENT INITIATIVES

**Ward Location** O STREET NE

**Project Name: O STREET WALL RAIN GARDEN**

**Description:** The District intends to purchase undeveloped lots in Square 5542, commonly referred to as the O Street Wall.

**Scope Of Work:** A rain garden will be built for community use

**Project Status:** tbd

**Project Operating Impact:** tbd

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
(04) Construction	0	0	0	0	0	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	6 Yr Total
GO Bonds - New (0300)	0	0	0	0	0	500	0	0	0	0	0	500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

\*A negative balance does not indicate overspending. See introductory chapter for details.

Milestone Data	Scheduled	Actual
Development of Scope		
Final Design Complete		
NTP for Construction		
Construction Complete		
Closeout Date		