

**DISTRICT OF COLUMBIA
DEPARTMENT OF INSURANCE, SECURITIES AND BANKING**



In the matter of

THOMAS WEISEL PARTNERS, LLC,

Respondent.

ADMINISTRATIVE CONSENT ORDER
SEC. CO 05- 01

WHEREAS, Thomas Weisel Partners, LLC (“TWP”) is a broker-dealer registered in the District of Columbia; and

WHEREAS, coordinated investigations (the “Investigations”) into TWP’s activities in connection with certain conflicts of interest that research analysts were subject to during the period of approximately July 1999 through 2001 have been conducted by a multi-state task force and a joint task force of the U.S. Securities and Exchange Commission (“SEC”), the New York Stock Exchange (“Exchange”), and the National Association of Securities Dealers (“NASD”) (collectively, the “regulators”); and

WHEREAS, TWP has cooperated with regulators conducting the investigation by responding to inquiries, providing documentary evidence and other materials, and providing regulators with access to facts relating to the investigations; and

WHEREAS, TWP has advised regulators of its agreement to resolve the issues raised in the investigations relating to its research practices; and

WHEREAS, TWP agrees to implement certain changes with respect to its research practices to achieve compliance with all regulations and any undertakings set forth or

1 incorporated herein governing research analysts, and to make certain payments; and

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3 WHEREAS, TWP, through its execution of this Consent Order, elects to permanently
4 waive any right to a hearing and appeal under D.C. Official Code § 31-5606.02 (b) (2001 Ed.)
5 with respect to this Administrative Consent Order (the "Order");

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7 NOW, THEREFORE, the Commissioner of the D.C. Department of Insurance, Securities and
8 Banking, as administrator of the Securities Act of 2000, D.C. Official Code § 31-5601.01 *et*
9 *seq.* hereby enters this Order:

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11 **I. JURISDICTION/CONSENT**

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13 TWP admits the jurisdiction of the District of Columbia Department of Insurance,
14 Securities and Banking, neither admits nor denies the Findings of Fact and Conclusions of
15 Law contained in this Order, and consents to the entry of this Order by the Commissioner of
16 the Department of Insurance, Securities and Banking

17 **II. FINDINGS OF FACT**

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19 **A. Background and Jurisdiction**

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21 1. Thomas Weisel Partners, LLC is a Delaware limited liability company with its headquarters
22 and principal executive offices in San Francisco, California. TWP was formed as Portsmouth
23 Capital LLC in September 1998, and changed its name to Thomas Weisel Partners LLC in
24 February 1999.
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26 2. TWP is registered with the Securities and Exchange Commission ("Commission"), is a
27 member of the New York Stock Exchange, Inc. ("Exchange") and the NASD Inc. ("NASD")
28 and is licensed to conduct securities business on a nationwide basis.

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2 3. TWP describes itself as a “merchant bank providing investment banking, institutional
3 brokerage, private client services, private equity and asset management exclusively focused
4 on the growth sectors of the economy.” TWP provides a comprehensive range of advisory,
5 financial, securities research, and investment services to corporate and private clients. TWP
6 also provides investment banking services to corporate clients.

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8 4. TWP is currently registered with the District of Columbia Department of Insurance, Securities
9 and Banking as a broker-dealer, and has been so registered since July 1999.

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11 5. This action concerns the time period of July 1999 through 2001 (the "relevant period").
12 During that time, TWP engaged in both research and investment banking ("IB") activities.

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14 **B. Overview**

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16 6. During the relevant period, TWP employed research analysts who provided research coverage
17 of the issuers of publicly traded securities. TWP’s equity research analysts collected financial
18 and other information about a company and its industry, analyzed that information, and
19 developed recommendations and ratings regarding a company’s securities. TWP distributed
20 its research product directly to its own client base. TWP’s research was also distributed
21 through subscription services such as Thomson Financial/First Call, Multex.com, Inc., and
22 Zacks Investment Research (collectively referred to as “Public Services”).

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25 7. From February 1999 to June 1999, TWP maintained a 4-tiered ratings system: Strong Buy,
26 Buy, Watch List, and Sell. In June of 1999, TWP renamed the Sell rating to Underperform.
27 In August 1999, TWP renamed the Watch List rating to Market Perform so that its 4-tiered
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1 ratings system was: Strong Buy, Buy, Market Perform, and Underperform. That rating
2 system remained intact until November 2001.

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5 8. TWP ratings were heavily skewed towards "Buy" and "Strong Buy." For example, as of
6 April 13, 2000, TWP covered approximately 230 stocks with 89% being rated either "Buy" or
7 "Strong Buy" (42% were rated "Strong Buy" and 47% were rated "Buy"). In contrast, there
8 was only 1 stock rated "Underperform." As of January 18, 2001, TWP covered
9 approximately 268 stocks, with 80% being rated either "Buy" or "Strong Buy" (31% were
10 rated "Strong Buy" and 49% were rated "Buy"), but none rated "Underperform."

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13 9. As set forth below, written presentations prepared in connection with pitches for initial public
14 offerings ("IPOs") often touted TWP's favorable coverage of other issuers and included
15 research coverage as one of a number of services that TWP would provide in "aftermarket"
16 support of an issuer's stock.

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19 10. Research analysts participated in the pitch process for IPOs, secondary offerings and merger
20 and acquisition work that TWP sought to perform on behalf of publicly-traded clients and
21 potential clients. The analysts involved in the pitch process sometimes included the same
22 analysts who were providing or had provided research coverage of the client or potential
23 clients from whom TWP was seeking investment banking business. In written presentations
24 prepared in connection with these pitches, TWP touted the past research "support" it had
25 provided to its client or potential client, and included charts that tracked its coverage and
26 ratings, and the issuer's stock price.
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2 11. TWP analysts considered prospective investment banking business in determining whether to
3 initiate or to continue to provide research coverage for issuers. TWP's investment bankers
4 participated in the evaluation of TWP research analysts, and a portion of the TWP analysts'
5 compensation was tied to the analysts' success in helping TWP generate investment-banking
6 business. TWP failed to disclose any of these facts to its brokerage clients or to the general
7 public.
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11 12. TWP received at least one payment from another broker-dealer as consideration for TWP's
12 research coverage of a security. TWP failed to disclose the payment or the amount thereof to
13 its brokerage clients or to the general public.
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15 13. On occasion, TWP paid other broker-dealers to initiate or to maintain research coverage with
16 respect to issuers for which TWP acted as an underwriter. The broker-dealers that TWP paid
17 to initiate or to maintain research coverage did not disclose that they had received
18 consideration for their research coverage of the securities.
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1 **C. TWP'S RESEARCH STRUCTURE CREATED CONFLICTS OF INTEREST FOR**
2 **RESEARCH ANALYSTS**

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4 **Research Analyst Compensation Tied to Investment Banking Revenue**

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6 14. TWP tracked investment banking revenue attributable to research analysts. TWP also tracked
7 to research analysts the brokerage revenue generated from stocks that the analysts covered.
8 During the relevant period, the amount of fees TWP generated from investment banking deals
9 attributed to an analyst accounted for at least five percent of that analyst's overall
10 compensation. Additionally, TWP used the brokerage commission revenue generated in the
11 stocks covered by TWP analysts as a factor in determining analysts' total compensation.
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15 15. During the relevant period, TWP compensated its research analysts both directly and
16 indirectly on the amount of investment banking revenue they helped to generate. Research
17 analysts thus faced a conflict of interest between the incentive to help win investment banking
18 deals for TWP while being under an obligation to conduct and publish objective research
19 regarding those companies.
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21 **TWP's Investment Bankers Evaluated TWP's Research Analysts and Helped Determine the**
22 **Compensation They Received**

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24 16. During the relevant period, TWP organized research analysts and investment bankers into
25 "Tiger Teams" along industry groups such as telecommunications and software. Tiger Teams
26 coordinated the efforts of research and investment banking to identify new business
27 opportunities.
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2 17. TWP investment bankers who worked with a TWP research analyst on investment banking
3 deals evaluated the research analyst's performance as part of an annual performance
4 evaluation. That evaluation was considered in setting the analyst's compensation. This input
5 from investment bankers further indicated to research analysts the importance of satisfying
6 the needs of investment bankers and their clients and significantly hampered the
7 independence of research reports that the analysts issued.
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11 **TWP Research Analysts Played Important Roles in "Pitches" To Win Investment**
12 **Banking Business, Promised Research Coverage for IPO**

13 **Clients, and Provided Coverage Immediately Following the Quiet Periods**

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15 18. During the relevant period, research analysts played a pivotal role in winning investment
16 banking business for TWP. Once TWP's investment banking department decided to compete
17 for a company's investment banking business, particularly for an IPO, research analysts
18 played a critical role in obtaining that business.
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21 19. One of a research analyst's significant responsibilities was to assist in TWP's sales "pitch"
22 where TWP explained to a company or an issuer why it should select TWP to be the lead
23 managing underwriter for the offering or to be a member of an underwriting syndicate.
24 According to TWP's October 2000 equity research job descriptions, vice president-level
25 analysts' duties and responsibilities included "developing the ability to pitch and win
26 corporate finance mandates." The job description summary further stated that vice presidents
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1 “are building industry-wide relationships that the Firm will monetize via a variety of
2 brokerage and capital market products.”
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5 20. The summary of TWP principal-level analysts’ job description stated that they “have built
6 industry-wide relationships that the Firm can monetize via a variety of capital markets
7 products.” TWP principal-level analysts’ duties and responsibilities included:

8 Develop[ing] a Research Franchise that generates \$10-\$15 MM+ of average
9 annual revenues from multiple revenue streams (Brokerage, CF, M&A,
10 Private Equity) . . . [and] position[ing] the Firm to pitch and win corporate
11 finance mandates.

- 12 21. The summary of TWP partner-level analysts’ job description stated as well that they “have
13 built industry-wide relationships that the Firm can monetize via a variety of capital markets
14 products.” TWP partner-level analysts’ duties and responsibilities included:

15 Continually develop[ing] and maintain[ing] a Research Franchise that generates
16 \$20-\$30 MM of average annual revenues from multiple revenue streams
17 (Brokerage, Corporate Finance, M&A, Private Equity) . . . [and]
18 position[ing] the Firm to pitch and win corporate finance mandates
19 including lead managed transactions.

- 20 22. In advocating retention of TWP, research analysts provided material regarding their research
21 to be included in the pitch books presented to the company or issuer. They also routinely
22 appeared with investment bankers at the pitches to help sell TWP services to the potential
23 client. TWP pitch books to potential clients included representations about the role the
24 research analyst would play if TWP obtained the business. In describing the “Role of
25 Research,” the pitch book also provided a roadmap for the amount and type of coverage that
26 the research department would provide. Examples of analysts’ participation in the “pitch”
27 process are described below.
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Loudcloud

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4 23. Loudcloud, Inc., now known as Opsware, is a company that provides business internet
5 infrastructure services. TWP participated as a member of the underwriting syndicate in
6 Loudcloud's March 9, 2001 IPO. Loudcloud's stock was quoted on the NASDAQ National
7 Market under the ticker symbol LDCL until August 2002, when the company changed its
8 name to Opsware. Since the name change, the company's stock has been quoted under the
9 ticker symbol OPSW.
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12 24. TWP's relationship with Loudcloud began in February 2000 when the then chairman and
13 founder of Loudcloud contacted a TWP partner and senior research analyst ("Loudcloud
14 Senior Analyst"). Thereafter, the Loudcloud Senior Analyst and TWP investment bankers
15 met with Loudcloud to discuss potential financing for the company.
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18 25. Prior to Loudcloud's IPO, the Loudcloud Senior Analyst mentioned Loudcloud in a periodic
19 industry report dated June 19, 2000. TWP also invited Loudcloud to attend its annual
20 "Growth Forum" held in late June 2000. Thereafter, TWP solicited underwriting work for
21 Loudcloud's IPO in a presentation made on or about August 16, 2000. During the
22 presentation, TWP touted its ability to provide "aftermarket support," which included, in part,
23 research coverage. The presentation provided case studies on two companies that TWP had
24 covered. The case studies highlighted the amount and types of research, i.e., reports specific
25 to the particular company, periodic industry reports, and white papers that TWP provided for
26 these two companies, suggesting that TWP would do the same for Loudcloud. TWP also
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1 highlighted the fact that it mentioned Loudcloud in a June 19, 2000 TWP report and that
2 Loudcloud had attended TWP's annual "Growth Forum" conference.

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5 26. The presentation included biographical and professional information about the two TWP
6 analysts who would be covering the company along with a list of companies that they
7 previously and currently covered. The presentation also touted TWP's ability to communicate
8 Loudcloud's "story" through, in part, TWP's "all-star ranked research coverage." In a
9 November 4, 2000, e-mail, the Loudcloud Senior Analyst boasted that "Loudcloud is a deal
10 that I won, I lead [sic] this pitch with [a TWP vice president and junior research analyst]."

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13 27. On September 22, 2000 and February 9, 2001, TWP investment bankers and the research
14 analysts who worked on the Loudcloud IPO sent a memorandum to TWP's Commitment
15 Committee in support of TWP's participating in the Loudcloud IPO.

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18 28. On April 3, 2001, after TWP participated as an underwriter in the Loudcloud IPO, the
19 Loudcloud Senior Analyst e-mailed senior Loudcloud management stating: "Gentlemen: this
20 e-mail is to inform you that, as promised during the Thomas Weisel Partners [sic] IPO pitch, I
21 initiated written research coverage on Loudcloud this morning – 25 days (to the hour)
22 following the pricing of the offering on March 8th. Our First Call note we will be posted
23 shortly and our +20 page written research report, that you reviewed this weekend and we
24 discussed changes to yesterday, is being sent to editorial and printing today." TWP also
25 provided research coverage of Loudcloud in other periodic industry reports or notes during
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1 2001. TWP's Loudcloud research reports, notes, and other industry publications discussing
2 Loudcloud were distributed through Public Services.

3 **Gemplus**

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5 29. Another example of analyst participation in the pitch process is with respect to Gemplus
6 International, S.A. ("Gemplus"), a French company that provides "smart" cards for wireless
7 communications and transactions. TWP participated as a member of the underwriting
8 syndicate in Gemplus' U.S. IPO of American Depositary Shares on December 8, 2000, and
9 Gemplus' stock has since been quoted on the NASDAQ National Market under the ticker
10 symbol GEMP.
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13 30. TWP solicited underwriting work for the Gemplus U.S. IPO in a presentation to company
14 management on or about September 15, 2000. In the presentation, TWP touted its ability to
15 provide research coverage from "multiple angles" through reports specifically related to the
16 company as well as regularly published industry reports highlighting several companies.
17 TWP also presented a case study of research coverage it provided on another company,
18 Verisign, Inc. On a chart depicting Verisign's trade volume and increasing stock price, TWP
19 highlighted dates upon which TWP published recommendations of Verisign's stock. In one
20 instance, the presentation states, "12/21/99 TWP upgrades [Verisign] to a strong buy. Stock
21 jumps \$35 in one day," suggesting that TWP could provide the same sort of coverage and
22 results for Gemplus.
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27 31. A TWP partner and senior research analyst ("Gemplus Senior Analyst") had previously
28 developed a relationship with Gemplus management and was largely responsible for TWP

1 being selected as an underwriter for Gemplus' U.S. IPO. A TWP vice-president and junior
2 research analyst ("Gemplus Junior Analyst") assisted the Gemplus Senior Analyst in his
3 research of the company. According to the lead TWP investment banker on the Gemplus U.S.
4 IPO, Gemplus, in selecting TWP as an underwriter, wanted "to make sure that [the Gemplus
5 Senior Analyst] will be the lead [analyst], with [the Gemplus Junior Analyst] on the deal. . . ."

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8 32. A venture capital firm with whom TWP had a business relationship also played a role in
9 Gemplus awarding TWP with an underwriting slot on the IPO. The venture capital firm,
10 Gemplus' controlling shareholder, guaranteed TWP a "minimum total fee of \$3 million for
11 being a member of the Gemplus underwriting syndicate."

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14 33. On November 21, 2000, the TWP investment bankers, as well as the TWP research analysts
15 who worked on the Gemplus U.S. IPO, sent a memorandum to TWP's Commitment
16 Committee in support of TWP's participation in the Gemplus U.S. IPO. According to this
17 memorandum, the TWP analysts prepared financial models after spending "extensive time
18 with [the lead underwriter] and the company."

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21 34. On January 3, 2001, the TWP analysts visited the venture capital firm's San Francisco office
22 and discussed Gemplus, among several items, with two senior partners of the venture capital
23 firm. On January 4, 2001, the Gemplus Junior Analyst e-mailed one of the partners of the
24 venture capital firm, writing that "in keeping w/our commitment to support the [Gemplus]
25 stock, we are initiating research coverage tomorrow, Fri., the first day possible after the 25-
26 day quiet period expires in the States." The Gemplus Junior Analyst also advised the venture
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1 capital firm partner that “we have not yet had an opportunity to speak w/ [the new Gemplus
2 CFO] regarding any substantive/necessary changes to our model and full report.” The
3 Gemplus Junior Analyst continued, “as such, we will publish an abbreviated note in the
4 interim, and would like to set up a conference call as soon as possible to discuss any
5 necessary changes so we can get the full report to our institutional client base.” The Gemplus
6 Junior Analyst attached a copy of TWP’s European version of the Gemplus report to the e-
7 mail and advised that “we will use as the starting point for any new revision.”
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11 35. On January 5, 2001, the Gemplus Senior Analyst e-mailed Gemplus’ senior management, as
12 well as partners at the venture capital firm, stating: “Gentlemen: As promised, I am pleased to
13 send you this research note that was transmitted to First Call this morning. This is our launch
14 of research coverage on Gemplus, 25 days to the hour, following the successful company
15 public offering in the U.S. and Europe.” The Gemplus Senior Analyst continued in the e-
16 mail, “we await your final comments on our lengthy written research report that we have
17 already sent you. Following our joint discussions – we will follow through with the
18 publication of the report. Again, it has been a pleasure working with both the Gemplus and
19 [venture capital] management teams. . . . We look forward to working together in 2001 and
20 beyond.” In addition to soliciting comments of his research report from Gemplus
21 management, the Gemplus Senior Analyst solicited comments on the report from the
22 controlling shareholder of Gemplus. The Gemplus Senior Analyst published the full research
23 report on January 16, 2001.
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1 36. The Gemplus Senior Analyst provided research coverage of the company until August 1,
2 2001. TWP's Gemplus research reports, notes, and other industry publications were
3 distributed through Public Services.
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5 **Research Department Made Coverage Decisions Based Upon Investment Banking Concerns**

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7 37. TWP's equity research department also made coverage decisions based, in part, on investment
8 banking concerns. TWP prepared research "Drop Lists" that detailed the institutional
9 commissions generated by the covered companies, the trading profit and loss, the names of
10 the institutional investors and venture capitalist firms who held stock in the covered
11 companies, and the banker feedback concerning whether to drop research coverage.
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13 Explaining a January 2001 version of the research Drop List, TWP's Chief Operating Officer
14 of Investment Banking ("COO of Investment Banking"), e-mailed TWP's Head of Corporate
15 Finance, and TWP's Director of Sales:

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17 I've made an attempt to get banking's feedback on potential banking business for each of
18 these clients. We should also assess the potential impact on affiliated venture capitalists for
19 those companies we decide to drop. . . I will be in touch to schedule a meeting for us to
20 review the list in more detail and provide specific recommendations to [TWP's Chief
21 Operating Officer] and [TWP's then acting Director of Research].
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23 38. With regards to the banker feedback section of a February 2001 Drop List, reasons to "keep"
24 research coverage included: "recent IPO," "M&A engagement," "good banking client,"
25 "M&A prospects," "multiple fee opportunity," and "potential M&A" Reasons to "hold"
26 coverage included: "waiting for M&A fee (Jan 01)," and a named investor is "considering
27 investing"
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Stamps.com

39. An example of TWP's decision to drop or effectively to cease research coverage is the case of Stamps com, Inc., a company that provided Internet postage services. Stamps.com conducted its IPO on June 24, 1999, and its stock has since been quoted on the NASDAQ National Market under the ticker symbol STMP. TWP participated as a member of the underwriting syndicate for the IPO.

40. On July 21, 1999, a TWP partner and senior research analyst ("Stamps.com Senior Analyst") initiated research coverage on Stamps com with a "Buy" rating. TWP continued its research coverage of Stamps.com in reports it issued during 1999 and 2000. TWP also issued other periodic industry reports or notes mentioning Stamps.com during the relevant period. TWP's Stamps.com research reports, notes, and other industry publications discussing Stamps.com were distributed through Public Services.

41. The Stamps.com Senior Analyst maintained a "Buy" rating on Stamps.com until October 29, 1999, the last date on which he issued a research note on the company. On December 6, 1999, Stamps.com conducted a secondary offering. TWP was again a member of the underwriting syndicate for that offering.

42. In late 1999, TWP transitioned research coverage on the company from the Stamps.com Senior Analyst to a TWP vice president and junior research analyst ("Stamps.com Junior Analyst"). On January 29, 2000, the Stamps.com Junior Analyst initiated research coverage

1 with a "Buy" rating. On February 7, 2000, Stamps.com acquired another company and TWP
2 provided Stamps.com with a fairness opinion regarding the acquisition.
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5 43. The Stamps.com Junior Analyst maintained his "Buy" rating on Stamps.com until September
6 19, 2000 when he ceased publishing any additional research on the company. During the time
7 period that he actively covered the company, the Stamps.com Junior Analyst maintained a
8 "Buy" rating on Stamps.com despite the steady decline of the company's stock price from
9 \$35.12 on January 27, 2000 to \$6.00 on September 19, 2000.
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12 44. On November 27, 2000, the Stamps.com Junior Analyst e-mailed a TWP partner and Director
13 of East Coast Research (in December 2000, this TWP partner became the acting Director of
14 Research) explaining reasons why TWP should "kill," or discontinue, research coverage on
15 Stamps.com. The Stamps.com Junior Analyst explained that: (1) Stamps.com was not "core"
16 to the companies he was then covering; (2) there was "no more [investment] banking
17 [business] to be done"; and (3) that there was "limited commission opportunity" as a market
18 maker in Stamps.com's stock.
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22 45. With regard to the lack of additional investment banking business, the Stamps.com Junior
23 Analyst explained in more detail that: (1) TWP had been paid for the Stamps.com IPO, a
24 follow-on offering, and a fairness opinion for a merger; (2) Stamps.com had retained another
25 investment banking firm to review the company's strategic options; and (3) contrary to his
26 earlier belief, a Stamps.com wholly-owned subsidiary was unlikely to do a 2001 IPO.
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1 46. The Stamps.com Junior Analyst also explained the “sensitivities” associated with dropping
2 coverage. Those “sensitivities” included the fact that certain venture capitalists, who were
3 also TWP clients, had investments in Stamps.com. He advised his supervisor that one venture
4 capital firm “is a big [institutional] client and has owned all the way down ” Despite these
5 “sensitivities,” the Stamps.com Junior Analyst pointed out to his supervisor that the venture
6 capitalists “hired [another investment banking firm] not us for potential M&A trade” and that
7 there would be “limited downside on [Stamps.com] stock from cutting research sponsorship.”
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11 47. On January 8, 2001, the acting Director of Research, responded to the Stamps.com Junior
12 Analyst’s November 27, 2000 e-mail with a number of edits and instructions to send the e-
13 mail to other senior managers of TWP’s Sales and Trading Department, Private Client
14 Department, and Corporate Finance for their “reactions” to the Stamps.com Junior Analyst’s
15 recommendation. Senior TWP management did not object to dropping research coverage on
16 Stamps.com and, in response to the Stamps.com Junior Analyst’s e-mail, the head of TWP
17 Corporate Finance advised the Stamps.com Junior Analyst to “drop” coverage on
18 Stamps.com. However, on January 12, 2001, TWP’s COO of Investment Banking e-mailed
19 the Stamps.com Junior Analyst advising him that the head of the firm wanted him to “hold on
20 to this stock for now” but that he “shouldn’t feel that [he had] to do any work on it, just don’t
21 drop it.” The COO of Investment Banking further explained that TWP had a number of
22 venture capitalist backed stocks in the Stamps.com sector and that the head of the firm “wants
23 to manage this relationship carefully.”
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1 48. The Stamps.com Junior Analyst did not publish any research on Stamps.com after its last note
2 on September 19, 2000. However, TWP never issued a note that it was dropping coverage on
3 Stamps.com.
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5 **Verisign**

6 49. Verisign, Inc. is a provider of digital trust services that enable businesses and consumers to
7 engage in commerce and communications. Verisign's IPO was on January 29, 1998, and its
8 stock has since been quoted on the NASDAQ National Market under the ticker symbol
9 VRSN. TWP did not participate in the underwriting of this IPO.
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12 50. On June 25, 1999, TWP, through a research report issued by a TWP partner and senior
13 research analyst ("Verisign Senior Analyst"), initiated research coverage on Verisign with a
14 "Buy" rating. TWP continued research coverage of Verisign in reports issued during the
15 relevant period. TWP also featured Verisign in other periodic industry reports or notes during
16 the relevant period. TWP's Verisign research reports, notes, and other industry publications
17 discussing Verisign were distributed through Public Services.
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21 51. In November 1999, TWP transitioned coverage of Verisign from the Verisign Senior Analyst
22 to a TWP vice president and junior research analyst ("Verisign Junior Analyst"). The
23 Verisign Junior Analyst maintained the "Buy" rating on Verisign until December 21, 1999,
24 when he upgraded his rating to a "Strong Buy." He maintained that rating until January 25,
25 2001, when he downgraded Verisign's rating to a "Buy." After the Verisign Junior Analyst
26 advised Verisign's CEO that he was downgrading the stock, the Verisign CEO called a TWP
27 partner and demanded that TWP fire the Verisign Junior Analyst. On February 2, 2001, TWP
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1 terminated the Verisign Junior Analyst, along with a number of other research analysts, and
2 transitioned Verisign coverage.

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5 52. On April 16, 2001, the Verisign Senior Analyst re-initiated research coverage on Verisign
6 with a "Buy" rating. The Verisign Senior Analyst also e-mailed a number of TWP investment
7 bankers a copy of his research report and advised them that he had "spoken at length with
8 [Verisign's CFO and CEO] re: possible TWP banking at Verisign, they will make available
9 last week of May for us to pull together a presentation they have asked me to co-ordinate.
10 Please advise who wants to be involved." On April 27, 2001, the Verisign Senior Analyst
11 upgraded Verisign's rating to a "Strong Buy."

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14 53. The Verisign Senior Analyst and TWP investment bankers prepared a pitch presentation for
15 Verisign management. On May 29, 2001, the Verisign Senior Analyst and TWP investment
16 bankers drove to Verisign's offices in Silicon Valley and made an investment banking pitch to
17 the company's management. The pitch book prepared for the May 29, 2001 presentation
18 touted TWP's research role as a "strong supporter of Verisign's story," and the Verisign
19 Senior Analyst's recent upgrade of the stock to a "Strong Buy."

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23 54. The Verisign Senior Analyst continuously covered Verisign from April 16, 2001 to
24 September 10, 2001, despite his participation in TWP's pitch to Verisign for investment
25 banking business. TWP transitioned research coverage of Verisign on October 26, 2001,
26 from the Verisign Senior Analyst to another analyst who then initiated coverage with a "Buy"
27 rating.
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2 **D. TWP ISSUED RESEARCH REPORTS ON THREE COMPANIES THAT WERE NOT**
3 **BASED ON PRINCIPLES OF FAIR DEALING AND GOOD FAITH AND DID NOT**
4 **PROVIDE A SOUND BASIS FOR EVALUATING FACTS, CONTAINED**
5 **EXAGGERATED OR UNWARRANTED CLAIMS ABOUT THESE ISSUERS,**
6 **AND/OR CONTAINED OPINIONS FOR WHICH THERE WAS NO REASONABLE**
7 **BASIS**
8

9 **InfoSpace**

10
11 55. InfoSpace, Inc., is a diversified technology and services company. TWP was an underwriter
12 for InfoSpace's March 30, 1999 secondary offering. On April 1, 1999, a TWP partner
13 initiated coverage of InfoSpace with a "Buy" rating. TWP maintained its "Buy" rating on
14 InfoSpace through December 7, 1999. Shortly thereafter, TWP transitioned coverage of
15 InfoSpace from a TWP partner to a vice president and junior research analyst ("InfoSpace
16 Research Analyst"). InfoSpace's stock trades on the NASDAQ National Market under the
17 ticker symbol INSP.
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21 56. In January 2000, the InfoSpace Research Analyst initiated his coverage on InfoSpace with a
22 "Buy" rating, which he maintained until he lowered it to "Market Perform" in July 2001.
23 During that time, the price of InfoSpace's stock declined from \$43 to about \$2. Despite his
24 "Buy" rating, as early as January 2001 and continuing over the next four months, the
25 InfoSpace Research Analyst had serious doubts about InfoSpace's business prospects and was
26 privately telling others that the stock was not a buy and to "get out of" InfoSpace.
27
28

1 57. In January 2001, the TWP InfoSpace Research Analyst submitted a draft InfoSpace research
2 note to a TWP supervisory analyst for review prior to publication. In the draft report, the
3 InfoSpace Research Analyst recommended that investors await certain information from the
4 company "before considering purchasing shares of INSP." The supervisory analyst edited the
5 report suggesting that the InfoSpace Research Analyst remove the language above, and
6 advised him that "if the stock is BUY rated, we cannot tell investors not to buy the stock."
7 Rather than adjust the buy rating, the InfoSpace Research Analyst issued his report on January
8 11, 2001 with the edits the supervisory analyst suggested.
9
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12 58. The InfoSpace Research Analyst privately e-mailed others explaining that he did not think the
13 stock should be rated a "Buy." For example, on January 22, 2001, the InfoSpace Research
14 Analyst explained to a TWP salesperson: "I can't frickin believe that I still have [InfoSpace]
15 as a buy rating. I need a drink." In an e-mail later that same day to a TWP research associate
16 who was working with him, the InfoSpace Research Analyst explained:
17

18 while I don't want to piss off [InfoSpace's CEO] I also don't care that much . . . I
19 think INSP is dead \$ and that upside catalysts are limited. I don't talk on
20 the stock and the buy rating only gives me access to mgmt for info on
21 wireless.

22 59. Within minutes of sending this e-mail to his assistant, the InfoSpace Research Analyst e-
23 mailed TWP's Head of the Product Management Group, IWP's Director of Sales and TWP's
24 acting Director of the Research Department about changes in InfoSpace's management which
25 indicated to the InfoSpace Research Analyst that the company's ability to execute a wireless
26 plan was "probably diminishing." The InfoSpace Research Analyst further explained that the:
27 heart of the new mgmt team is out and we are left with the same mgmt team that
28 was in place back in April. I did not have confidence in that previous

1 mgmt team's ability to take the company to the next level and I remain
2 skeptical on the company's near term outlook now. I may be calling the
3 bottom and [InfoSpace's CEO] will be pissed, but this stock is not a buy.

4 60. Later that same day, the InfoSpace Research Analyst, responding to some of the acting
5 Director of Research's questions, stated:

6 I do not think INSP falls much, but I cannot comprehend recommending people
7 buy this . . . would like to swap out of INSP and into [Openwave Systems
8 ("Openwave"), an InfoSpace competitor]. . . I have been verbally saying
9 to get out of INSP . . . basically can sit here with a buy and never speak on
10 stock or I can downgrade. I do not want to piss of [InfoSpace's CEO], but
11 I should have downgraded stock long ago.

12 61. On January 23, 2001, the InfoSpace Research Analyst sent a draft copy of a new research note
13 with a "Buy" rating on InfoSpace to a supervisory analyst for review. The draft research note
14 stated, in part: "we recommend that investors remain cautious on the stock . . ." The
15 supervisory analyst e-mailed the InfoSpace Research Analyst, stating: "we cannot tell
16 investors to 'remain cautious' on a BUY-rated stock." The InfoSpace Research Analyst
17 edited the note and deleted the "remain cautious" language as the supervisory analyst
18 suggested and TWP published the note that day.

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21 62. Later in the morning on January 23, the InfoSpace Research Analyst sent e-mails to a number
22 of people explaining that he should have downgraded the stock. He first e-mailed his
23 assistant, explaining: "I saw that some people downgraded INSP this morning . . . I want the
24 stock to increase before we downgrade." The InfoSpace Research Analyst next explained to
25 TWP's head of sales: "I never did the downgrade. I missed it weeks ago. Wanted to speak
26 with mgmt first . . . also I'm hoping shares rebound over the next few weeks. . . then I'll
27 downgrade." The InfoSpace Research Analyst also e-mailed a TWP investment banker:
28

1 “Yea. I should have downgraded INSP last night. I want to have a call with [InfoSpace’s
2 CEO] and tell him I’m going to do it before I do it.”
3

4
5 63. From January 29 through February 13, 2001, the InfoSpace Research Analyst continued
6 privately to tell the sales and trading departments, and investors with whom he spoke, that he
7 recommended swapping out of InfoSpace and into Openwave. For example, on January 29,
8 the InfoSpace Research Analyst, in an e-mail intended for TWP internal use only, wrote to the
9 sales and trading departments that InfoSpace’s “2001 guidance will be negative. Swap into
10 Openwave.” That same morning, the InfoSpace Research Analyst also e-mailed TWP’s head
11 of product management, asking him to mention during the morning call with the sales and
12 trading departments that investors should swap out of InfoSpace and into Openwave.
13

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16 64. While privately telling TWP sales and trading personnel and investors with whom he spoke to
17 swap out of InfoSpace, the InfoSpace Research Analyst nonetheless published yet another
18 company research note on January 30, 2001 with a “Buy” rating. Later that morning, the
19 TWP InfoSpace Research Analyst responded as follows to an e-mail from an individual at
20 another broker-dealer that noted another broker-dealer was cutting its earnings per share
21 estimates on InfoSpace: “We did the same. Although I still think that ’01 numbers are
22 complete bull-shit”
23

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25
26 65. On February 5, 7, and 11, 2001, the TWP InfoSpace Research Analyst again sent e-mails to
27 TWP’s sales and trading departments, stating in part: (1) “Swap from INSP to [Openwave]”;
28 (2) “We believe accounts should wait on the sidelines until the company gives greater clarity

1 on its revised strategic plan”; and (3) “we are still adopting a wait and see attitude until we
2 gain greater confidence that the company will successfully manage the transition from its
3 consumer services business.” Despite his private comments to the contrary, on February 13,
4 2001, the InfoSpace Research Analyst issued a research note in which he reiterated his “Buy”
5 rating.
6

7
8 66. From February 13, 2001 to April 25, 2001, the InfoSpace Research Analyst did not issue any
9 new research reports or notes on InfoSpace, and the stock price declined more than 20%, from
10 \$5.00 to \$3.91. On April 25, the InfoSpace Research Analyst e-mailed the Deputy Director of
11 Research (on April 16, 2001, a new Director of Research began working at TWP and the
12 acting Director of Research became the Deputy Director of Research), explaining:
13

14 At some point we need to discuss this stock. They report today post-close. I have
15 never bothered to downgrade the stock, but made comments to swap into
16 [an InfoSpace competitor]. I think that any [revenue opportunity] for
17 TWP (i.e. banking) has fallen apart so actions can be taken.

18 67. The Deputy Director of Research responded to the InfoSpace Research Analyst and asked in
19 part, “What are our commissions in INSP? What is it’s [sic]current market cap?” The
20 Deputy Director of Research also told the InfoSpace Research Analyst that he would run the
21 potential drop in coverage by other TWP department directors to “build a consensus course of
22 action.” The InfoSpace Research Analyst responded to the Deputy Director of Research
23 explaining that TWP’s commissions were:
24

25 \$145k to-date (\$140 in jan/feb) when we told people to swap into [the InfoSpace
26 competitor]. We have very strong relationships [a TWP partner and senior
27 research analyst and InfoSpace’s CEO]. . . . but I do not get the sense that
28 the bankers care anymore. Maintaining coverage in [short term] is not a
big problem since I’ve got the quarterly report ‘automated’ thanks.

1
2 68. The Deputy Director of Research e-mailed a number of TWP department directors and other
3 research analysts to ascertain if they had any problem with dropping research coverage or
4 whether other analysts wanted to pick up coverage of InfoSpace. The other TWP department
5 directors did not object to dropping coverage and none of the other TWP research analysts
6 wanted to pick up coverage of InfoSpace. On April 26, 2001, the InfoSpace Research Analyst
7 issued another research note on InfoSpace and reiterated his "Buy" rating on the company.
8

9
10 69. On May 2, 2001, the Deputy Director of Research e-mailed the InfoSpace Research Analyst
11 as follows:
12

13 Engineer whatever your desired outcome is on this one. If you want to drop
14 [InfoSpace], I will support you. No interest in it from the media guys or
15 consumer guys [i.e., TWP research analysts], and [the head of trading]
16 doesn't care. If you like the insight and get some trading commissions and
it helps your franchise, then keep it. If it is a distraction that doesn't help
your impact with accounts then . . . Thanks.
17

18 70. On May 30, 2001, the InfoSpace Research Analyst, apparently responding to an e-mail from
19 another one of his assistants, stated: "I agree re: INSP. I hate having it as a buy, but nothing I
20 can do now" The InfoSpace Research Analyst maintained his "Buy" rating on InfoSpace
21 until July 25, 2001 when he finally downgraded the stock to a "Market Perform" rating. He
22 published his last research note on InfoSpace on November 26, 2001, again with a "Market
23 Perform" rating. In this report, the InfoSpace Research Analyst also explained that he was
24 discontinuing his research coverage of InfoSpace.
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1 **Level 3 Communications**

2 71. Level 3 Communications, Inc. is a telecommunications and information services company
3 that operates an advanced international facilities-based communications network based on
4 Internet Protocol technology. Level 3's stock trades on the NASDAQ National Market under
5 the ticker symbol LVLT.
6

7
8 72. TWP commenced its research coverage of Level 3 with a "Buy" rating and a year-end \$100
9 price target on September 15, 2000, when the stock opened at \$78.25 per share. TWP
10 maintained its "Buy" rating on Level 3 even as the stock price declined from \$78.25 per share
11 to \$5.97 per share on June 18, 2001. Not until June 19, 2001 did TWP downgrade its rating
12 of Level 3 to "Market Perform." TWP continued to cover Level 3 until October 26, 2001,
13 when it discontinued coverage. TWP re-initiated coverage on Level 3 on January 20, 2004.
14
15

16
17 73. On May 21, 2001, when TWP rated Level 3 a "Buy" and its shares were trading at \$13.06,
18 another firm covering Level 3 lowered its rating from "Strong Buy" to "Market
19 Underperform." TWP's Deputy Director of Research, who was aware of the downgrade, e-
20 mailed the TWP vice president and research analyst covering the stock ("Level 3 Analyst")
21 about the "Buy" rating stating: "doesn't sound like a buy." In a series of e-mails that day, the
22 Level 3 Analyst responded to the inquiries concerning the "Buy" rating and explained that he
23 wanted to delay the downgrade to ensure that Level 3 executives attended a conference that
24 TWP sponsored:
25

- 26
27 • It isn't [a buy]. I'm waiting until after the conference [TWP's
28 annual "Growth Forum" conference], and before the next quarter to
 downgrade. If we do it now it won't look as aggressive as if we do it in

1 front of their quarter. So we'll probably downgrade around the beginning
2 of July. The stock isn't going to make a significant move until then. We
3 expect it will probably trade in the mid-teens. We're expecting the stock
4 to move down into single digits after another "average" quarter, and
5 possible downward revision in estimates.

6 • There is also the issue of wanting to ensure that they come to our
7 conference and speak on our panel. If I downgrade right now they will
8 assuredly pull from our conference and we can't afford that.

9 • We have always maintained the stock is a speculative buy. We've
10 been very clear that there were issues on this name, but that as long as you
11 knew what you were getting into it was a good stock to trade. Just
12 recently it has become very clear that the company [is] settling into a
13 single market company, and the issues haven't gone away. In my
14 commentary to the clients I am positioning it as a name that they can still
15 trade, but one that will probably see a downward trend before a significant
16 upward movement.

17 74. On May 31, 2001, in response to an e-mail from TWP's Director of Communications Services
18 Research advising that he had just had a conversation with a firm that was "very negative on
19 level3," the Level 3 Analyst stated:

20 we have been negative on the name as well. I've basically been telling our
21 clients that it is a great short. They're on the verge of laying off almost
22 1,000 people (not yet announced yet). They are still trading at a premium
23 valuation to Williams and 360. I haven't lowered the rating mainly
24 because I need them to show up at our conference. If I lower to a [Market
25 Perform] I guarantee they won't attend. We'll lower the rating after the
26 conference, in front of the quarter.

27 75. Despite the Level 3 Analyst's view of the company expressed in the May 21 and 31, 2001, e-
28 mails, he maintained his "Buy" rating in the stock for almost another month, until he finally
29 downgraded the stock to "Market Perform" on June 19, 2001.

Sprint FON Group

76. Sprint FON Group is comprised of Sprint's wireline telecommunications operations,

1 including long distance, local phone, product distribution and directory publishing. Sprint
2 FON Group's stock trades on the NYSE under the ticker symbol FON.

3
4
5 77. On June 13, 2001, before initiation of coverage and the announcement of a rating, the TWP
6 vice president and junior research analyst assigned to cover the stock ("FON Research
7 Analyst") attended a meeting at FON's headquarters with members of the FON management.
8 Following this meeting, the FON Research Analyst e-mailed the Director of Communications
9 Services Research, stating:

10
11 this is a market perform company. No 2 ways about it. However, I'm
12 aware of the conflict [sic] that is arising due to a better than average
13 probability of our getting on an FON convert deal. Need to speak to you
14 about the rating. We could go out with a Buy based on our belief that they
15 are going to accomplish a couple of things, and then explain that failure to
do so will cause us to downgrade. We're protected in that case. Let's talk
tomorrow.

16 78. On June 19, 2001, TWP initiated coverage of FON with a "Buy" rating. In that report, TWP
17 did not disclose that one reason that it had made a "Buy" recommendation was the fact that
18 TWP hoped to obtain investment banking business from Sprint.
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1 **E. TWP RECEIVED PAYMENT IN CONSIDERATION OF ITS PROVIDING**
2 **RESEARCH COVERAGE OF HOTJOBS.COM**

3
4 79. Between 1999 and 2001, TWP received payment from the proceeds of at least one
5 underwriting to compensate the firm for services that included publishing research on the
6 issuer. Despite having an obligation to do so, TWP failed to disclose in research reports or
7 elsewhere that it received the payment, in part, as compensation for issuing the reports.
8

9
10 80. In August 1999, Hotjobs.com, Ltd., conducted an IPO for which another broker-dealer acted
11 as lead underwriter. TWP was not included in the syndicate for the Hotjobs IPO. Although
12 not a member of the original syndicate, TWP did act as an underwriter for a Hotjobs.com
13 secondary offering that took place on November 10, 1999.
14

15
16 81. In connection with the Hotjobs IPO, the lead underwriter for the Hotjobs IPO made a payment
17 of \$40,000 to TWP by a check dated November 4, 1999. The lead underwriter's records
18 concerning the IPO indicate that the lead underwriter made the payment in settlement of a
19 "guaranteed" selling concession to be paid in either stock or cash. The lead underwriter's
20 records indicate that it guaranteed the selling concession to TWP in consideration of the fact
21 that "[a TWP research partner] will pick up research." TWP did not disclose or cause to be
22 disclosed the fact of this payment.
23
24

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26 82. On September 9, 1999, TWP, through a research report issued by the TWP research partner,
27 initiated research coverage on Hotjobs.com with a "Buy" rating. TWP continued its research
28

1 coverage concerning Hotjobs.com in reports it issued during 1999 and 2000. TWP upgraded
2 Hotjobs.com to a "Strong Buy" on February 16, 2000.

3
4
5 83. TWP also provided research coverage to Hotjobs.com in other publications during 1999 and
6 2000. TWP's Hotjobs.com research reports, notes, and other publications were distributed
7 through Public Services.

8
9
10 84. TWP did not disclose that it had received consideration, or the amount thereof, for its research
11 or other publications concerning Hotjobs.com in any of its publications concerning
12 Hotjobs.com.

13
14
15 F. **TWP FAILED TO ENSURE PUBLIC DISCLOSURE OF PAYMENTS IT MADE**
16 **FROM THE PROCEEDS OF UNDERWRITINGS TO BROKERAGE FIRMS TO**
17 **ISSUE RESEARCH COVERAGE REGARDING ITS INVESTMENT BANKING**
18 **CLIENTS**

19
20 85. During the relevant period, TWP paid portions of certain underwriting proceeds to other
21 brokerage firms to initiate or continue research coverage on issuers for whom TWP served as
22 lead or co-manager. TWP knew that these payments were, in part, for research. TWP did not
23 take steps to ensure that the brokerage firms it paid to initiate or continue coverage of its
24 investment banking clients disclosed that they had been paid to issue such research. Further,
25 TWP did not disclose or cause to be disclosed in offering documents or elsewhere the fact of
26 or reason for such payments.

1 **Arena Pharmaceuticals**

2
3 86. In June 2001, TWP acted as lead underwriter for a secondary offering of securities by Arena
4 Pharmaceuticals, Inc. In connection with that underwriting, TWP made payments totaling
5 \$325,000 to three broker-dealers in consideration of their providing research coverage of
6 Arena Pharmaceuticals stock. The check stub for each of the payments described the payment
7 as "Research Fees for Arena Pharmac." TWP did not ensure these payments were disclosed
8 to the public by the broker-dealers in their published reports on Arena Pharmaceuticals.
9

10 **Proxicom**

11
12 87. In October 1999, TWP acted as lead underwriter for a secondary offering of securities by
13 Proxicom, Inc. In connection with that underwriting, TWP made payments totaling \$50,000
14 to two firms in consideration of those firms providing research coverage concerning Proxicom
15 securities. The check stub for each of those payments indicated that the check was in
16 consideration of "Research Proxicom." TWP did not ensure these payments were disclosed to
17 the public by the broker-dealers in their published reports on Proxicom. TWP included
18 another \$25,000 for payment to a third firm in its expense budget for the Proxicom
19 underwriting syndicate. However, TWP did not pay that firm. TWP's accounting records
20 indicate the payment was "held" until that firm "start[ed] research coverage."
21

22 **G. TWP FAILED TO SUPERVISE ADEQUATELY ITS RESEARCH ANALYSTS AND**
23 **INVESTMENT BANKING PROFESSIONALS**

24
25 88. During the relevant period, TWP's management failed to monitor adequately the activities of
26 the firm's research and investment banking professionals to ensure compliance with NASD
27
28

1 and NYSE rules and the federal securities laws. Among other things, this failure to supervise
2 gave rise to and perpetuated the above-described violative conduct.
3

4 III. CONCLUSIONS OF LAW

- 5
- 6 1. The District of Columbia Department of Insurance, Securities and Banking has jurisdiction
7 over this matter pursuant to D.C. Official Code § 31-5606.01 (2001 Ed).
8
- 9 2. The Commissioner of the District of Columbia Department of Insurance, Securities and
10 Banking finds the following relief appropriate and in the public interest.
11
- 12 3. TWP failed to ensure that analysts who issued research were adequately insulated from
13 pressures and influences from covered companies and investment banking, in violation of
14 D.C. Official Code § 31-5602.07(a)(9).
15
- 16 4. TWP failed to reasonably supervise its employees to ensure that its analysts who issued
17 research were adequately insulated from pressures and influences from covered companies
18 and investment banking, in violation of D.C. Official Code § 31-5602.07(a)(12).
19
- 20 5. Nothing in this Order shall be construed as an admission or finding of fraud.
21

22 IV. ORDER

23

24

25 On the basis of the Findings of Fact, Conclusions of Law, and TWP's consent to the entry of this
26 Order, for the sole purpose of settling this matter, prior to a hearing and without admitting or denying
27 any of the Findings of Fact or Conclusions of Law.
28

1 IT IS HEREBY ORDERED:
2

3 1. This Order concludes the Investigations by the Department of Insurance, Securities and
4 Banking and any other action that the Department of Insurance, Securities and Banking could
5 commence under applicable District of Columbia law on behalf of the District of Columbia as it
6 relates to TWP, or its affiliates, or the current or former directors, officers or employees of
7 TWP or its affiliates arising from or relating to the subject of the Investigations, provided
8 however, that excluded from and not covered by this paragraph 1 are any claims by the
9 Department of Insurance, Securities and Banking arising from or relating to enforcement of
10 the "Order" provisions contained herein.

11
12 2. TWP will CEASE AND DESIST from violating the D.C. Official Code §§ 31-
13 5602.07(a)(9),(12) in connection with the research practices referenced in this Order, will
14 comply with the D.C. Official Code §§ 31-5602.07(a)(9),(12) in connection with the research
15 practices referenced in this Order, and will comply with the undertakings of Addendum A,
16 incorporated herein by reference.

17
18 3. If payment is not made by TWP or if TWP defaults in any of its obligations set forth in this
19 Order, the Department of Insurance, Securities and Banking may vacate this Order, at its sole
20 discretion, upon 10 days notice to TWP and without opportunity for administrative hearing
21 and TWP agrees that any statute of limitations applicable to the subject of the Investigation
22 and any claims arising from or relating thereto are tolled from and after the date of this Order.

23
24 4. This Order is not intended by the Department of Insurance, Securities and Banking to subject
25 any Covered Person to any disqualifications under the laws of any state, the District of
26 Columbia or Puerto Rico (collectively, "State"), including, without limitation, any
27 disqualifications from relying upon the State registration exemptions or State safe harbor
28 provisions. "Covered Person" means TWP, or any of its officers, directors, affiliates, current

1 or former employees, or other persons that would otherwise be disqualified as a result of the
2 Orders (as defined below).

3
4 5. The SEC Final Judgment, the NYSE Stipulation and Consent, the NASD Letter of
5 Acceptance, Waiver and Consent, this Order and the order of any other State in related
6 proceedings against TWP (collectively, the "Orders") shall not disqualify any Covered Person
7 from any business that they otherwise are qualified, licensed or permitted to perform under
8 applicable law of the District of Columbia and any disqualifications from relying upon this
9 state's registration exemptions or safe harbor provisions that arise from the Orders are hereby
10 waived.

11
12 6. For any person or entity not a party to this Order, this Order does not limit or create any private
13 rights or remedies against TWP including, without limitation, the use of any e-mails or other
14 documents of TWP or of others regarding research practices or limit or create liability of TWP or
15 limit or create defenses of TWP to any claims.

16
17 7. Nothing herein shall preclude the District of Columbia, its departments, agencies, boards,
18 commissions, authorities, political subdivisions and corporations, other than the Department of
19 Insurance, Securities and Banking and only to the extent set forth in paragraph 1 above,
20 (collectively, "State Entities") and the officers, agents or employees of State Entities from
21 asserting any claims, causes of action, or applications for compensatory, nominal and/or punitive
22 damages, administrative, civil, criminal, or injunctive relief against TWP in connection with
23 certain research and/or banking practices at TWP.

24
25
26 8. TWP agrees not to take any action or to make or permit to be made any public statement
27 denying, directly or indirectly, any finding in this Order or creating the impression that this
28 Order is without factual basis. Nothing in this paragraph affects TWP's: (i) testimonial

1 obligations, or (ii) right to take factual or legal positions in defense of litigation or in defense
2 of other legal proceedings in which the Department of Insurance, Securities and Banking is
3 not a party.

- 4
- 5 9. This Order shall be binding upon TWP and its successors and assigns. Further, with respect
6 to all conduct subject to Paragraph 2 above and all future obligations, responsibilities,
7 undertakings, commitments, limitations, restrictions, events, and conditions, the terms "TWP"
8 and "TWP's" as used herein shall include TWP's successors and assigns (which, for these
9 purposes, shall include a successor or assign to TWP's investment banking and research
10 operations, and in the case of an affiliate of TWP, a successor or assign to TWP's investment
11 banking or research operations).

12

13 V. MONETARY SANCTIONS

14

15 IT IS FURTHER ORDERED, that:

16

17 As a result of the Findings of Fact and Conclusions of Law contained in this Order,
18 TWP shall pay a total amount of Twelve million dollars five hundred thousand dollars
19 (\$12,500,000). This total amount shall be paid as specified in the SEC Final Judgment as
20 follows:

- 21
- 22 1. Five million dollars (\$5,000,000) to the states (50 states, plus the District of Columbia and
23 Puerto Rico) (TWP's offer to the state securities regulators hereinafter shall be called the
24 "state settlement offer"). Upon execution of this Order, TWP shall pay the sum of \$50,000 of
25 this amount to the Department of Insurance, Securities and Banking as a civil monetary
26 penalty pursuant to D.C. Official Code § 31-5606.02(b)(4), to be deposited in the District of
27 Columbia's GENERAL FUND, made payable to the 'D.C. Treasurer', pursuant to D.C.
28 Official Code § 1-204.50. The total amount to be paid by TWP to state securities regulators

1 pursuant to the state settlement offer may be reduced due to the decision of any state
2 securities regulator not to accept the state settlement offer. In the event another state
3 securities regulator determines not to accept TWP's state settlement offer, the total amount of
4 the District of Columbia payment shall not be affected, and shall remain at \$50,000.

5
6 2. Five million dollars (\$5,000,000) as disgorgement of commissions and other monies as
7 specified in the SEC Final Judgment;

8
9 3. Two million dollars five hundred thousand dollars (\$2,500,000) to be used for the
10 procurement of independent research, as described in the SEC Final Judgment;

11
12 TWP agrees that it shall not seek or accept, directly or indirectly, reimbursement or
13 indemnification, including, but not limited to payment made pursuant to any insurance policy,
14 with regard to all penalty amounts that TWP shall pay pursuant to this Order or Section II of
15 the SEC Final Judgment, regardless of whether such penalty amounts or any part thereof are
16 added to the Distribution Fund Account referred to in the SEC Final Judgment or otherwise
17 used for the benefit of investors.

18 TWP further agrees that it shall not claim, assert, or apply for a tax deduction or tax
19 credit with regard to any state, federal or local tax for any penalty amounts that TWP shall
20 pay pursuant to this Order or Section II of the SEC Final Judgment, regardless of whether
21 such penalty amounts or any part thereof are added to the Distribution Fund Account referred
22 to in the SEC Final Judgment or otherwise used for the benefit of investors. TWP
23 understands and acknowledges that these provisions are not intended to imply that the
24 Department of Insurance, Securities and Banking would agree that any other amounts TWP
25 shall pay pursuant to the SEC Final Judgment may be reimbursed or indemnified (whether
26 pursuant to an insurance policy or otherwise) under applicable law or may be the basis for any
27 tax deduction or tax credit with regard to any state, federal or local tax.
28

1
2 **VI. GENERAL PROVISIONS**
3

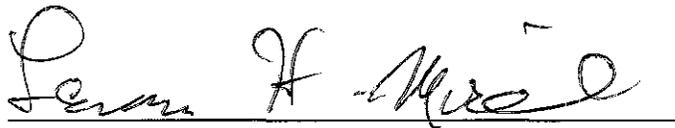
4 This Order and any dispute related thereto shall be construed and enforced in accordance
5 with, and governed by, the laws of the District of Columbia without regard to any choice of
6 law principles. The parties represent, warrant and agree that they have received independent
7 legal advice from their attorneys with respect to the advisability of executing this Order.

8 TWP enters into this Consent Order voluntarily and represents that no threats, offers,
9 promises, or inducements of any kind have been made by the Department of Insurance,
10 Securities and Banking or any member, officer, employee, agent, or representative of the
11 Department of Insurance, Securities and Banking to induce TWP to enter into this Consent
12 Order.

13 This Consent Order shall become final upon entry.

14
15 Dated this 29 day of Sept, 2005.

16
17 IN WITNESS WHEREOF, I have hereunto set my hand and
18 affixed the official seal of this Department in the District
19 of Columbia, this 29 day of Sept, 2005.
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23 LAWRENCE H. MIREL, Commissioner
24 Department of Insurance, Securities and Banking
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